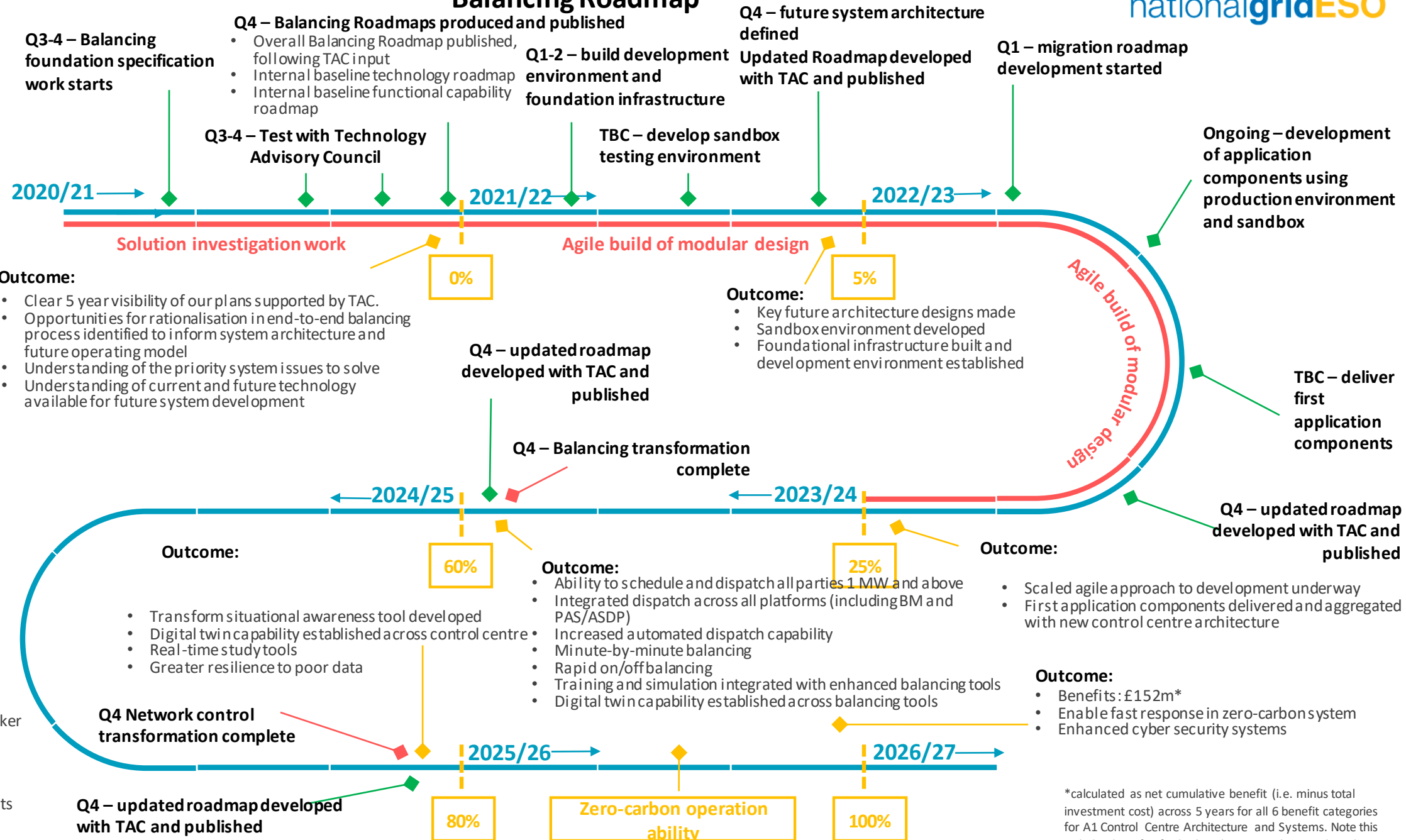


Balancing Roadmap



*calculated as net cumulative benefit (i.e. minus total investment cost) across 5 years for all 6 benefit categories for A1 Control Centre Architecture and Systems. Note this includes benefits for both Balancing and Network and Control.