

# DSO: Ofgem regulatory principles and priorities workshop



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June 10<sup>th</sup> 2019



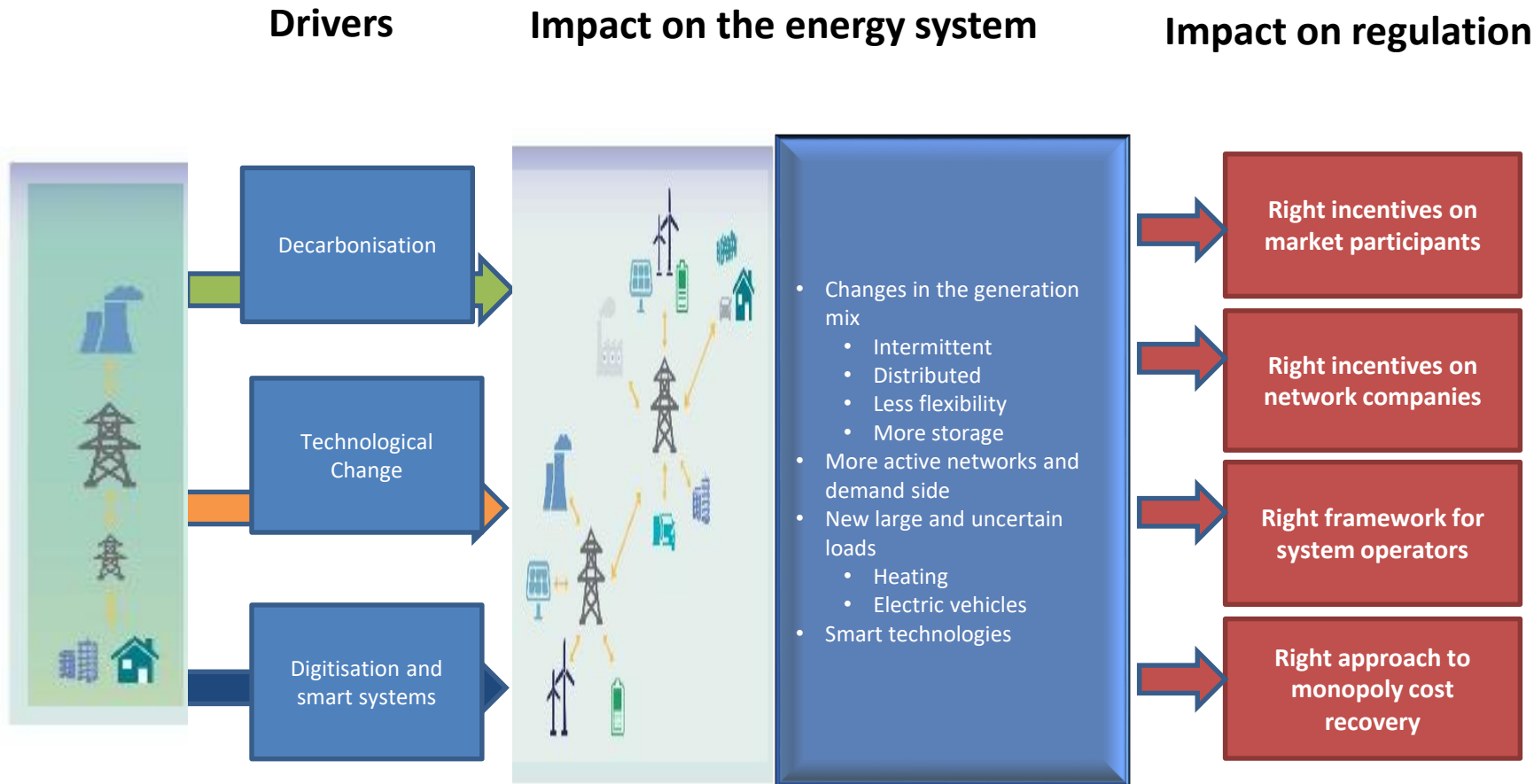
# Introduction: Energy System Transition

How the DSO work fits into our wider energy system transition work



Frances Warburton

10 June 2019



*Facilitating change in future energy systems is an important part of our forward work programme*

### **Our aim is to ensure a regulatory framework that:**

- **drives innovation,**
- **supports the transformation to a low carbon energy system, and**
- **delivers the sustainable, resilient, and affordable services that all consumers need.**

We will deliver our strategy by:

1. Making **best use of existing networks**
2. Minimising costs of **network expansion**
3. Facilitating effective **energy markets to deliver for consumers**
4. Achieving **whole system efficiencies** across energy sectors and vectors

In addition we will:

- Focus **innovation support** on the energy system transformation and increase alignment with other public sources of innovation funding
- Ensure **wholesale market arrangements adapt** to changing landscape
- Providing a **predictable regulatory regime** which supports efficient investment and allocates risks efficiently.
- Ensure **consumers are protected**, in particular those in vulnerable circumstances



## Future Charging and Access (FCA) reforms

- Electricity Network Access and Forward-looking Charging reform (“**Access reform**”)
  - Ofgem is leading a Significant Code Review (SCR) to develop improved access and forward-looking charging arrangements
  - In parallel, industry is undertaking a review of aspects of allocation of access rights, including improved queue management and the scope for trading;
- Targeted Charging Review (the “**TCR**”)
  - Ofgem is leading an SCR to develop new residual charging arrangements and reform the arrangements which give rise to “embedded benefits”
  - in parallel, industry is bringing forward changes to ensure storage pays proportionate charges;
- Balancing Services Charges Task Force (the “**Balancing Services Taskforce**”)
  - Industry is leading a review of balancing services charges in parallel with the Access reform and the TCR.



## Distribution System Operation/Electricity System Operator reforms

- Clarify boundaries and mitigate conflicts
- Enable competitive markets
- Tender network reinforcement as neutral facilitators
- Embed whole systems coordination



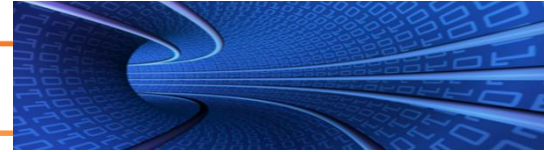
## RIIO price controls

- Efficiency incentives through totex
- Outputs, including flexibility / option value
- Innovation funding

# How we will deliver the critical components of system transition by 2023

| Work area  | Components of system transformation |                                     |                                     |  |
|--|-------------------------------------|-------------------------------------|-------------------------------------|--|
|  | Make best use of existing networks  | Minimise costs of network expansion | Facilitate effective energy markets | Achieve whole system efficiencies (across vectors) |
| <b>Future Charging &amp; Access reforms</b>  |                                     |                                     |                                     |  |
| Access reforms <ul style="list-style-type: none"> <li>Better definition of access rights</li> <li>More cost-reflective forward-looking charges</li> </ul>  | ★                                   | ★                                   |                                     |  |
| TCR <ul style="list-style-type: none"> <li>Reduce distortions from residual charges</li> </ul>   | ★                                   |                                     |                                     |  |
| Balancing Services Task Force <ul style="list-style-type: none"> <li>Decide if BSUOS forward-looking or cost recovery</li> </ul>   |                                     |                                     |                                     |  |
| <b>ESO/DSO reforms</b>   |                                     |                                     |                                     |  |
| Clarify boundaries & mitigate conflicts  |                                     |                                     | ★                                   | ★  |
| Enable competitive markets   | ★                                   | ★                                   | ★                                   |  |
| Tender network reinforcement as neutral facilitators   |                                     | ★                                   | ★                                   |  |
| Embed whole systems coordination   | ★                                   | ★                                   |                                     | ★  |
| <b>RIIO</b>  |                                     |                                     |                                     |  |
| <ul style="list-style-type: none"> <li>Efficiency incentives through totex</li> <li>Outputs, incl flexibility/option value</li> <li>Extending role of competition</li> <li>Embed whole systems approach</li> <li>Innovation funding</li> </ul> | ★                                   | ★                                   |                                     | ★  |





## Distribution system operation

The decarbonisation, decentralisation and digitalisation of the energy system means new activities are enabled and required to deliver network and system needs:

- DNOs will need to evolve, embed new tools and responsibilities.
- At the same time third parties are increasingly able to deliver solutions to network and system needs.

**There is a role for policy makers** to create the right environment so that new functions are delivered efficiently and effectively.

At Distribution System Operation level, we want to:

1. Clarify boundaries and mitigate conflicts

2. Enable competitive markets

3. Ensure network companies tender network reinforcement as neutral facilitators

4. Embed whole systems coordination



- **Set out our thinking so far**
  - Describe our priority work areas
  - Present our early views
  - Outline how we will progress this work
- **Use your feedback to inform our policy development**
  - Understand your priorities
  - Test the robustness of our analysis to date
  - Gain perspectives from a diverse range of stakeholders



Summer publication

Morning focus

Clarify  
boundaries and  
mitigate  
conflicts



| Time  | Agenda Item                                   |
|-------|---|
| 9:45  | Workshop Registration & Coffee                |
| 10:00 | Introduction and context                      |
| 10:15 | Detailed Day Overview                         |
| 10:30 | DSO functions and function providers Panel    |
| 11:00 | DSO functions and function providers Workshop |
| 12:15 | DSO functions and function providers Feedback |
| 13:00 | Key Enablers Panel                            |
| 13:45 | Key Enablers Workshop                         |
| 14:45 | Key Enablers Feedback                         |
| 15:15 | Future Insights Presentation                  |
| 16:00 | Workshop Wrap Up                              |
| 16:15 | End   |



Afternoon  
focus  
Enable  
competitive  
markets

## Panel Sessions

|  |   |
|--|---|
| <p><b>1. Clarify boundaries and mitigate conflicts</b></p> <p><b>DSO functions and function providers Speakers</b></p> <ul style="list-style-type: none"> <li>➤ Steve Atkins, SSE</li> <li>➤ Charles Wood, Energy UK</li> <li>➤ David Middleton, Origami Energy</li> </ul> | <p><b>2. Enable competitive markets</b></p> <p><b>Key Enablers Speakers</b></p> <ul style="list-style-type: none"> <li>➤ Peter Bingham, Ofgem</li> <li>➤ Keith Bell, University of Strathclyde</li> <li>➤ Richard Dobson, ESC &amp; EDTF</li> <li>➤ Graham Ault, Smarter Grid Solutions</li> <li>➤ Sotiris Georgiopoulos, UKPN</li> </ul> |
|--|---|

## ***1. Clarify boundaries and manage conflicts***

# **DSO functions and function providers**

## ***Panel session***

### **Chair**

- **Edwin Tammam-Williams, Senior Manager, Energy System Transition, Ofgem**

### **Panel**

- **Steve Atkins, DSO Transition Manager, Scottish & Southern Electricity Networks**
- **Charles Wood, Policy Manager for New Energy Services & Heat, Energy UK**
- **David Middleton, Head of Commercial Innovation, Origami Energy**

Effective Distribution System Operation is the delivery and coordination of a range of functions and activities. DNOs will embed some of these functionalities in order to facilitate efficient energy networks.

## Long term planning

Network planning

Forecasting demand and generation and DER

Connection studies and operation procedures

Integrated T-D planning

DER hosting capacity analysis

Emergency response planning

Delivery of new investment

DER net local value analysis

## Operations, real-time processes and planning

Switching, outage restoration and distribution maintenance

Monitor parts of the Dx system under active network management

Supply of grid-operational services using DER assets

Identify DERs, ancillary service reqts. and operation restrictions

Data management and sharing

Coordination between T-D interfaces

Supply of grid-operational services using DNO assets

Coordination of DER schedules

## Markets and settlement

Aggregation of DERs

Design of principles of system access and trading arrangements

Operation of flexibility trading platforms and associated tasks

Existing

Extended

New

- Functional analysis drawn from outputs for the ENA Open Networks Project, the Future Power Systems Architecture model, The Helm Cost of Energy Review; Academic literature; internal analyses
- Distribution system operation functions include variable depths of changes from existing operations.
- Functions vary in their integration to DNOs.

## DSO functions and roles

- DNOs and other parties will need to evolve in delivering existing and new DSO functions
- In some cases, it's not clear who is best placed – DNO and third party could deliver
  - “Grey areas”
- Economies of scope with DNO core monopoly roles
- Risks of monopolising delivery, or otherwise distorting competition



Ofgem need to make decisions around

- **whether, and**
- **in what circumstances,**

should DNOs be able to provide these new functions

## Examples where discussions have taken place

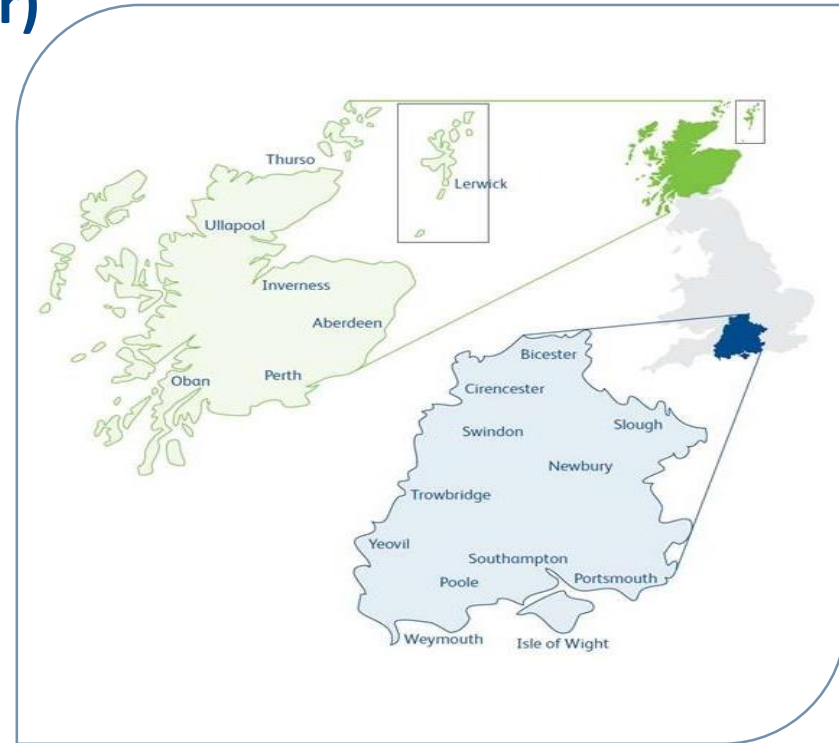
- Supply of grid-operational services using DNO assets
  - CLASS
- Supply of grid-operational services using DER assets
  - Modulating EV load control
  - Owning and operating storage
- Operation of flexibility trading platforms and associated tasks
- Aggregation of DERs

# Steve Atkins (DSO Transition Manager)

**Scottish and Southern Electricity Networks owns:**

- two electricity distribution networks
- one electricity transmission network
- +100,000 substations
- +130,000 km of overhead lines and underground cables
- +100 submarine cable links

We serve 3.5 million customers across one third of the UK's landmass.





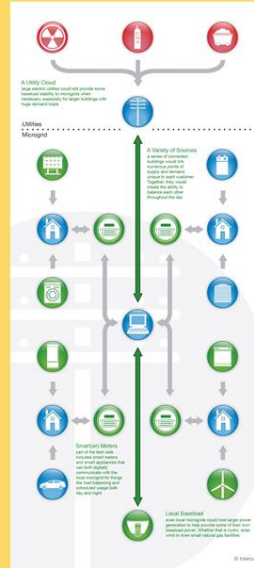
# Project LEO/Transition

## 1. Distributed Energy



*(sourcing energy)*

## 2. Conflict Resolution



*(optimised energy shifting)*

## Proactive Flexibility

## 3. Congestion Management



*(avoiding reinforcement)*



DSO: Ofgem regulatory principles and priorities – 10 June 2019

## Introduction to Energy UK

**Energy UK** is the trade association for the GB energy industry with a membership of over 100 suppliers, generators, and stakeholders with a business interest in the production and supply of electricity and gas for domestic and business consumers. Our membership covers over 90% of both UK power generation and the energy supply market for UK homes.

**New Energy Services & Heat** is Energy UK's focus on emerging markets, including low carbon heat, low carbon transport, and a smart flexible energy system.

**Charles Wood, Policy Manager - NESH**  
[Charles.Wood@Energy-UK.org.uk](mailto:Charles.Wood@Energy-UK.org.uk)



The voice of the energy industry



## Energy UK positions

### 1. Neutral market facilitation

To ensure market confidence in the impartiality of NO and SO bodies, frameworks must be in place to ensure neutral market facilitation, including removal of conflicts of interest.

### 2. Competition driving value

Competition drives efficiencies and cost reductions for consumers, but market actors cannot compete effectively against paid-for assets.

### 3. Near-term investment confidence

A clear and codified direction of travel is needed for investment decisions to be made now and ensure that enough flexible capacity is online by 2025.

### 4. A clear role for network assets

As charging reforms and RIIO2 development continue, it is important to ensure that active network management and increasingly controllable network assets are given a codified system role.

## Technology key to optimal value capture

- Need to capture optimal value from assets across all value opportunities
- Better decisions from real-time data & control
- Value will change over time, perhaps unpredictably
- Optimising many diverse assets across all service opportunities is complex

## Quality shareholders with evergreen capital



David Middleton  
 Head of Commercial Innovation  
 0788 465 0816

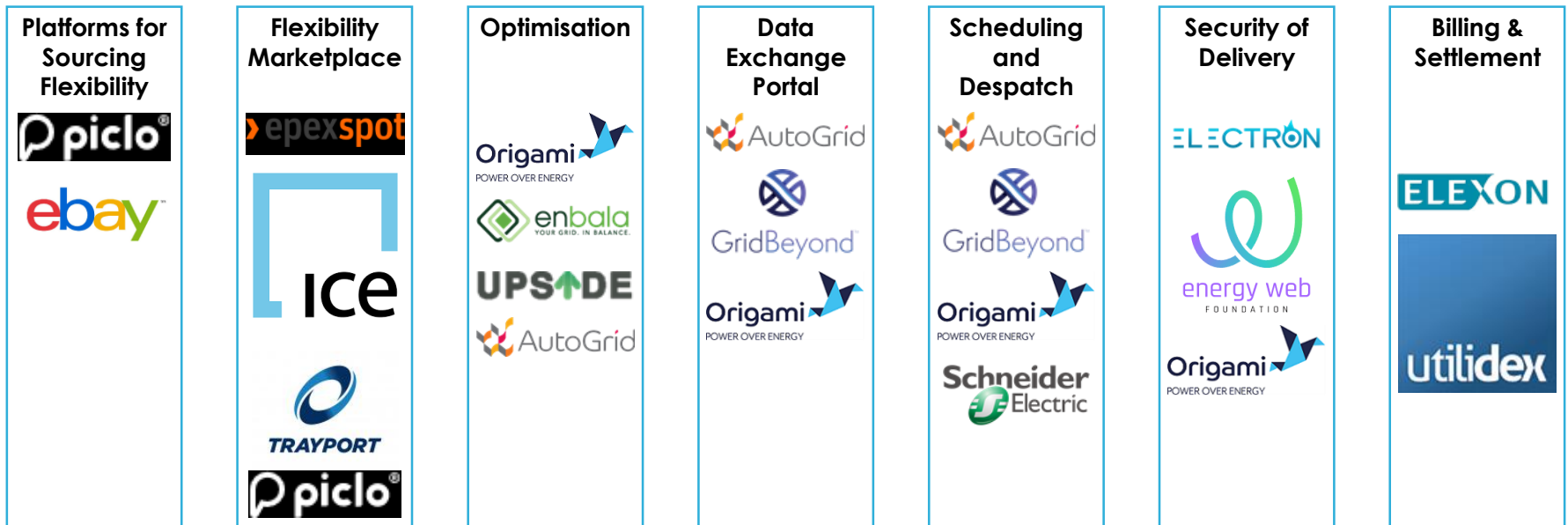
## Solutions deployed on the Origami platform



## Technology deployed through partnerships



# Leveraging existing entities can accelerate the evolution of the DSO ...

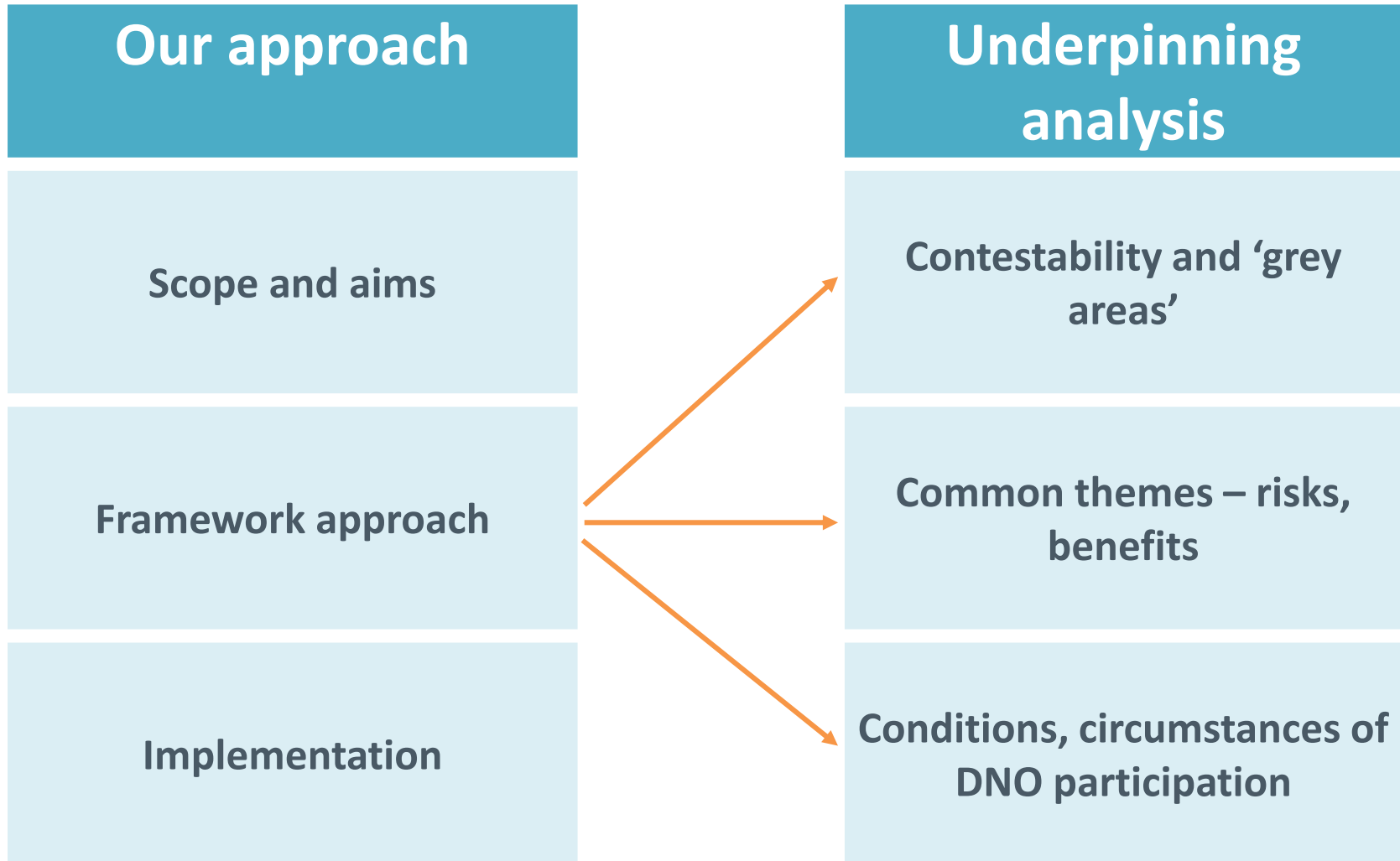


... but DSOs only secure flexibility for DNOs and are not otherwise a route to market for flexibility

*1. Clarify boundaries and manage conflicts*

**DSO functions and  
function providers**

***Strategy & workshop***



Ofgem need to make decisions around whether, and in what circumstances, should DNOs be able to provide new functions

These decisions should:

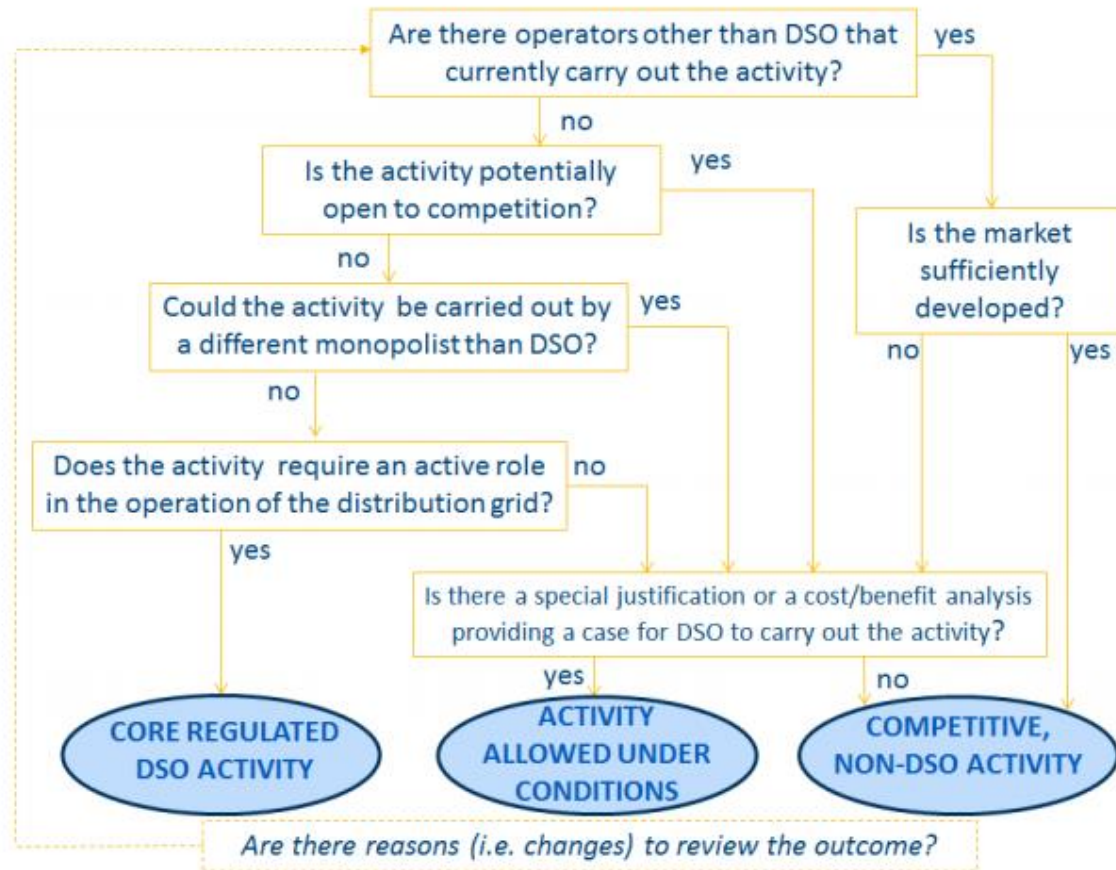
- a) Reflect **consumer interest**
- b) Be consistent** and **resilient**
- c) Provide **confidence to DNOs and third parties** about their roles and the regulatory environment
- d) Be made **efficiently**

**What is the objective of this work?**

Delivering these objectives more effectively

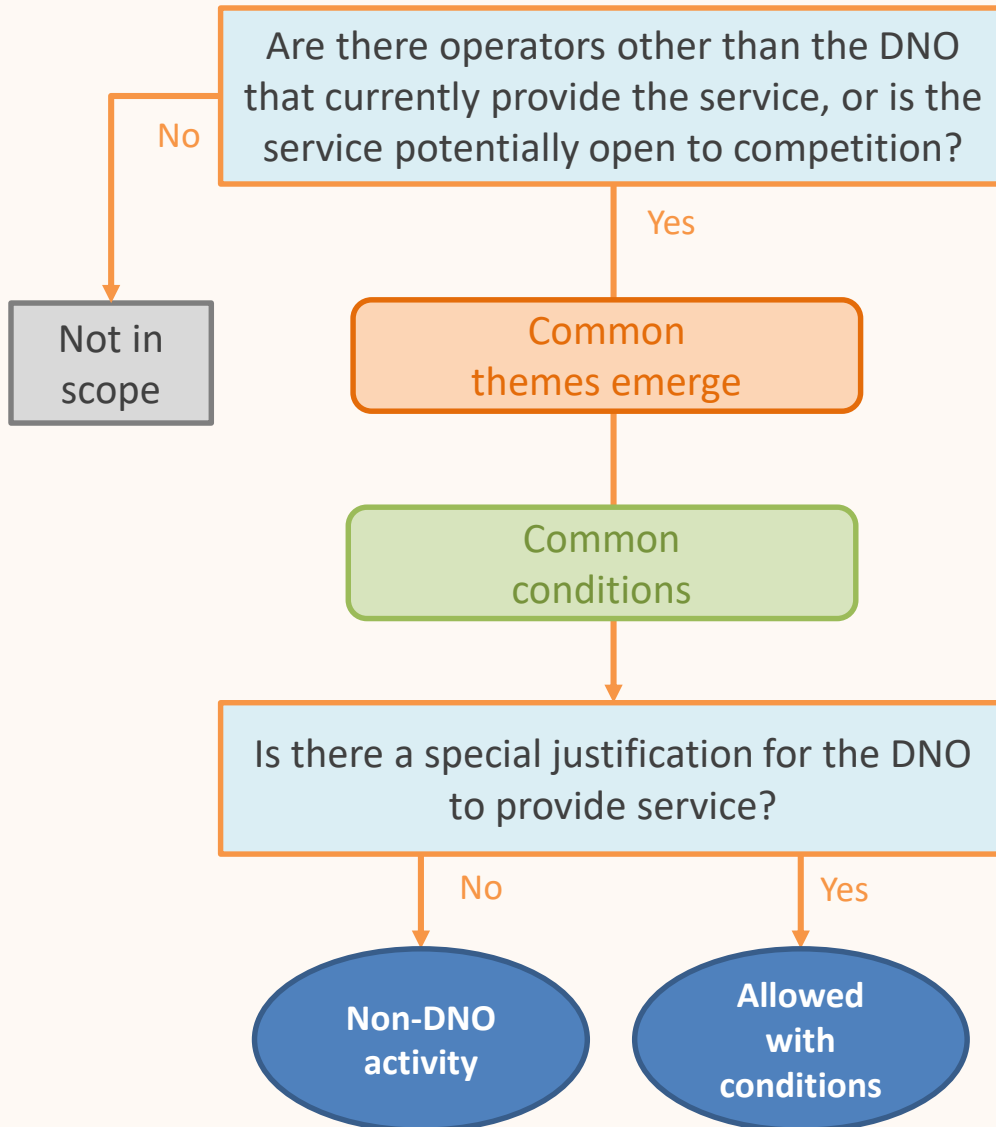
**What is **not** the objective of this work?**

New stances and positions what good outcomes are.



CEER (2019) New Services and DSO Involvement





### Common understanding

← **We define contestability** so that the user can determine *where* the conceptual framework applies

*Where a market substitute does or could exist*

← **We identify common themes** including the risks that justify *why* the conceptual framework applies

← **We consider common conditions**, ie common circumstances or risk mitigations that address those themes

← **We describe what we would consider a special justification** and highlight some relevant criteria

**Common themes emerge**

**Vertical integration  
risks and benefits**

Risk or perceived risk of non-neutral procurement

Efficiency gains

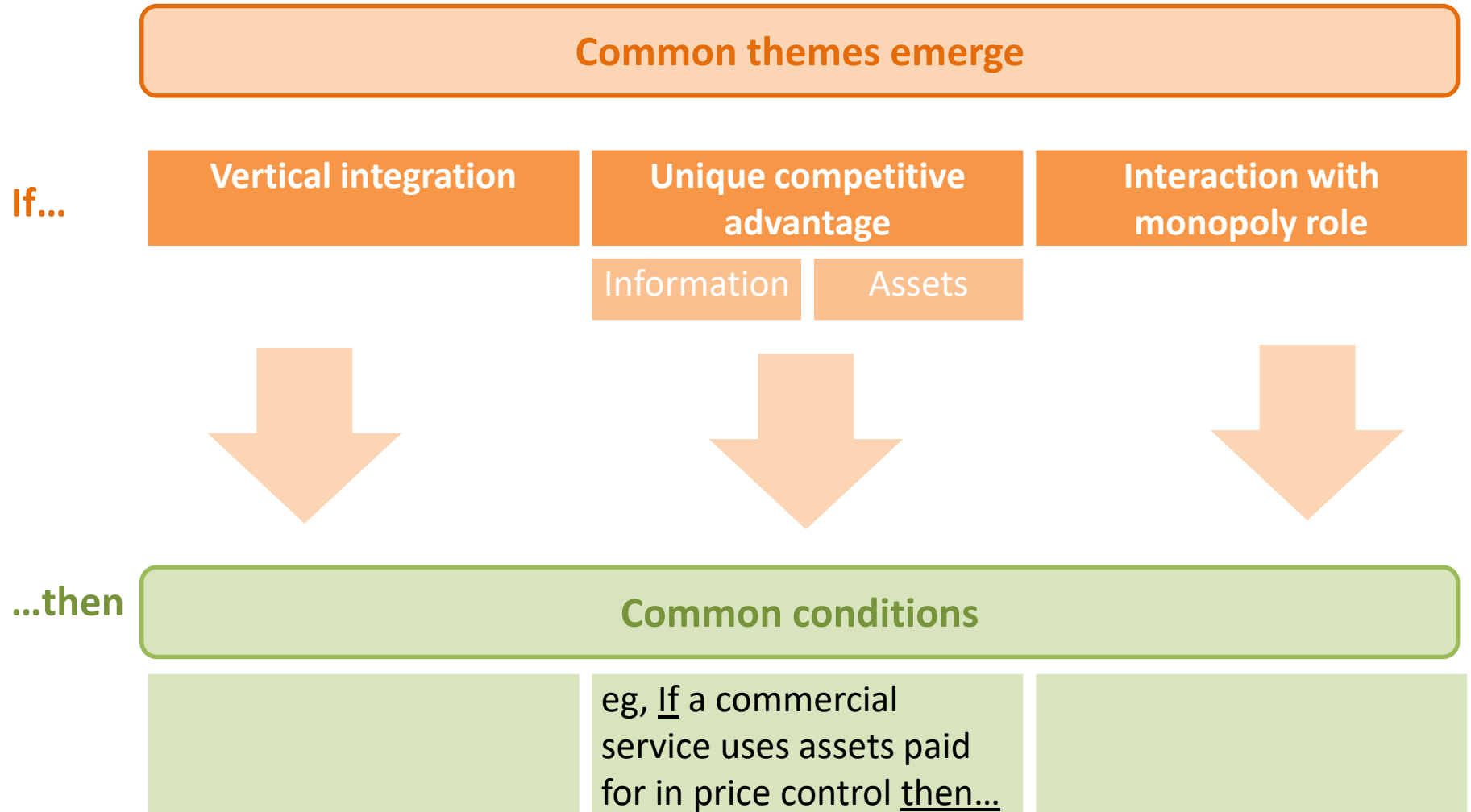
**Unique competitive  
advantage**

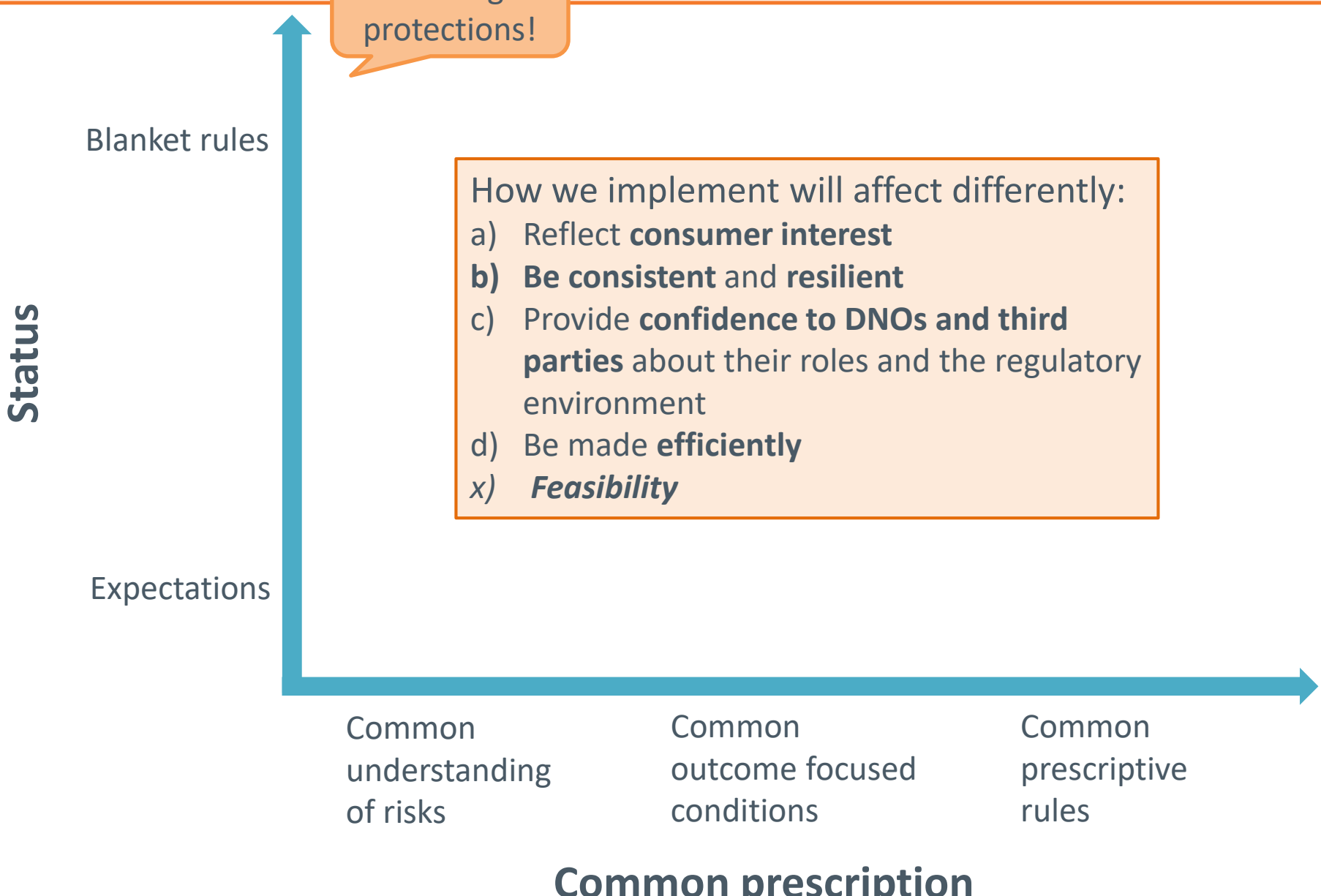
Unique access to information

Unique access to assets,  
resources

**Interaction with  
neutral monopoly role**

Where commercial functions  
may risk or be perceived to  
risk neutrality in monopoly  
functions





## **Use your workshop feedback**

- Develop our analysis – themes, conditions, implementation

## **Wider engagement**

- Summer DSO publication
- Continues policy development

## **Implementation**

- Discrete decisions to be made (eg CLASS consulting early 2020)
- Consider appropriateness & feasibility of broader implementation options

## Workshop split into two sessions with three questions

### Our approach

*20 minutes*

**Q1. Do you think a common framework is helpful? How would implementation options affect its helpfulness?**

**Output:**

- a) *(Strongly)Agree/Disagree with common framework approach?*
- b) *Outcome focused or prescriptive conditions?*
- c) *Expectations or blanket rules?*

### Underpinning analysis

*40 minutes*

**Q2. Have we identified the right common themes?**

**Table 1 and 2** start, then after 20 minutes move to Q3

**Output:**

- a) *What do you agree with?*
- b) *What don't you agree with?*
- c) *What have we missed?*

**Q3. What conditions do you think are appropriate?**

**Table 3 and 4** start, then after 20 minutes move to Q2

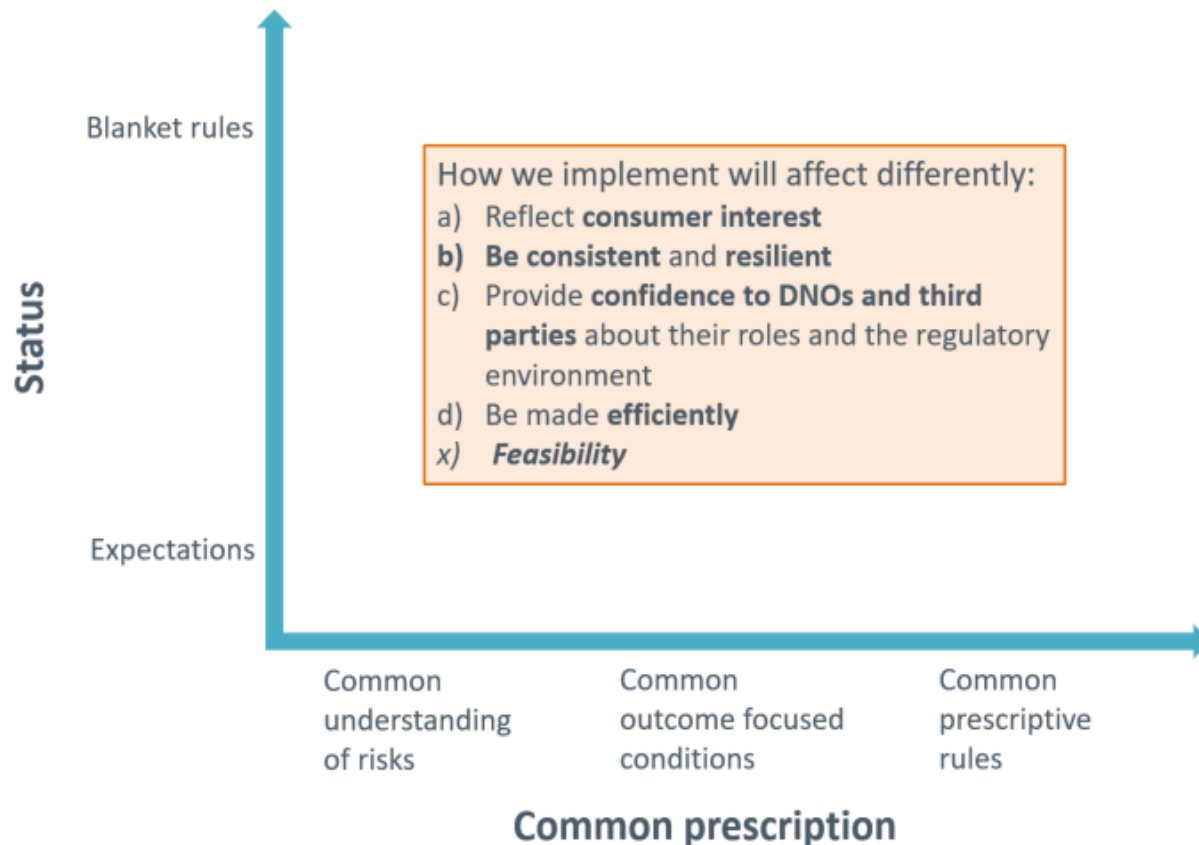
**Output:**

- *Draft conditions corresponding to common themes*

## Q1. Do you think this framework is helpful? How would implementation options affect its helpfulness?

### Output:

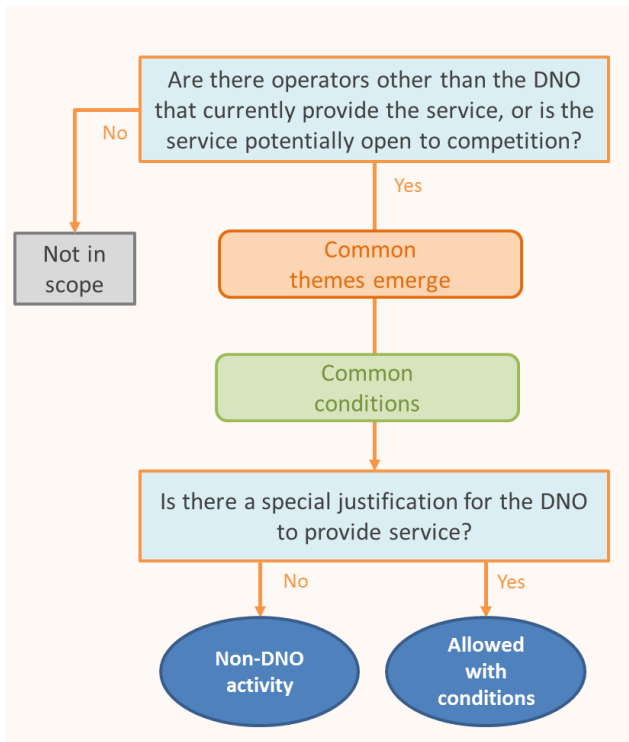
- a) *(Strongly)Agree/Disagree with common framework approach?*
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## Q2. Have we identified the right common themes?

### Output:

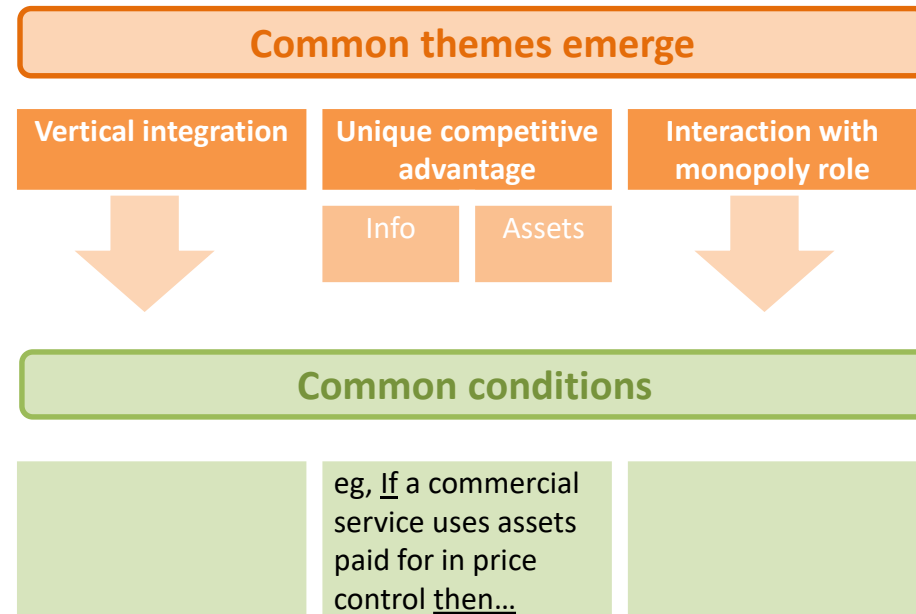
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- c) *What have we missed?*



## Q3. What conditions do you think are appropriate?

### Output:

- *Draft conditions corresponding to common themes*





## *2. Enabling competitive markets*

# Key enablers for DSO – panel session

### Chair

- Alex Walmsley, Senior Manager, Energy System Transition, Ofgem

### Panel

- Peter Bingham, Chief Engineers, Ofgem
- Keith Bell, Holder of the ScottishPower Chair in Smart Grids, University of Strathclyde
- Richard Dobson, Technical Collaboration Consultant, Energy Systems Catapult & Energy Data Taskforce
- Graham Ault, Executive VP and DER Operators General Manager, Smarter Grid Solutions
- Sotiris Georgiopoulos, Head of Smart Grid Development, UKPN & Chair ENA Open Networks Workstream 1A

***“The hardware, software and all associated data and interoperability standards that are required to unlock DSO functionalities, support markets, and deliver consumer benefits through competition.”***

## hardware

- Network monitoring
- Sensors (create & collect data)
- Comms infrastructure (To transport data)
- LCT interfaces (transports instructions to assets)

## software

- Data repository (DNO architecture)
- Access portals (get info from networks)
- Data exchange
- Forecasting (across planning, ops, real-time timescales; resource availability; constraints)
- Planning tools (enhanced)

## Associated data

**Planning Data**

**Asset Data**

**Ops Data**

**Real Time**

## Associated interoperability standards

- CIM
- IEC61970
- IEC61850
- Cyber security – national infrastructure standards)
- Engineering standards review
- Vendor implementations

## *2. Enabling competitive markets*

### **Key enablers for DSO – panel session**

**Peter Bingham, Ofgem Chief Engineer**



June 10<sup>th</sup> 2019

## Organisational view and priorities

- Ofgem is there for the energy consumer, not for picking winners
- **Facilitating Network Access for Flexibility and Low Carbon Generation**
- **Optimising Network Capacity Usage through smart charging signals**
- **Investing in Smart Enabling Technology now to maximise network utilisation**
- **Promoting Competition for Capacity in Networks**
- **Developing Flexibility Markets and Platforms**
- **Big Data – Enabling Flexibility Platforms, Smart Technology and Behavioural Change**
- **Smart Engineering Standards for Traditional Network Investment**
- **Promoting Resilience (Black Start from DG)**
- **Local Energy ( Enabling energy transactions of energy resources at a local level, community level and regional level)**

## Key Enablers for DSO

Opening **siloed information** stores can release value, unlock **DSO functionalities**, support markets, and delivery consumer benefits through competition

Hardware and software improvements will facilitate transformation.

### Data and information to enable DSO

Planning data

Asset data

Operations data

Real-time data

DSO workshop:  
Ofgem regulatory principles and priorities  
**Key enablers**

**Keith Bell**

*ScottishPower Professor of Smart Grids at the University of Strathclyde  
and a co-Director of the UK Energy Research Centre*

<http://www.strath.ac.uk/staff/bellkeithprof/>

<http://www.ukerc.ac.uk/>

**UKERC**

# The ENA's definition of a DSO

A Distribution System Operator (DSO) securely operates and develops **an active distribution system** comprising networks, demand, generation and other flexible distributed energy resources (DER). As a **neutral facilitator of an open and accessible market** it will enable competitive access to markets and the **optimal use of DER** on distribution networks to deliver security, sustainability and affordability in the support of whole system optimisation. A DSO **enables customers to be both producers and consumers; enabling customer access to networks and markets, customer choice and great customer service**

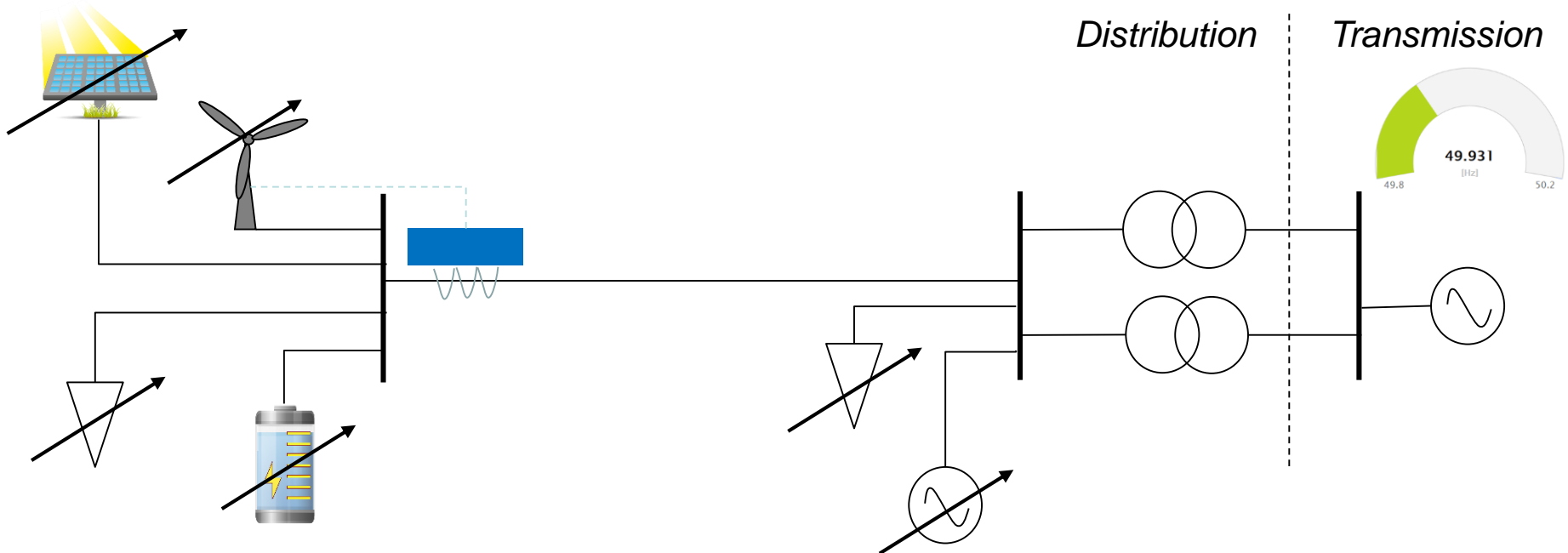
Shouldn't a DNO do this?

Doesn't a DNO do this?

What are we left with that's different?

# Enabling active distribution and optimisation of the whole system

- How much of the distributed energy resource is flexible?
- How might it be encouraged to make itself available?
- For what purposes might it be flexed?
- What do you need to know in order to exercise flexibility in an optimal way?



# Enabling active distribution and optimisation of the whole system

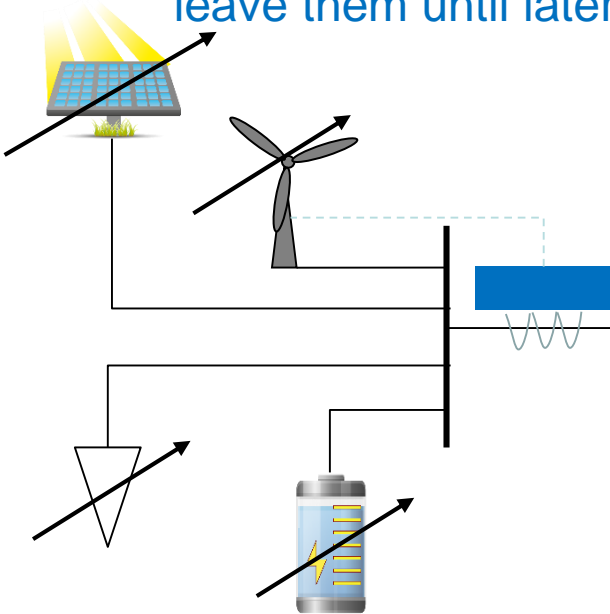
How much do we know about DER now?

How much do we need to know in future?

**Need to answer these questions ASAP**

- **Get codes in shape to enable answers**

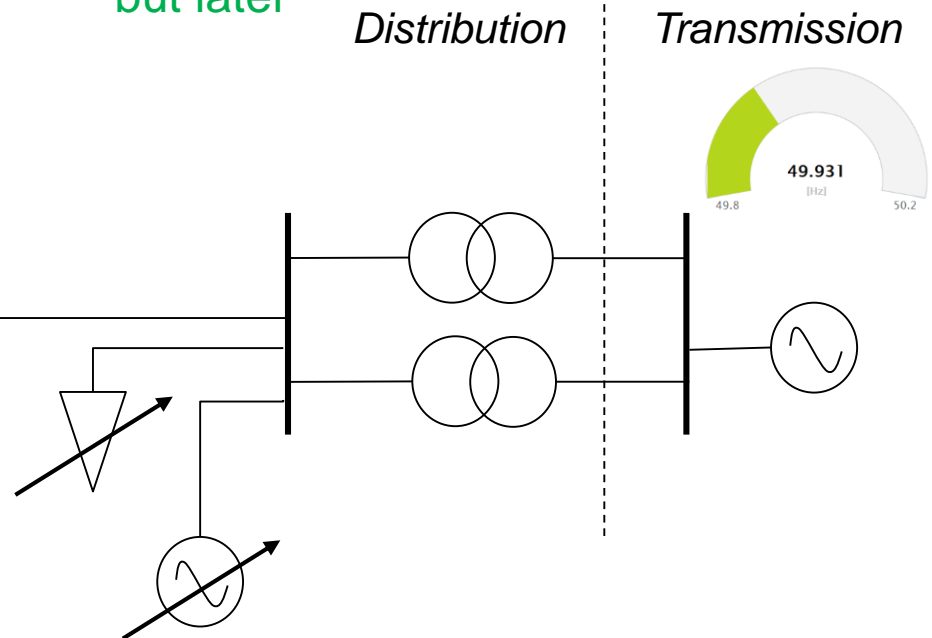
If ICT systems can't be adapted to different answers to the tiller question, leave them until later



Whose hands should be on the tiller?

- What do they need to know?
- Do they know why they need to know?
  - Not just about local thermal limits
  - Not just about system frequency

Sort out licences, incentives, etc. soon but later





**Dr Richard Dobson**  
Technical Collaboration Consultant

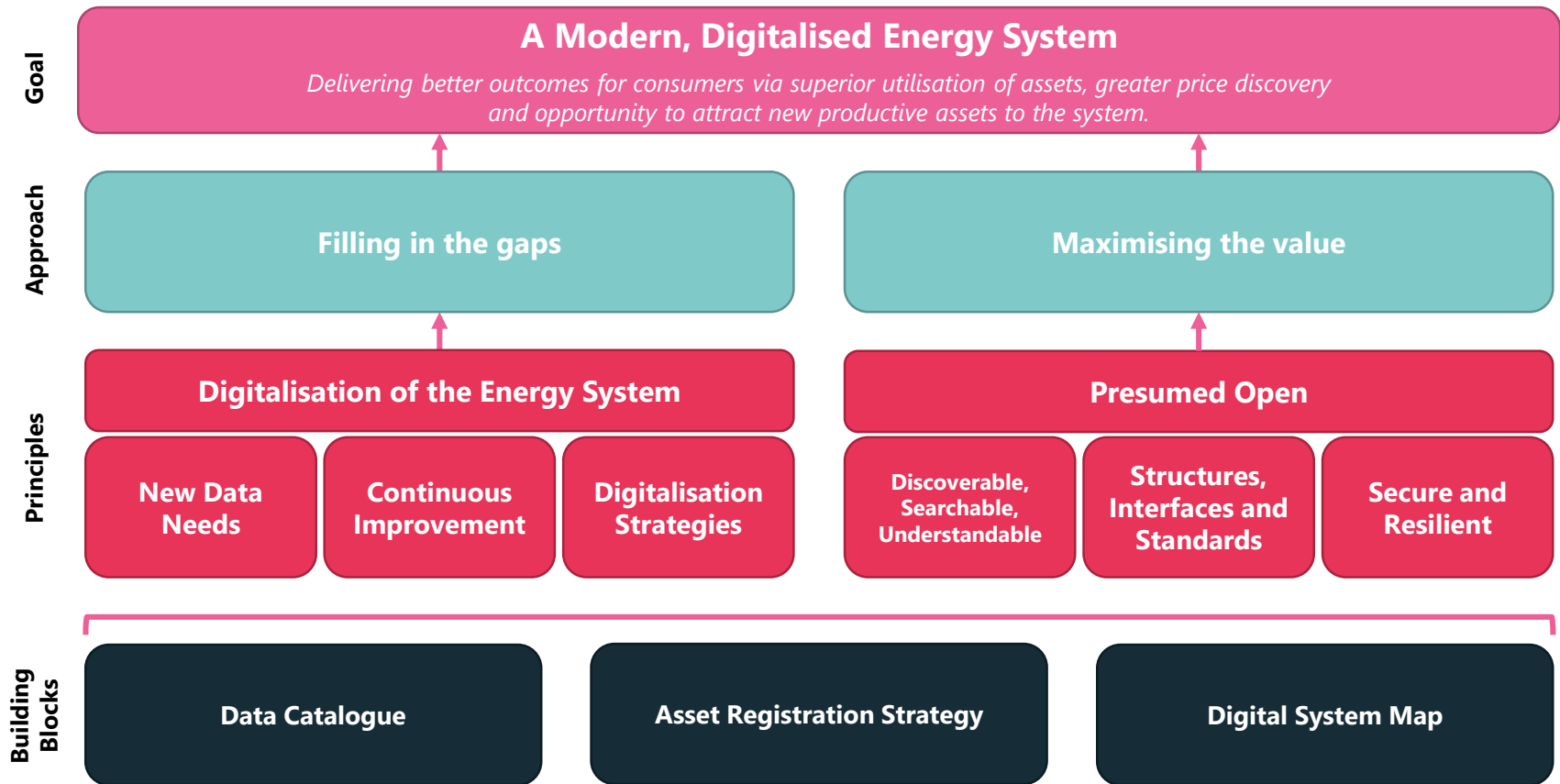
Unleash innovation and open new markets to capture the clean growth opportunity

**Digital and Data Systems**



Exploring how digital technologies and data can be used in the future energy system to help inform and shape the strategies and balance the complex risks associated with data privacy, data protection and cyber security.

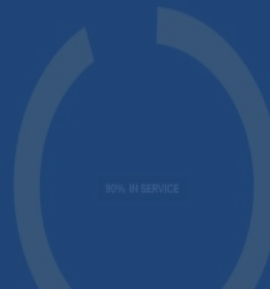
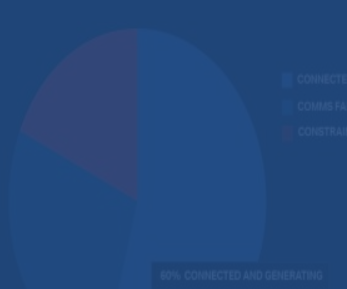




# Key Enablers for DSOs

Graham Ault, Co-Founder and Executive Director

Smarter Grid Solutions is a DERMS (ANM) software vendor.  
Combining economic optimization with coordinated autonomous control.  
15 operational systems with 4 DNOs and >400 MW under Flexible Management.  
All types of generation, flexible load and storage in kW to 50MW range.  
Products and solutions encompass international standards and requirements.



LATEST EVENTS

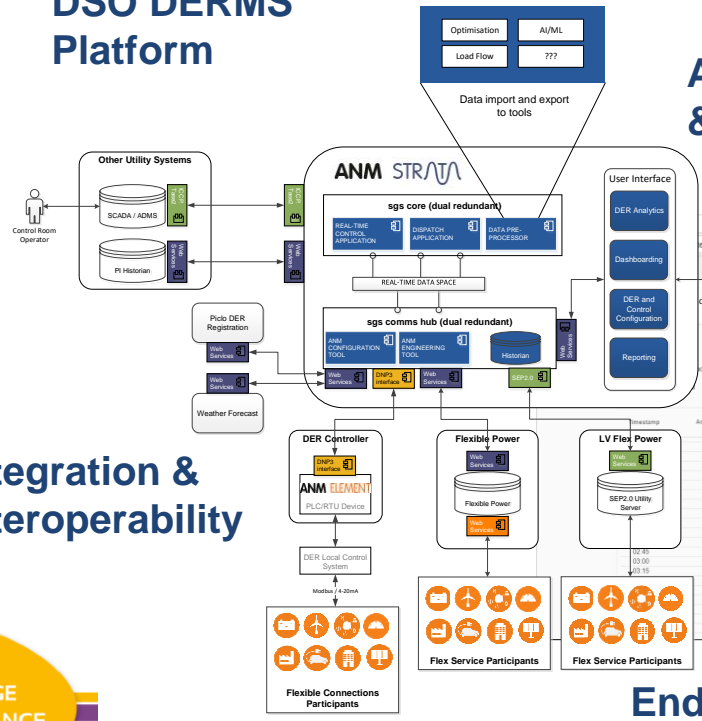
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|-------------|-----------------------------|-----------|
| ALERT       | DG 1 Communications Failure | 16:02:13  |
| WARNING     | DG 1 Communications Lost    | 15:30:55  |
| WARNING     | ANM In Service              | 14:23:08  |
| INFORMATION | DG 4 Communications Failure | 13:45:59  |
| INFORMATION | DG 7 Communications Failure | 13:12:11  |
| INFORMATION | DG 1 Communications Lost    | 12:11:10  |
| INFORMATION | DG 1 Communications Lost    | 11:11:11  |
| INFORMATION | DG 3 Communications Lost    | 11:11:11  |
| INFORMATION | DG 2 Communications Failure | 10:10:20  |



# Key Enablers for DSOs

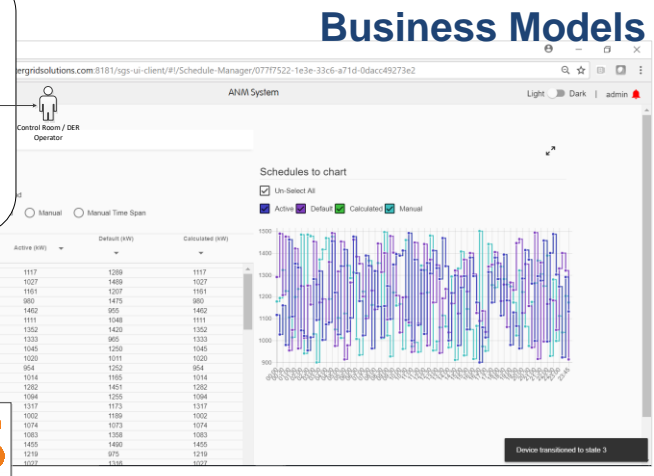


## DSO DERMS Platform



## Advanced Algorithm & Applications

## Business Models



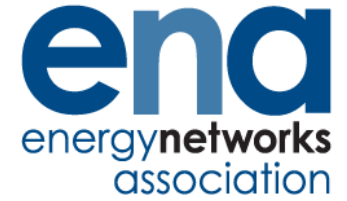
## Integration & Interoperability

## Architecture based on Open Standards

## End-to-end: Customer – DER – Field Device – Comms – Data – App – User



The Voice of the Networks



# Energy Networks Association

## Open Networks Project Key DSO Enablers

Sotiris Georgiopoulos  
Head of Smart Grid Development  
UK Power Networks

# Key DSO enablers

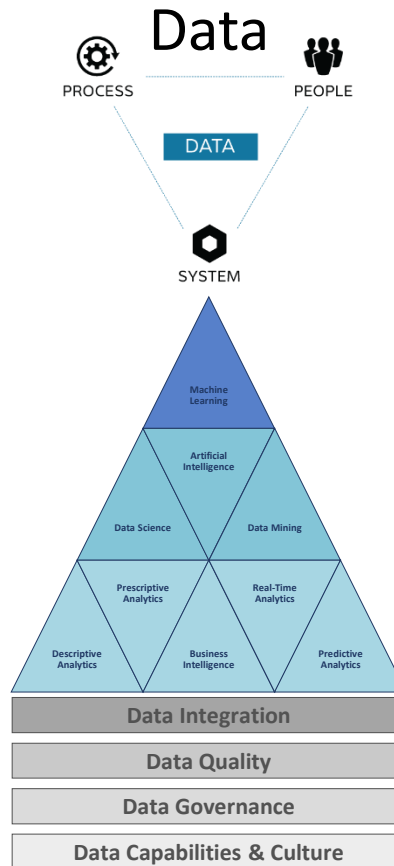
## Visibility

Monitoring (targeted rollout at HV/LV)

Integration of smart meter data & 3<sup>rd</sup> party data

APIs and web interfaces for data sharing and exchanges with market parties

Revamp & Standardisation of industry data exchanges (e.g LTDS, Week submissions, CIM)



## Systems

Suitable telecoms

Forecasting

Power flow optimisation

Dispatch capability e.g. flexibility services

## ***2. Enabling competitive markets***

**Key enablers for DSO**

***Strategy***

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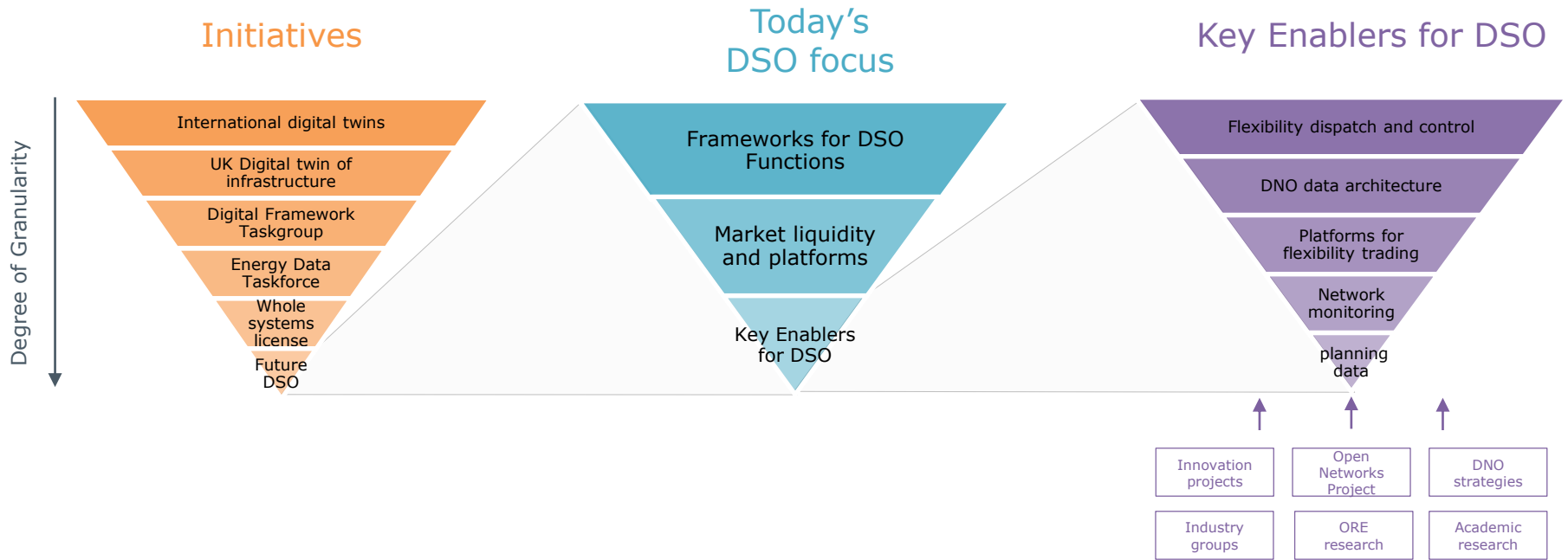
Existing

Extended

New

- Functional analysis drawn from outputs for the ENA Open Networks Project, the Future Power Systems Architecture model, The Helm Cost of Energy Review; Academic literature; internal analyses
- Distribution system operation functions include variable depths of changes from existing operations.
- Functions vary in their integration to DNOs.





*"The hardware, software and all associated data and interoperability standards that are required to unlock DSO functionalities, support markets, and deliver consumer benefits through competition."*

Key enablers for DSO are aligned and consistent with actions across industries and policy areas

Ofgem has a clear remit to encourage the development of key enablers for DSO, and to ensure the equitable and suitable delivery of DSO in the **interests of the energy consumer.**

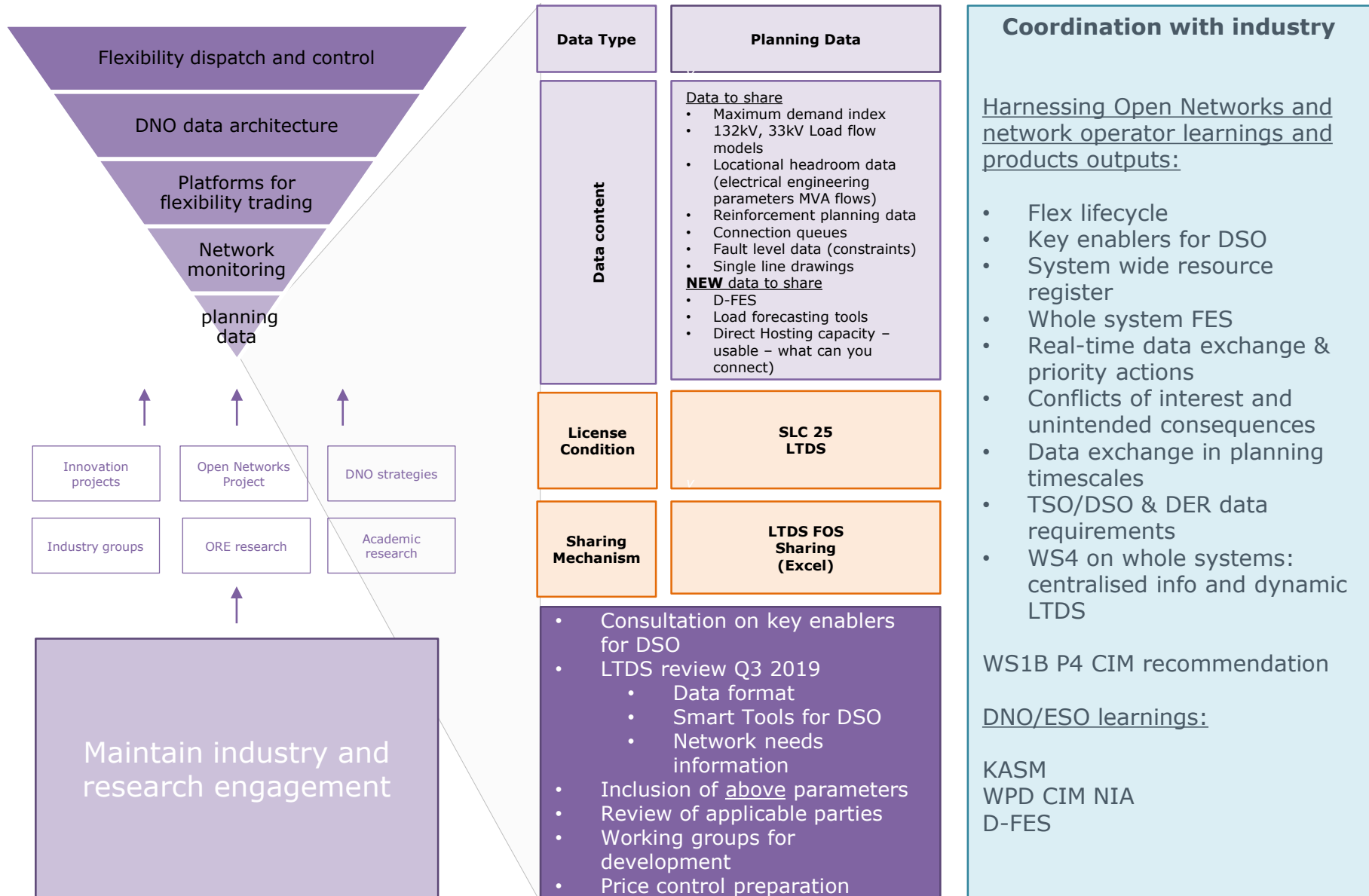
| <b>DSO improvement</b>                                  | Consider market, network & non-network solutions   |  | Operate a market  | Distinct geographical constraint management  |
|---|--|--|---|--|
| <b>Data Type</b>  | <b>Planning Data</b>   | <b>Asset Data</b>  | <b>Ops &amp; market Data</b>  | <b>Real Time</b>   |
| <b>Data examples</b>                                    | <p><u>Data to share</u></p> <ul style="list-style-type: none"> <li>Maximum demand index</li> <li>132kV, 33kV Load flow models</li> <li>Locational headroom data (electrical engineering parameters MVA flows)</li> <li>Reinforcement planning data</li> <li>Connection queues</li> <li>Fault level data (constraints)</li> <li>Single line drawings</li> </ul> <p><b>NEW</b> data to share</p> <ul style="list-style-type: none"> <li>D-FES</li> <li>Load forecasting tools</li> <li>Direct Hosting capacity – usable – what can you connect)</li> </ul> | <p><u>Data to share</u></p> <ul style="list-style-type: none"> <li>GIS data</li> <li>Network topology (static)</li> </ul> <p><u>Data unlikely to share</u></p> <ul style="list-style-type: none"> <li>Health index</li> <li>Criticality index</li> <li>Probability of failure</li> <li>Condition assessment data</li> <li>EoL estimates</li> </ul> | <p><u>Data to share</u></p> <ul style="list-style-type: none"> <li>Network outage</li> <li>Network config</li> <li>Working network topology</li> <li>Resource availability under SCADA (gen, demand, resources contracted for operations)</li> <li>Constraints and conflicts</li> <li>Dispatch &amp; control</li> <li>Week 24 data</li> </ul> | <p><u>Data to share to <b>needs</b></u></p> <ul style="list-style-type: none"> <li>Power flows and capacity</li> <li>Network resource requirements</li> </ul> <p><b>NB</b> specific use cases only (ANM curtailment)</p> |
| <b>Associated License Condition or codes of conduct</b> | <b>Proposed "Whole Systems" Data Conditions, Principles &amp; Stakeholder Needs</b>  |  |   |  |
| <b>Sharing Mechanism</b>                                | <b>SLC 25 LTDS</b>   | <b>SLC 51 NAIM</b>   | <b>Not Defined</b>  | <b>Not Defined</b>   |
|   | LTDS FOS Sharing (Excel)   | Not Defined But Data Exists (CBA)  | Not Defined   | Not Defined  |

**As more silos are broken down we may need a mechanism for data coordination, assurance and security  
We may need a framework to empower DNOs to publish relevant data**

## ***2. Enabling competitive markets***

**Key enablers for DSO**

***Implementation***



**Coordination with industry**

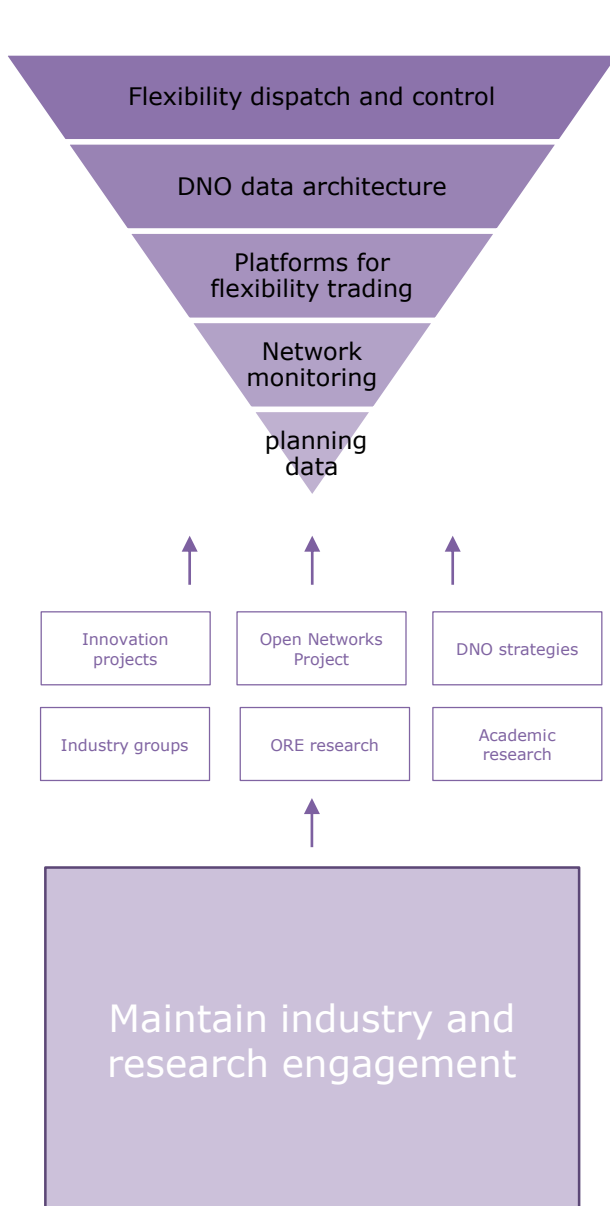
Harnessing Open Networks and network operator learnings and products outputs:

- Flex lifecycle
- Key enablers for DSO
- System wide resource register
- Whole system FES
- Real-time data exchange & priority actions
- Conflicts of interest and unintended consequences
- Data exchange in planning timescales
- TSO/DSO & DER data requirements
- WS4 on whole systems: centralised info and dynamic LTDS

WS1B P4 CIM recommendation

DNO/ESO learnings:

- KASM
- WPD CIM NIA
- D-FES



**Flexibility dispatch and control**

- Protect the consumers and participants in flexibility markets
- Delimit conflicts of interest
- Maintain policy optionality

**DNO data architecture**

- Encourage holistic data standards
- Work with industry on ensuring accurate and accessible data

**Platforms for flexibility trading**

- Delimit platform task breakdown, merit order and competencies to undertake tasks

**Network monitoring**

- Review innovation project learning and integrations to DNO BaU
- Undertake cost-benefit analysis of network visibility to inform RIIO-ED2 costs and volumes

## Strategy

### **Key Enablers definition and Ofgem approach**

- Do you agree with the definition including hardware, software and data?

### **Priority Key Enablers**

- What are the most important key enablers?
- Which data grouping is the most appropriate to focus on post planning data? [Be specific and realistic]
- What is near-term vs long-term?

### **Interoperability as a strategic goal**

- Is interoperability key to DSO? Why/why not?

## Implementation

### **Programme of works and LTDS**

- Do you agree with the implementation approach from Ofgem?
- Which changes are industry best placed to carry forwards?

### **Operational data for DSO**

- How should this be shared?

### **What would you do with key enablers in place?**

- What activities cannot be undertaken now that require key enablers?

**Facilitated table discussions and reporting: 25 minutes on strategy and implementation each; use table prompts, report table findings (15 minute wrap up)**



# Ofgem's Future Insights Series

Flexibility Platforms  
in electricity markets

Effective Distribution System Operation is the delivery and coordination of a range of functions and activities. DNOs will embed some of these functionalities in order to facilitate efficient energy networks.

## Long term planning

Network planning

Forecasting demand and generation and DER

Connection studies and operation procedures

Integrated T-D planning

DER hosting capacity analysis

Emergency response planning

Delivery of new investment

DER net local value analysis

## Operations, real-time processes and planning

Switching, outage restoration and distribution maintenance

Monitor parts of the Dx system under active network management

Supply of grid-operational services using DER assets

Identify DERs, ancillary service reqts. and operation restrictions

Data management and sharing

Coordination between T-D interfaces

Supply of grid-operational services using DNO assets

Coordination of DER schedules

## Markets and settlement

Aggregation of DERs

Design of principles of system access and trading arrangements

Operation of flexibility trading platforms and associated tasks

Existing

Extended

New

- Functional analysis drawn from outputs for the ENA Open Networks Project, the Future Power Systems Architecture model, The Helm Cost of Energy Review; Academic literature; internal analyses
- Distribution system operation functions include variable depths of changes from existing operations.
- Functions vary in their integration to DNOs.



Future Insights series - Ofgem has developed a view of the future for flexibility trading platforms.

- outlines the finding
- presents an opportunity for open discussion

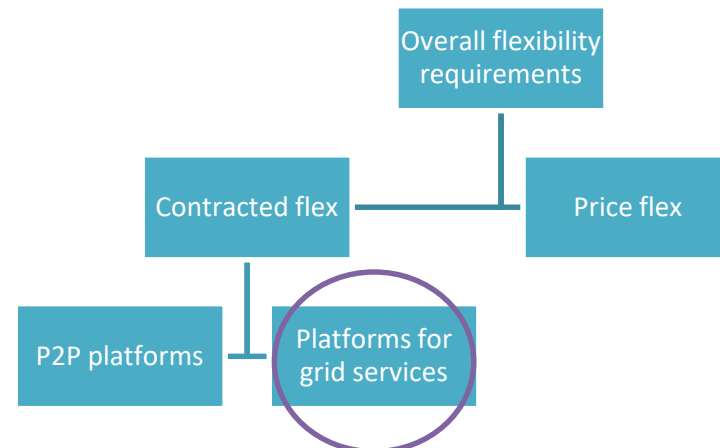
**Content:**

- What is a flexibility platform?
- The future of flexibility platforms
- Regulatory issues -how could Ofgem respond?
- Standards and harmonisation

• **Methodology**



***"A flexibility platform is an IT platform where the coordination, trading, dispatch and support services for flexibility markets take place."***



***Platforms are made up of a number of tasks or functions***

| <b>task</b>                            | <b>overview</b>                                       |
|--|---|
| <b>Coordination</b>                    | Alignment with external platforms, markets and actors |
| <b>Flexibility Procurement</b>         | Match flex provider and procurers                     |
| <b>Dispatch and Control</b>            | Dispatch flex asset and maintain system integrity     |
| <b>Platform Transaction Settlement</b> | Verification and payment services                     |
| <b>Platform Market services</b>        | Additional services (credit, qualification)           |
| <b>Platform Analytics and Feedback</b> | Network assessment, review and improvement            |

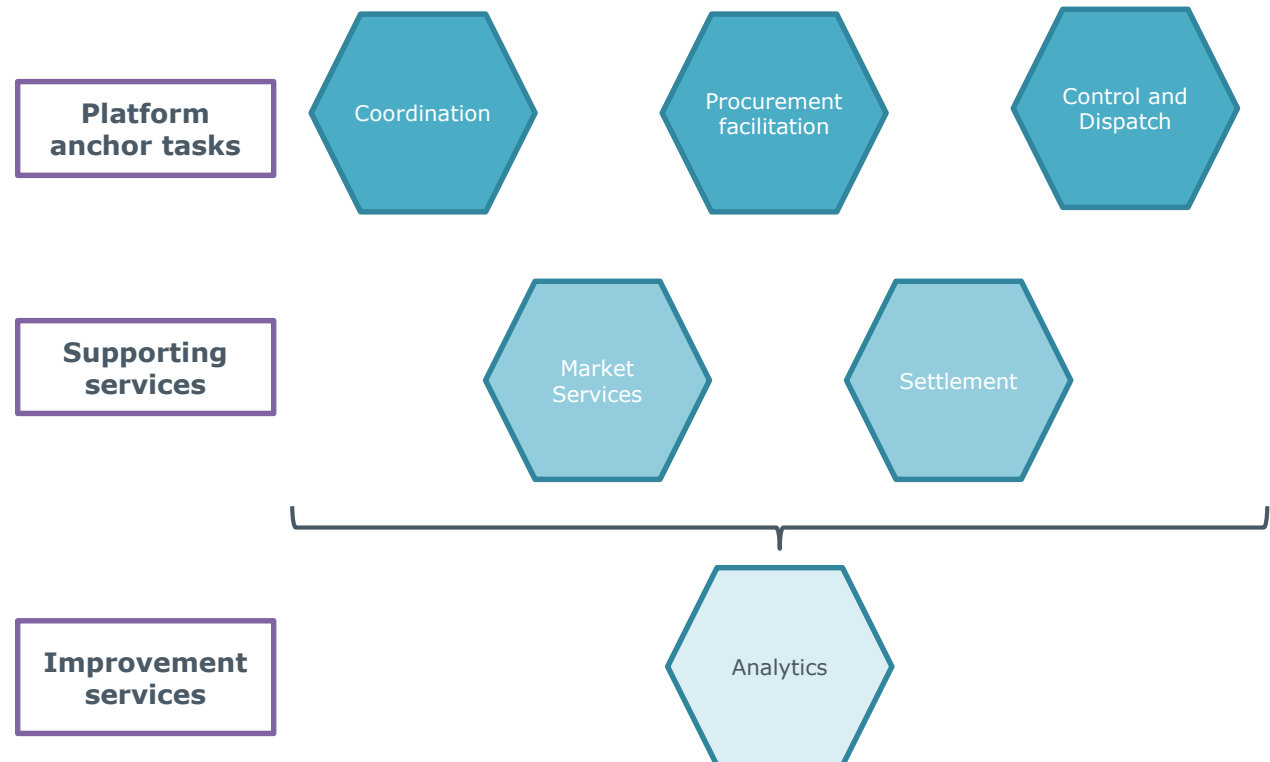


**Tasks are not created equal**

**The breakdown is needed for a fully functioning flexibility trading environment**

Tasks fit a tier level.

We anticipate that numerous parties will fulfil different roles

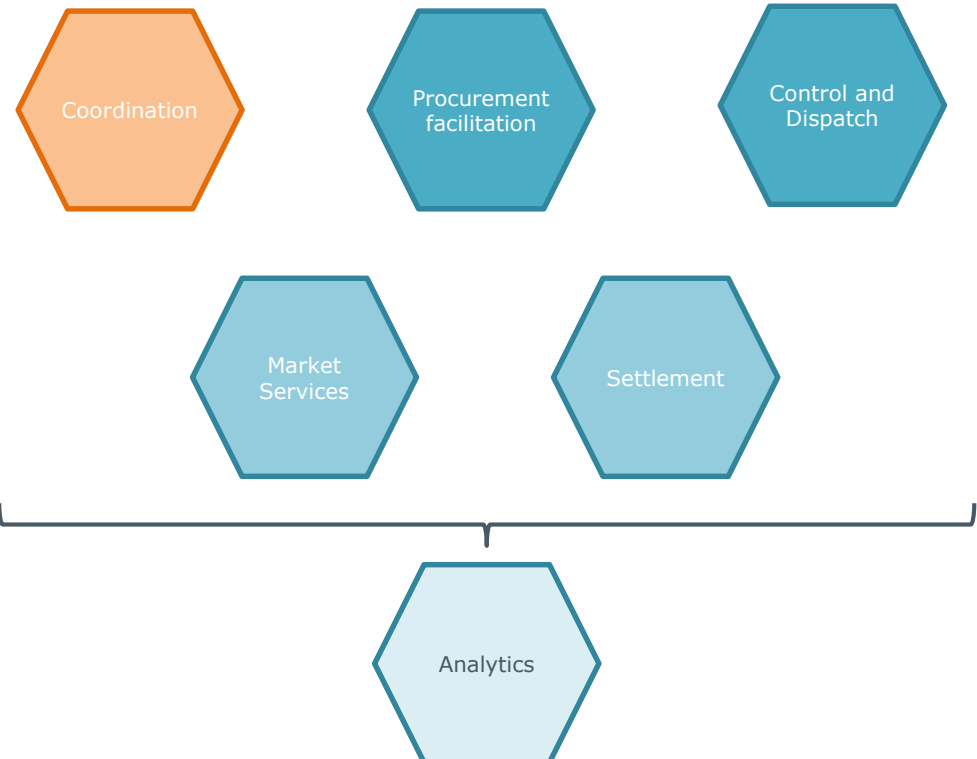


**Tasks are not created equal**

**The breakdown is needed for a fully functioning flexibility trading environment**

## Coordination

- **Recognition that multiple platforms are likely to develop within and across geographies**
- **Coordination between flexibility procuring and selling parties**
- **Shared standards or potential to trend toward a monopolistic role**

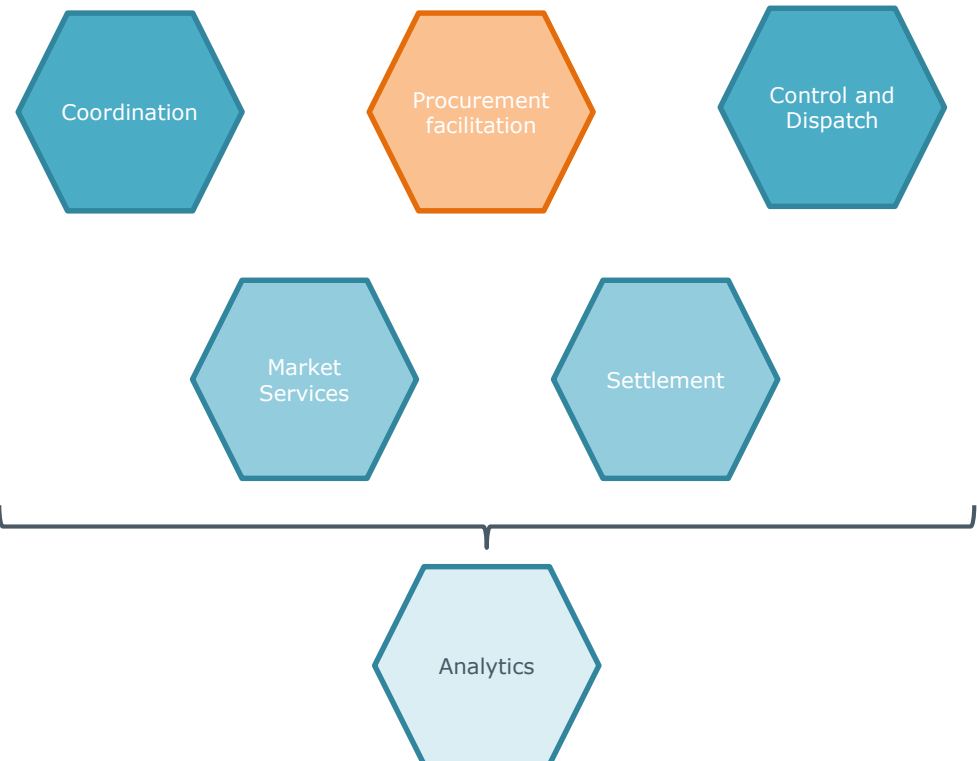


**Tasks are not created equal**

**The breakdown is needed for a fully functioning flexibility trading environment**

## Procurement facilitation

- The task of 'shop-window' and 'match-making' buyers and sellers of flexibility.
- Currently being taken up by GB innovative businesses.
- Provides a for flexibility services.

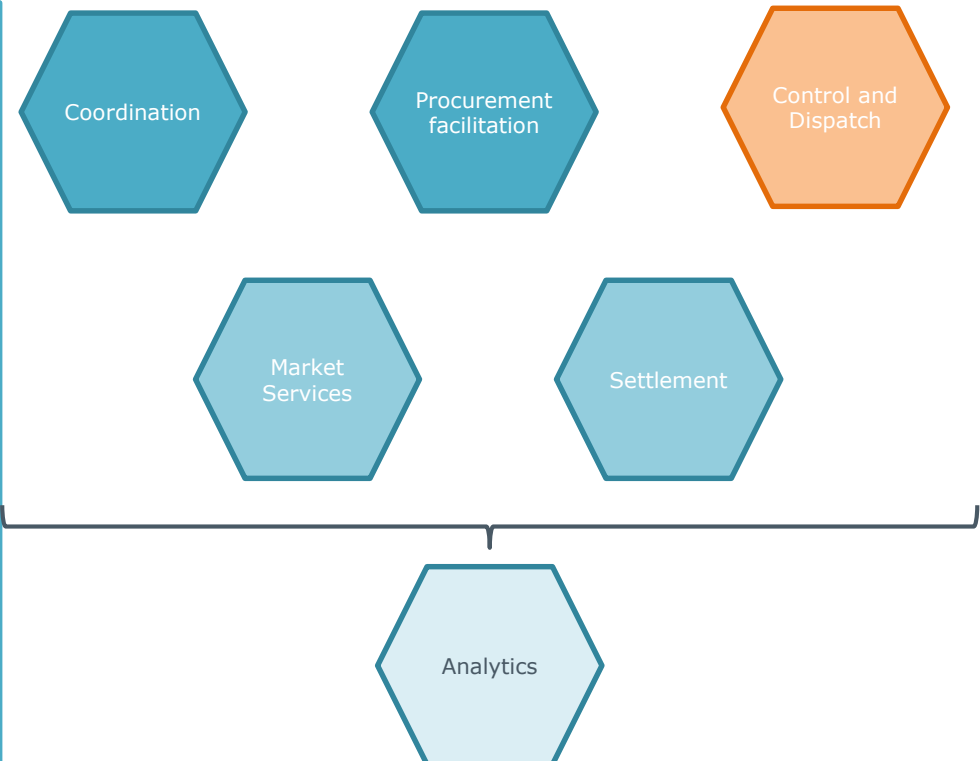


**Tasks are not created equal**

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## Control and Dispatch

- **Highly technical task of managing assets connected to the energy network.**
- **Grid safety analysis role.**
- **Requires network data.**
- **Existing tools and SCADA systems may integrate in task.**
- **DNO or alternative parties may be able to undertake this role in the future.**

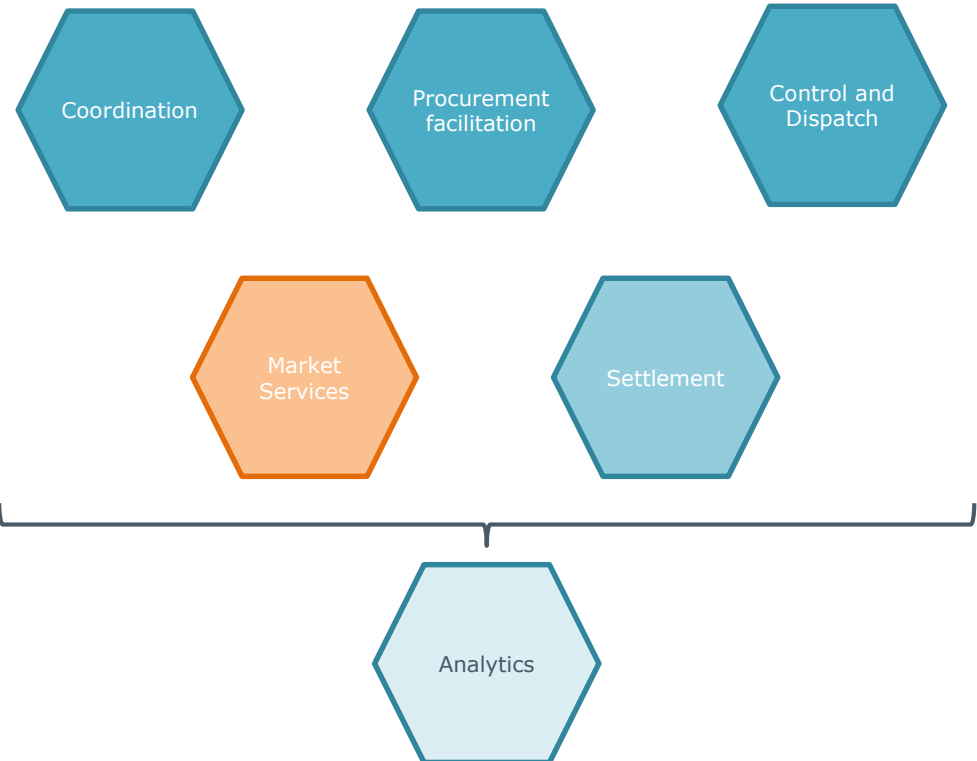


**Tasks are not created equal**

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## Market services

- **Services support flexibility trading**
  - credit checking
  - Pre-qualification
- **Could be undertaken by specialists from other sectors.**

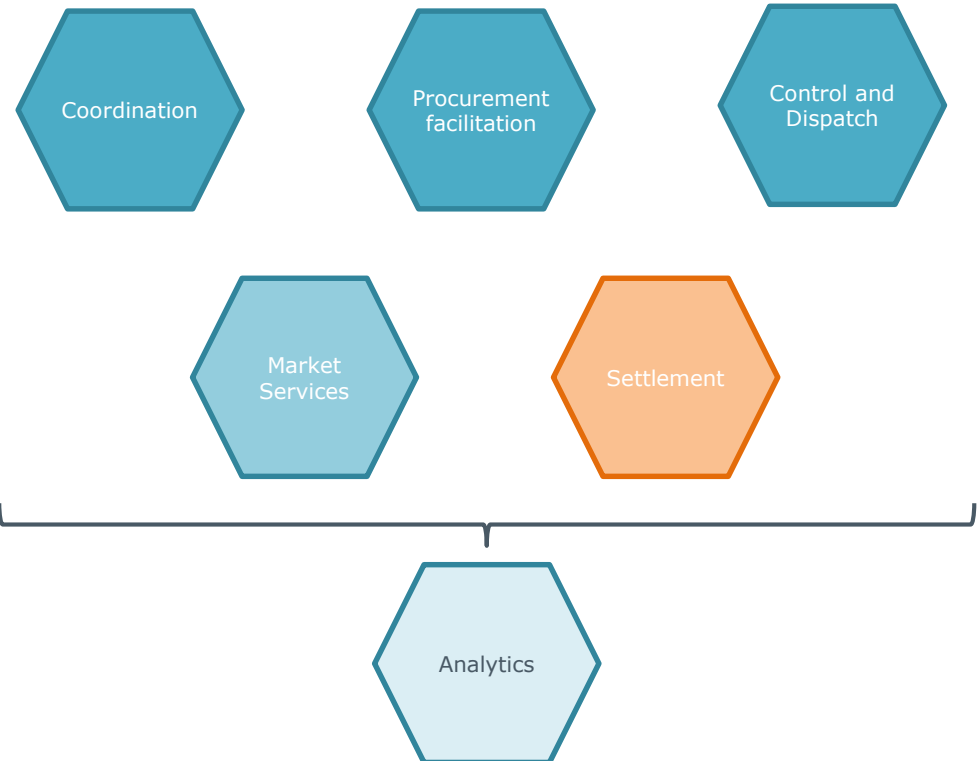


**Tasks are not created equal**

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## Settlement

- **Services support flexibility trading and balance settlement.**
- **Could be undertaken by specialists from other sectors.**



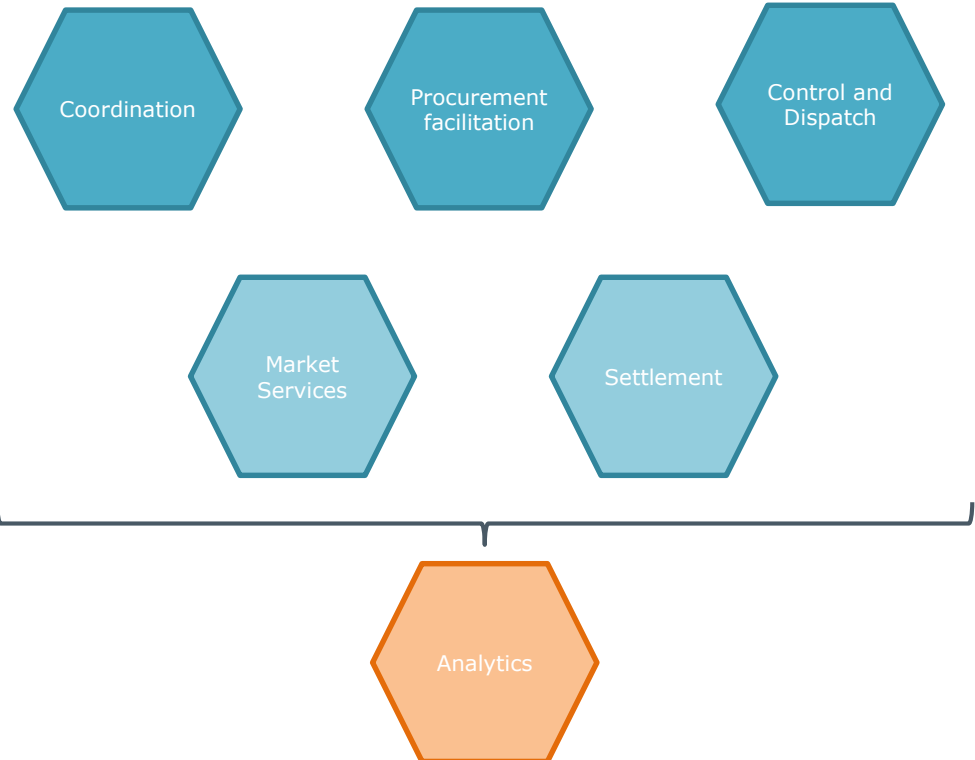


**Tasks are not created equal**

**The breakdown is needed for a fully functioning flexibility trading environment**

## Analytics

- **Improve the functioning of all platform tasks.**
- **Data:**
  - **Inputs and analysis**
  - **Data privacy**



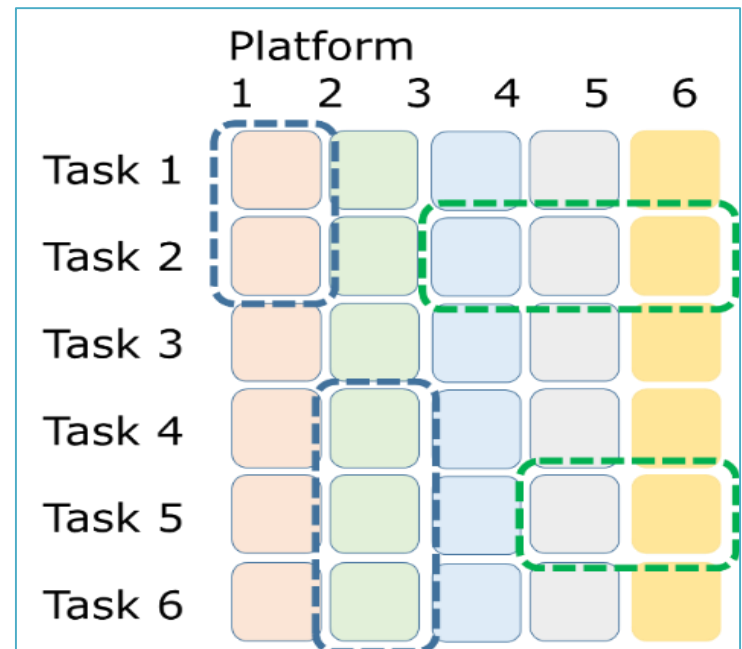
| Model            | Uncoordinated                           | Coordinated   | Super-platform  | Single Market   |
|------------------|---|---|---|---|
| Features         | Current GB situation                    | Numerous platforms across geographies                       | Single platform hosting multiple differentiated markets | Single UK market  |
|                  | Multiple independent platforms          | Platforms align with principles and interoperable standards | Single process of joining or prequalification           | Single process of joining or prequalification                   |
|                  | Limited cooperation or interoperability | Providers or purchasers easily operate across platforms     | GB wide monopoly – regulation required                  | Assets and participants automatically allocated locational tags |
| Platforms        | Many                                    | Many  | Single  | Single  |
| Markets          | Many                                    | Many  | Many  | Single  |
| Common standards | No                                      | Yes   | Yes   | Yes   |
| Governance       | Independent                             | Negotiated  | Centralised   | Centralised   |

|                           | Coordination | Procurement  | Dispatch and Notification | Settlement   | Market services | Analytics and Feedback |
|---------------------------|--------------|--------------|---------------------------|--------------|-----------------|------------------------|
| Coordination              | Grey         | Grey         | Grey                      | Grey         | Grey            | Grey                   |
| Procurement               | Green        | Grey         | Grey                      | Grey         | Grey            | Grey                   |
| Dispatch and Notification | Green        | Light Orange | Grey                      | Grey         | Grey            | Grey                   |
| Settlement                | Light Orange | Green        | Green                     | Grey         | Grey            | Grey                   |
| Market services           | Light Orange | Light Orange | Light Orange              | Light Orange | Grey            | Grey                   |
| Analytics and Feedback    | Light Orange | Green        | Light Orange              | Light Orange | Green           | Grey                   |

**Overlap and coordination between tasks may hold synergies**

- availability of information
- sequential processes
- key inputs from another task

Vertical integration  
Horizontal integration



Standards and harmonisation across platforms to:

- improve the commercial environment
- ensure consumer protections

### **Interoperability for: data sharing across platforms**

- keep barriers to entry low
- Drive innovation
- Remedy market imbalance and tipping point

### **Interoperability for: Asset and product characteristics**

- Reduce search and transaction costs
- Standardised products or filter assets based on procurer needs

### **Interoperability for: procurement process**

- Format & content of flexibility bids and offers
- Single format for transactions can lower barriers to entry

## Flexibility Platforms in a **non-regulated space**

Risks to consumers:

- a lack of coordination among the stakeholders causing **duplication, efficiency losses, and consumer costs.**
- a lack of an independent arbiter or code of conduct leading to poorer **consumer protection** outcomes.

Ensure **protect consumers** from the potential effects of:

- development of **undue market power**
- partiality in dealing with own assets
- non-competitive use of **network knowledge**
- Restricted **innovation benefits** to consumers due to illiquid market offerings for flex platforms

- i. Cross-industry development to drive common standards and methods thereby reducing barriers to entry and lowering costs.
- ii. Develop data sharing protocols to allow access to network data.
- iii. Monopoly power is a risk for flexibility platforms, whether delivered by the DNO or others.
- iv. A shared vocabulary around flexibility market services, platforms and related issues, harnessing existing initiatives.
- v. Define and communicate the socialised and community benefits flexibility can deliver.

**Our core purpose is to ensure that all consumers can get good value and service from the energy market. In support of this we favour market solutions where practical, incentive regulation for monopolies and an approach that seeks to enable innovation and beneficial change whilst protecting consumers.**

**We will ensure that Ofgem will operate as an efficient organisation, driven by skilled and empowered staff, that will act quickly, predictably and effectively in the consumer interest, based on independent and transparent insight into consumers' experiences and the operation of energy systems and markets.**