

Project Nexus Go Live Governance Plan

Version Control			
ID	Prepared By	Date	Comment
V1.0	PwC PMO	14/02/2017	This version was presented at the F2F PNDG on 14 February 2017.
V1.1	PwC PMO	28/02/2017	This incorporates comments from Xoserve, Baringa, Ofgem and PwC internal review.

This document has been prepared by PwC only for Ofgem and solely for the purpose and on the terms agreed with Ofgem in PwC's statement of work (of 1 August 2016, Spec 7, and subsequently 1 November 2016, Spec 8) as part of PwC's call-offs under the framework agreement dated 11 April 2016 and extended on 2 December 2016. PwC accept no liability (including for negligence) to anyone else in connection with our work or this document.

Project Nexus Go Live Governance Plan - Introduction

Purpose

Given the proximity of the Go Live date, a daily view of key industry wide activities in the Project Nexus Go Live Governance plan is required to support programme leadership by providing early visibility of; progress, risks and issues in order to make appropriate interventions and inform decision making where required. It is key to note that this is a governance and reporting plan and is not intended to duplicate or detract from the execution of the activity captured on it. It is expected that the Project Nexus PMO will operate this plan and use existing inputs to inform the contents.

Description of the Plan

The Project Nexus Go Live Governance plan is a framework document that shows key industry wide activities required to support decision making through the Go Live assessment points and final Go Live decision.

The granular day by day view is presented in a timeline running from pre-IDR2 until Go Live. The governance structure outlined for the Go Live period is replicated during IDR2 and IDR3 to different degrees. During IDR2 it is expected this will be in the form of templates with the level of involvement increasing in IDR3 where the defined processes will undergo testing. In doing this, there may be a requirement to make amendments which will be managed via the version control tab.

The plan includes governance meetings, decision points, POAP milestones, reports and associated inputs (inc. GONG criteria). These have been pulled from source documentation including the Project Nexus Plan on a Page (POAP), Xoserve 23 day plan, various programme Statements of Work (SOWs), and GONG criteria and assessment framework. As source documents are updated this Go Live Governance plan will be updated as well.

The activities, reports and inputs within this plan are applicable to Ofgem, PwC PMO, Market Participants, Xoserve and Baringa. It is aligned to V1.4 of the Plan on a Page and as such, it does not currently show detailed post Go Live activities or governance.

Operating the Plan

The Project Nexus Go Live governance plan has been baselined at V1.0 on 14 Feb 17. It will primarily be used by PMO to track progress against milestones and report development by assigning the relevant RAG status. The most up to date plan will be made available to the wider industry at the appropriate governance meetings to provide a more granular update on the status of the key activities leading up to Go Live. It will be used in conjunction with other key programme artefacts and mirror the status across each document where applicable.

Source Documents

Project Nexus Plan on a Page (POAP)	v1.4
Xoserve 23 day plan	24-Jan-17
GONG criteria and assessment framework	02-Jun-16

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Project Nexus Go Live Governance Plan - Assumptions

Assumptions Log		
No.	Category	Description
GLG001	Scope	The programme milestones as described on the Go Live Governance plan are aligned to V1.4 of the Plan on a Page (POAP).
GLG002	Scope	All the assumptions on V1.4 of the Plan on a Page (POAP) and Milestones, Assumptions and Dependencies (MAD) Log remain applicable to this document.
GLG003	Scope	This document will be used in conjunction with other key programme artefacts and does not replace them. These source documents are noted on the Introduction tab.
GLG004	Scope	The Go Live Governance document is a living document. It will be subject to version control and be updated by the PMO to reflect the latest governance and reporting requirements for Project Nexus.
GLG005	Governance	The Go Live Governance plan assumes each decision is positive and allows the programme to move forward. Should a decision that is captured in this plan not be passed, the programme would need to consider a replanning exercise. The Issue Resolution Group and PNSG would be used as escalation points to determine the mechanism for re-planning and any associated decisions.
GLG006	Governance	At each decision point, the decision making process that will be largely followed by the appropriate governance body is described in the tab "Decision Making Process".
GLG007	Governance	The reports produced by PwC, Xoserve, Baringa and Ofgem will be shared only with Ofgem to help make informed decisions. An abridged and anonymised version of the reports will be made available to PNSG members as appropriate.
GLG008	Resources	Xoserve's resources will not be distracted from carrying out their expected activities in order to maintain this document or support any specific activity.
GLG009	Scope	All activities for hypercare and post implementation support will be developed by Xoserve. Where appropriate key dates will be added to the Go Live Governance plan.
GLG010	Governance	The governance during IDR2 will be template based to ensure a more rigorous structure is adopted for IDR3 and cutover.
GLG011	Governance	The governance during IDR3 will be a dress rehearsal for cutover.
GLG012	Governance	The governance meetings' schedules are subject to change to meet project requirements.

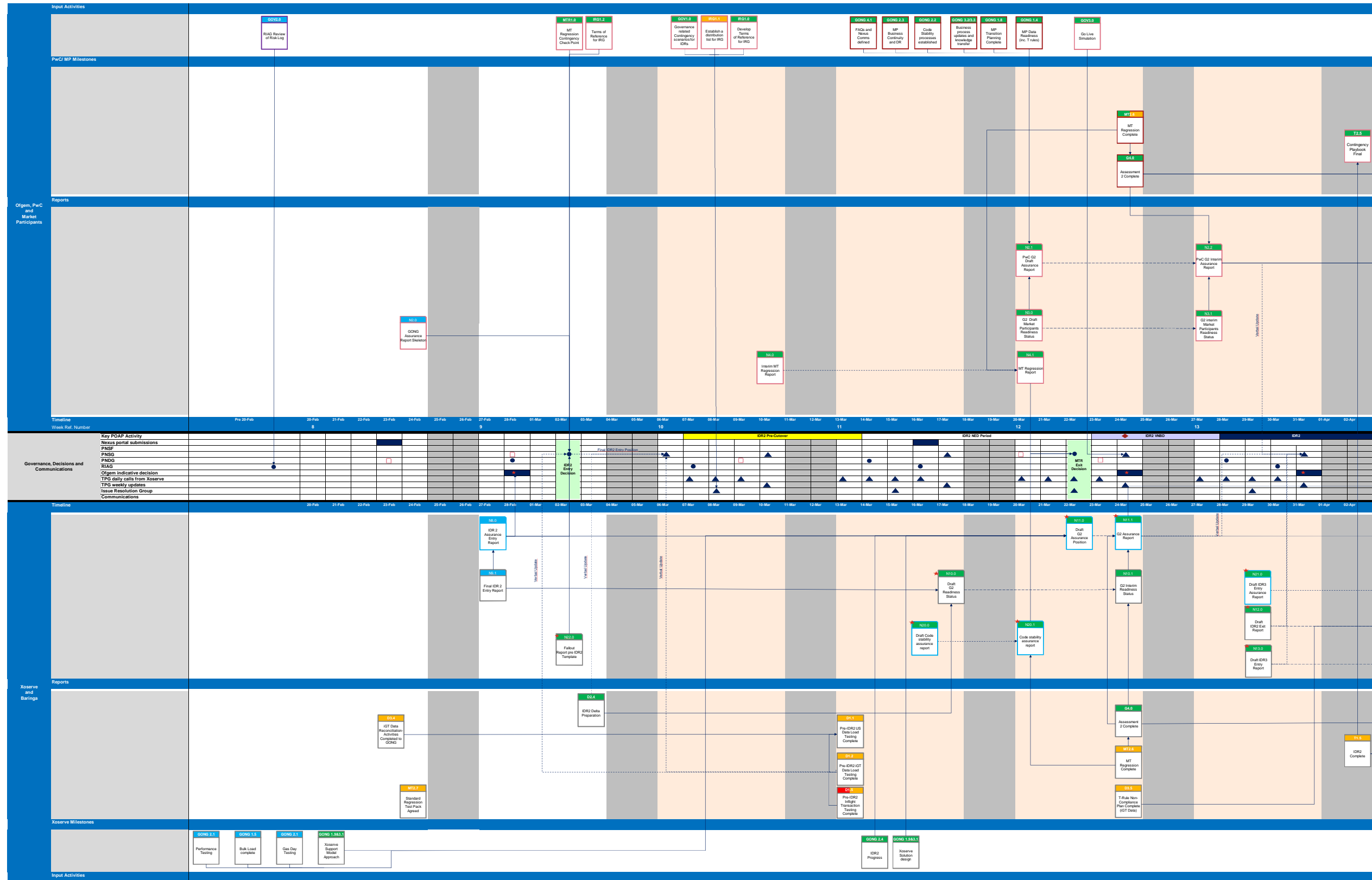
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Project Nexus Go Live Governance Plan - Day by Day Plan

Version 1.0 as of 28/02/2017

Key

- Meetings: Call (blue circle), Barings (blue triangle)
- Reports: Reserve (blue square), Market Participants (red square), CFQM (blue square), Draft report (dashed line)
- To be confirmed: Red star
- Final: Green star
- Weekend: Grey background
- Bank Holiday: Light grey background
- Key POAP Activity: Red diamond
- RIAG: Red diamond with star
- Complete: Blue square
- Red: Red square
- Amber: Yellow square
- Green: Green square

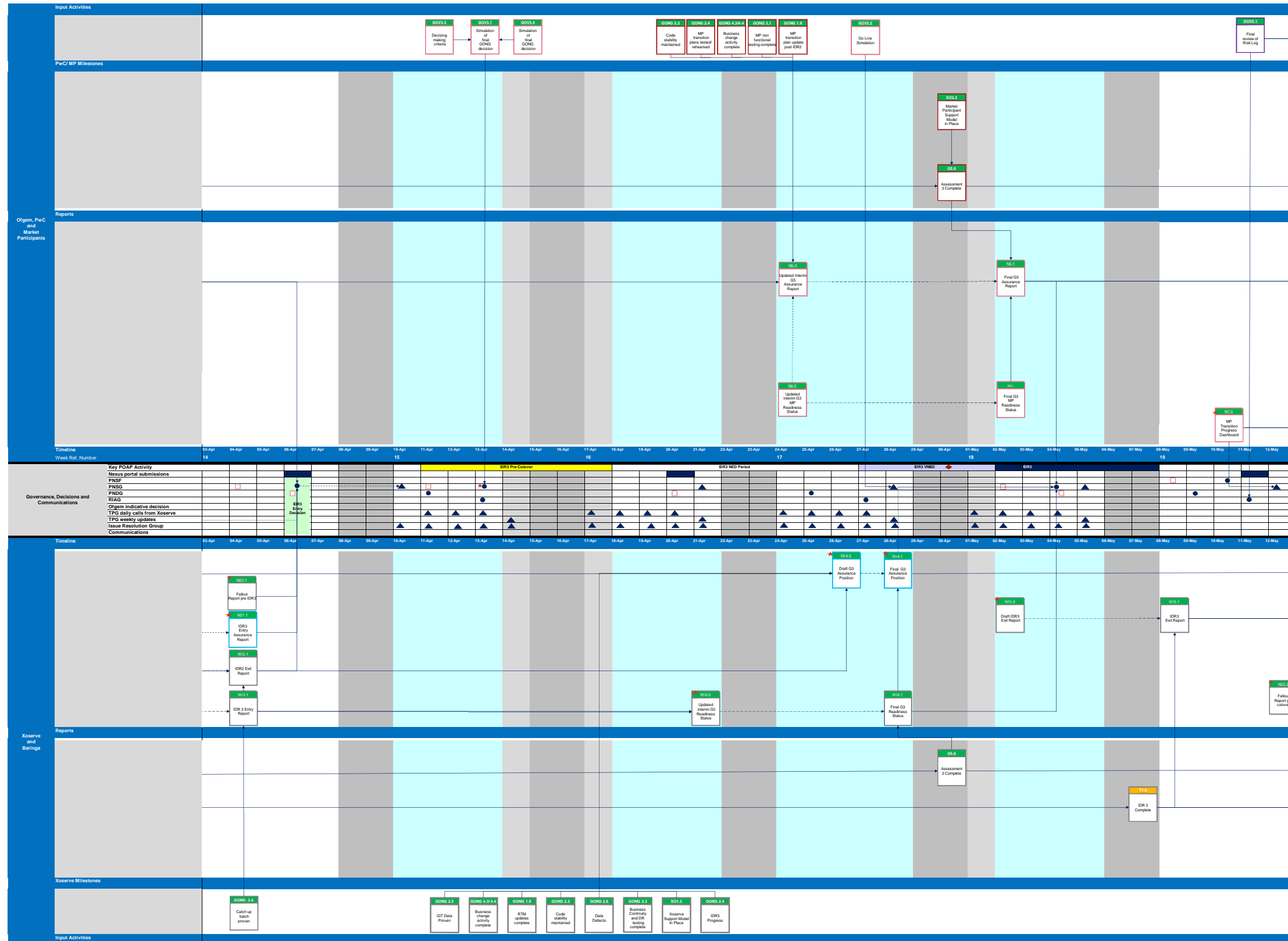


Project Nexus Go Live Governance Plan - Day by Day Plan

Version 1.0 as of 28/02/2017

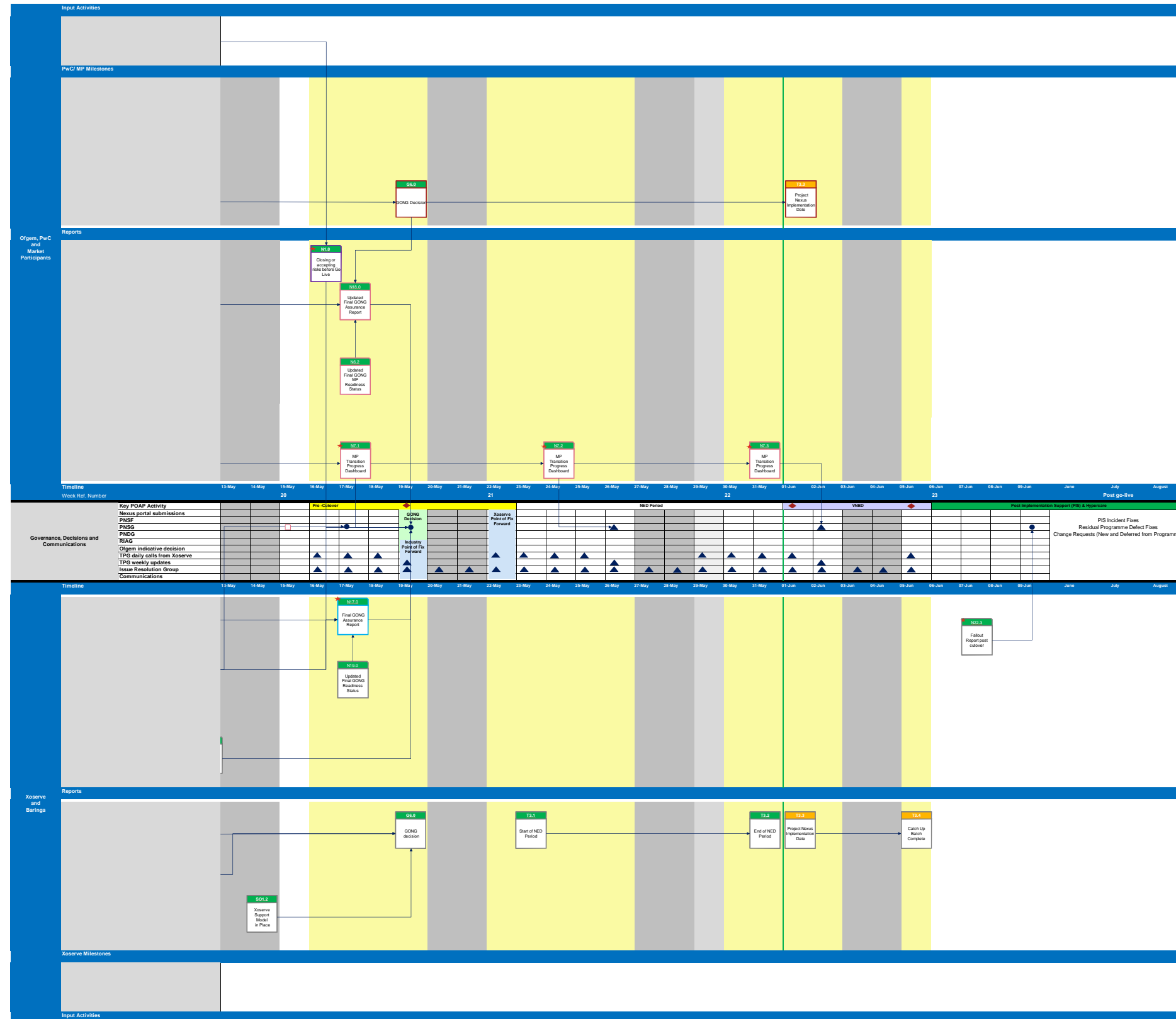
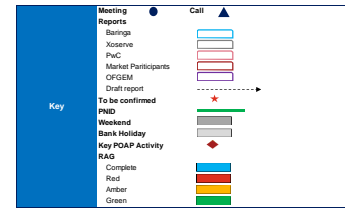
Key

- Meeting Reports
- Barings
- Reserve
- Market Participants
- CFD/SL
- Draft report
- To be confirmed
- Final
- Weekend
- Bank Holiday
- Key POAP Activity
- RIAG
- Complete
- Red
- Amber
- Green



Project Nexus Go Live Governance Plan - Day by Day Plan

Version 1.0 as of 28/02/2017



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Ref.	Category	Report Name	Owner	Target Date	Description
D1.1	Milestone	Pre-IDR2 US Data Load Testing Complete	Xoserve	13/03/2017	Unique Sites data test cycles conducted ahead of IDR2 are complete.
D1.2	Milestone	Pre-IDR2 iGT Data Load Testing Complete	Xoserve	13/03/2017	iGT data test cycles conducted ahead of IDR2 are complete.
D1.5	Milestone	Pre-IDR2 Inflight Transaction Testing Complete	Xoserve	13/03/2017	Inflight transaction test cycles conducted ahead of IDR2 are complete.
D2.4	Milestone	IDR2 Delta Preparation	Xoserve	03/03/2017	Delta load of the data changed since Bulk Load 2.
D3.4	Milestone	iGT Data Reconciliation - Activities Completed to GONG Requirements	DMG	23/02/2017	Differences between shipper, iGT, and Xoserve portfolios resolved (to an adequate level).
D3.5	Milestone	T-Rule Non-Compliance Plan Complete (iGT Data)	DMG	23/02/2017	Plan executed for iGT Data.
G4.0	Milestone	Assessment 2 Complete	PNSG	24/03/2017	GONG Assessment 2 - All Market Participants (including Xoserve) complete stage 2 of the GONG Criteria.
G5.0	Milestone	Assessment 3 Complete	PNSG	30/04/2017	GONG Assessment 3 - All Market Participants (including Xoserve) complete stage 3 of the GONG Criteria.
G6.0	Milestone	GONG Decision	PNSG	19/05/2017	GONG Decision made to proceed with deployment or not.
GONG 1.4	Input Activity	MP Data Readiness (inc. T rules)	Market Participants	N/A	Market Participants can demonstrate that they have a plan to address the risks associated with data transformation rules (including data cleansing) and that they are on track to complete against plan.
GONG 1.5	Input Activity	Bulk Load Complete	Xoserve	N/A	Xoserve has completed Data Migration Bulk Load 2.
GONG 1.8	Input Activity	MP Transition Planning Complete	Market Participants	N/A	Market Participants have developed their cutover plans and aligned these to Xoserve's transition planning artefacts including the latest Low Level Transition Design, 23 day cutover plan and catch up document.
GONG 1.8	Input Activity	MP transition plan update post IDR2	Market Participants	N/A	Output from IDR2 have been appropriately captured in Market Participant cutover plans.
GONG 1.9	Input Activity	RTM Updates Complete	Xoserve	N/A	Xoserve have updated the requirements traceability (RTM) matrix to match the latest requirements, design and test baselines. This is to demonstrate that all requirements have been completely tested by G3.
GONG 2.1	Input Activity	MP non functional testing complete	Market Participants	N/A	Market Participants have confirmed completion of non-functional testing without any blocking issues and that their systems will meet performance and security requirements.
GONG 2.1	Input Activity	Performance Testing	Xoserve	N/A	Xoserve have completed all phases of performance testing. Also refer to milestone SD1.1 on the POAP.
GONG 2.1	Input Activity	Gas Day Testing	Xoserve	N/A	Xoserve has completed Performance Test Gas Day Testing. Also refer to milestone SD1.2 on the POAP.
GONG 2.2	Input Activity	Code Stability processes established	Market Participants	N/A	Market Participants should have established an approach to manage code stability.
GONG 2.2	Input Activity	Code stability maintained	Market Participants	N/A	Market Participants can demonstrate that they have applied their processes appropriately where they have had to manage changes.

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Ref.	Category	Report Name	Owner	Target Date	Description
GONG 2.2	Input Activity	Code Stability Maintained	Xoserve	N/A	Xoserve can demonstrate that they have applied their processes appropriately where they have had to manage changes.
GONG 2.3	Input Activity	MP Business Continuity and DR	Market Participants	N/A	Market Participants have confirmed that their IT disaster recovery and business continuity arrangements have been tested for Nexus solution impacts.
GONG 2.3	Input Activity	Business Continuity and DR Testing Complete	Xoserve	N/A	Xoserve have confirmed that their IT disaster recovery and business continuity arrangements have been tested.
GONG 2.4	Input Activity	MP transition plans tested/rehearsed	Market Participants	N/A	Market Participants have proven their cutover plan through their final internal dress rehearsal without any blocking issues or defects.
GONG 2.4	Input Activity	IDR2 Progress	Xoserve	N/A	Xoserve are on track to complete their second dress rehearsal.
GONG 2.4	Input Activity	Catch Up Batch Proven	Xoserve	N/A	The simulation of catch up of the files that will be produced during the NED Period is proven during IDR2.
GONG 2.4	Input Activity	IDR3 Progress	Xoserve	N/A	Xoserve are on track to complete their third dress rehearsal.
GONG 2.5	Input Activity	iGT Data Proven	Xoserve	N/A	iGT data will be loaded in full during the cutover and will not follow the Bulk and Delta approach adopted for GT data. As a result it is important that this data load is proven in order to demonstrate GONG criteria 2.5.
GONG 2.6	Input Activity	Data Defects	Xoserve	N/A	Data migration defects have been cleared to an acceptable level.
GONG 1.9 & 3.1	Input Activity	Xoserve Support Model Approach	Xoserve	N/A	Xoserve has defined the approach they are taking to supporting the Nexus solution post Go Live.
GONG 1.9 & 3.1	Input Activity	Xoserve Solution Design	Xoserve	N/A	Activity relating to Xoserve's Functional delivery of their Nexus solution.
GONG 3.2 and 3.3	Input Activity		Market Participants	N/A	Market Participants have completed the development of all of the new end-to-end process guides and made all the required changes to existing ones. Market Participants' knowledge transfer plan has been internally approved.
GONG 4.1	Input Activity	FAQs and Nexus Comms defined	Market Participants	N/A	Appropriate FAQs and messages have been communicated to public relations (or external communications) department. Specifically covering how the Critical industry processes will operate. This may include messages to key customers around Non-effective days.
GONG 4.3 and 4.4	Input Activity	Business change activity complete	Market Participants	N/A	Activity relating to GONG criteria 4.3 and 4.4 have been completed as per the defined threshold. These criteria relate to business readiness and are focussed on training and organisational readiness.
GONG 4.3 and 4.4	Input Activity	Business change activity complete	Xoserve	N/A	Activity relating to GONG criteria 4.3 and 4.4 have been completed as per the defined threshold. These criteria relate to business readiness and are focussed on training and organisational readiness.
GOV1.0	Input Activity	Governance related Contingency scenarios for IDRs	PwC	02/03/2017	This document will describe various governance specific contingency scenarios in the event that something goes wrong during the IDRs and cutover.
GOV2.0	Input Activity	RIAG Review of Risk Log	Ofgem	16/02/2017	This will involve reviewing the project's risk log to identify the key risks that are likely to impact Go Live.
GOV2.1	Input Activity	Final review of Risk Log	Ofgem	11/05/2017	All the risks contained in the risk log will be discussed at the RIAG ahead of the GONG decision. The outcome of this discussion is likely to be the closure, acceptance for Go Live.

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Ref.	Category	Report Name	Owner	Target Date	Description
GOV3.0	Input Activity	Go Live Simulation	PwC	24/03/2017	The equivalent point during IDR2 where Xoserve complete the key cutover activity and industry flows would commence as part of Catch Up. At this point it would be expected that Xoserve provide a clear status update and there are communications to the Market.
GOV3.1	Input Activity	Simulation of final GONG decision	PwC	13/04/2017	This simulates the final GONG decision making process as part of IDR3. Inputs are expected to include the IDR3 Dashboard and an updated GONG position. In addition some contingency scenarios may be tested to determine if the decision making approach is fit for purpose in the event of an issue at Go Live.
GOV3.2	Input Activity	Go Live Simulation	PwC	28/04/2017	The equivalent point during IDR3 where Xoserve complete the key cutover activity and industry flows would commence as part of Catch Up. At this point it would be expected that Xoserve provide a clear status update and there are communications to the Market.
GOV3.3	Input Activity	Decision Making Criteria	PwC	13/04/2017	This is an input activity of GOV3.1 Simulation of final GONG decision. This will outline the criteria for the GONG decision.
GOV3.4	Input Activity	Confirmation of Scope of Go Live Decision	PwC	13/04/2017	This is an input activity of GOV3.1 Simulation of final GONG decision. This will outline the scope of the GONG decision.
IRG1.0	Input Activity	Develop Terms of Reference for IRG	PwC	17/02/2017	The terms of reference for the IRG will be developed in conjunction with PwC, Ofgem, Xoserve and Baringa.
IRG1.1	Input Activity	Establish a distribution list for IRG	PwC	27/02/2017	The IRG distribution list will detail email addresses and phone numbers of primary and alternate contacts for each market participant. This list will be available to PMO.
IRG1.2	Input Activity	Terms of Reference for IRG	PwC	02/03/2017	The IRG will be introduced at the 2 March PNSG. This will involve sharing the terms of reference of the IRG support group, which details expectations and requirements.
MT2.5	Milestone	MT Regression Entry	MTWG	09/01/2017	MT Regression entry criteria have been achieved.
MT2.6	Milestone	MT Regression Complete	MTWG	24/03/2017	MT Regression exit criteria have been achieved.
MT2.7	Milestone	Standard Regression Test Pack Agreed	Xoserve	24/02/2017	The development of a standard regression test pack for Xoserve to use going forward.
MTR1.0	Input Activity	MT Regression Contingency Check Point	PwC	02/03/2017	At this check point, the PNSG will determine the need for the MT Regression contingency period from 24 Mar 17 - 24 Apr 17. This will be informed by the progress made by market participants in their test plans and any risks to completion by 24 March 2017.
N/A	Decision	IDR2 Entry Decision	PNSG	02/03/2017	At this decision point, the PNSG chaired by Ofgem will decide to enter IDR2. This decision will be informed by the entry reports produced by Baringa and Xoserve.
N/A	Decision	MTR Exit Decision	PNSG	22/03/2017	The PNSG chaired by Ofgem will make the decision to exit MT Regression or to use the associated contingency period. This decision will be informed by both the outcome of the managed approach adopted for MT Regression and the self-assessment submission on 16 May 17.
N/A	Decision	IDR3 Entry Decision	PNSG	06/04/2017	Following the successful exit of IDR2 and after the plan has been updated with the lessons learned from IDR2, the PNSG chaired by Ofgem will decide to enter IDR3.

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Ref.	Category	Report Name	Owner	Target Date	Description
N/A	Decision	GONG Decision	PNSG	19/05/2017	At this decision point an agreement to proceed to cutover for the Nexus solution to Go Live is made. This will be informed by the final GONG assurance reports produced by PwC and Baringa. Ofgem, as chair of the PNSG, will have the final GONG decision, however, as with all PNSG decisions, the ambition is for the decision to be made by consensus.
N/A	Activity	Industry Point of Fix Forward	PNSG	19/05/2017	The point at which the first Market Participants will start producing files in the Nexus format.
N/A	Activity	Xoserve Point of Fix Forward	PNSG	22/05/2017	The point at which Xoserve switch from their legacy system and start operating in SAP-ISU.
N1.0	Report	Closing or accepting risks before Go Live	Ofgem	16/05/2017	Prior to making the final Go Live Decision on 19 May 2017 it is anticipated that RIAG will need to close or accept all open risks. It is expected that this will be an iterative process however, a final Risk position should be provided by the chair of RIAG as input in to the PNSG on 16 May 17. This report will take the same form as current risk reporting however, a Programme decision may be required in order to formally accept the risk position.
N2.0	Report	GONG Assurance Report Skeleton	PwC	24/02/2017	The structure of the GONG assurance report that will be provided at the assessment points leading up to the GONG decision is presented in this report. The GONG assurance reports are expected to follow an iterative process starting from the 'GONG Assurance Report Skeleton (N2.0)' to the 'Updated Final GONG Assurance Report (N18.0)'.
N2.1	Report	PwC G2 Draft Assurance Report	PwC	20/03/2017	This report will be created by PwC directly after the second G2 submission on 16 March 2017. It will present the assurance view of the Market Participant final self assessed status for G2 and highlight any exceptions, risk and associated mitigating actions that will need to be taken ahead of G3 and Go Live. In addition, it is expected to contain a PwC recommendation on Market Participant readiness to proceed through the Assessment point. This report is expected to be combined with N3.0.
N2.2	Report	PwC G2 Interim Assurance Report	PwC	27/03/2017	This report will be issued on 24 March as final. It will be an updated position on the 'PwC G2 Draft Assurance Report (N2.1)' following internal PwC review and Ofgem review. It is expected that this report would be one input in to supporting any Ofgem indicative decision if required. This report is expected to be combined with N3.1.
N3.0	Report	G2 Draft Market Participants Readiness Status	PwC	20/03/2017	This report will be created by PwC directly after the second G2 submission on 16 March 2017. It will present the Market Participant and Xoserve final self assessed status against the Industry GONG criteria for G2 and highlight any exceptions, risk and associated mitigating actions that will need to be taken ahead of G3 and Go Live. In addition, it is expected to contain a PwC recommendation on Market Participant readiness to proceed through the Assessment point. This report is expected to be combined with N2.1.
N3.1	Report	G2 Interim Market Participants Readiness Status	PwC	27/03/2017	This report will be an updated position on the 'PwC G2 Draft Assurance Report (N2.1)' following internal PwC review and Ofgem review. It is expected that this report would be one input in to supporting any Ofgem indicative decision if required. This report is expected to be combined with N2.2.

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Ref.	Category	Report Name	Owner	Target Date	Description
N4.0	Report	Interim MT Regression Report	PwC	10/03/2017	This report will be developed by PwC following the MT Regression exit portal submission on 16 March 2017. It will evaluate Market Participants' and Xoserve's attainment of the MT Regression exit criteria and provide a sample based assurance opinion on the readiness of the Market to exit the phase.
N4.1	Report	MT Regression Report	PwC	20/03/2017	This report will be an updated position of the 'Interim MT Regression Report (N4.0)' following internal PwC review and Ofgem review.
N5.0	Report	Updated Interim G3 Assurance Report	PwC	24/04/2017	This report will be created by PwC directly after the second G3 submission in April 2017. It will present the assurance view of the Market Participant final self assessed status for G3 and highlight any exceptions, risk and associated mitigating actions that will need to be taken ahead of Go Live. In addition, it is expected to contain a PwC recommendation on Market Participant readiness to proceed through the Assessment point. This report is expected to be combined with N6.0.
N5.1	Report	Final G3 Assurance Report	PwC	02/05/2017	This report will be an updated position on the 'Updated Interim G3 Assurance Report (N5.0)' following internal PwC review and Ofgem review. It is expected that this report would be one input in to supporting any Ofgem indicative decision if required. This report is expected to be combined with N6.1.
N6.0	Report	Updated Interim G3 MP Readiness Status	PwC	24/04/2017	This report will be created by PwC directly after the second G3 submission in April 2017. It will present the Market Participant and Xoserve final self assessed status against the Industry GONG criteria for G3 and highlight any exceptions, risk and associated mitigating actions that will need to be taken ahead Go Live. In addition, it is expected to contain a PwC recommendation on Market Participant readiness to proceed through the Assessment point. This report is expected to be combined with N5.0.
N6.1	Report	Final G3 MP Readiness Status	PwC	02/05/2017	This report will be an updated position on the 'Updated Interim G3 MP Readiness Status report (N6.0)' following internal PwC review and Ofgem review. It is expected that this report would be one input in to supporting any Ofgem indicative decision if required. This report is expected to be combined with N5.1.
N6.2	Report	Updated Final GONG MP Readiness Status	PwC	17/05/2017	This report will be a finalised version of the 'Final G3 Assurance Report (N5.1)' and 'Final G3 MP Readiness Status (N6.1)'. It is expected that this report would be one input in to the final Go Live decision on 19 May 17.
N7.0	Report	MP Transition Progress Dashboard 1 due	PwC	10/05/2017	Proposed standard template for Market Participants to complete and report on their progress on their own transition activity at a given point in time. The purpose is provide visibility of the industry progress through transition.
N7.1	Report	MP Transition Progress Dashboard 2 due	PwC	17/05/2017	Proposed standard template for Market Participants to complete and report on their progress on their own transition activity at a given point in time. The purpose is provide visibility of the industry progress through transition.
N7.2	Report	MP Transition Progress Dashboard 3 due	PwC	24/05/2017	Proposed standard template for Market Participants to complete and report on their progress on their own transition activity at a given point in time. The purpose is provide visibility of the industry progress through transition.
N7.3	Report	MP Transition Progress Dashboard 4 due	PwC	31/05/2017	Proposed standard template for Market Participants to complete and report on their progress on their own transition activity at a given point in time. The purpose is provide visibility of the industry progress through transition.
N8.0	Report	IDR 2 Assurance Entry Report	Baringa	27/02/2017	Assessment of the attainment of Xoserve's IDR2 entry criteria including a recommendation to commence IDR2. This will take the form of a short slide deck.

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Ref.	Category	Report Name	Owner	Target Date	Description
N9.1	Report	Final IDR 2 Entry Report	Xoserve	27/02/2017	This report will provide a final assessment of Xoserve's RAG status of the entry criteria and outcome of the ESA to start IDR2.
N10.1	Report	G2 Interim Readiness Status	Xoserve	24/03/2017	Xoserve's final readiness status against their internal GONG Criteria thresholds as at G2. This report will feed in to any Baringa assurance reporting at G2 as agreed with Ofgem (N11.1).
N11.0	Report	Draft G2 Assurance Position (Provided to Ofgem)	Baringa	22/03/2017	A G2 Xoserve assurance position will be presented by Baringa directly after the second G2 submission on 16 March 2017. It will present the assurance view of the Xoserve status for G2 and highlight any exceptions, risks and associated mitigating actions that will need to be taken ahead of G3 and Go Live. This will take the form of a short slide deck.
N11.1	Report	G2 Assurance Report	Baringa	24/03/2017	Publication of the draft N11.0 shared with Ofgem.
N12.0	Report	Draft IDR2 Exit Report	Xoserve	29/03/2017	This report will be drafted by Xoserve, the draft report will provide an outcome of IDR2 and assessment against the exit criteria as well as lessons learnt for IDR3. This will take the form of a slide deck.
N12.1	Report	IDR2 Exit Report	Xoserve	05/04/2017	This final report will provide an outcome of IDR2, assessment against the exit criteria, lessons learnt and clarifications of issues raised from the draft report.
N13.0	Report	Draft IDR3 Entry Report	Xoserve	29/03/2017	This report will provide a position on Xoserve's readiness to start IDR3 on time and summary level RAG status of criteria.
N13.1	Report	IDR 3 Entry Report	Xoserve	05/04/2017	This report will provide a final assessment of Xoserve's readiness to start IDR3 and clarification raised from the draft report.
N14.0	Report	Draft G3 Assurance Position (Provided to Ofgem)	Baringa	26/04/2017	A G3 Xoserve assurance position will be presented by Baringa directly after the second G3 submission in April 2017. It will present the assurance view of the Xoserve status for G3 and highlight any exceptions, risks and associated mitigating actions that will need to be taken ahead of Go Live. This will take the form of a short slide deck.
N14.1	Report	Final G3-Assurance Report	Baringa	28/04/2017	Publication of the draft N14.0 shared with Ofgem.
N15.0	Report	Draft IDR3 Exit Report	Xoserve	03/05/2017	This report will be drafted by Xoserve, the draft report will provide an outcome of IDR3 and assessment against the exit criteria as well as lessons learnt for cutover.
N15.1	Report	IDR3 Exit Report	Xoserve	12/05/2017	This final report will provide an outcome of IDR3, assessment against the exit criteria, lessons learnt and clarifications of issues raised from the draft report.
N16.0	Report	Draft G3 Readiness Status	Xoserve	21/04/2017	Xoserve's interim readiness status against their internal GONG Criteria thresholds as at G3. This report will feed in to Baringa assurance reporting at G3 as agreed with Ofgem. This report may also provide an update on how Xoserve's internal GONG maps to the industry GONG Framework.
N16.1	Report	G3 Readiness Status	Xoserve	28/04/2017	Xoserve's final readiness status against their internal GONG Criteria thresholds as at G3. This report will feed in to any Baringa assurance reporting at G3 as agreed with Ofgem.
N17.0	Report	Final GONG Assurance Report	Baringa	17/05/2017	This report will be a Finalised version of the 'Final G3 Assurance Report (N14.1)'. It is expected that this report would be one input in to the final Go Live decision on 19 May 17.
N18.0	Report	Updated Final GONG Assurance Report	PwC	17/05/2017	This report will be a Finalised version of the 'Final G3 Assurance Report (N5.1)' and 'Final G3 MP Readiness Status (N6.1)'. It is expected that this report would be one input in to the final Go Live decision on 19 May 17.

Project Nexus Go Live Governance Plan - Reference Index

Ref.	Category	Report Name	Owner	Target Date	Description
N19.0	Report	Updated Final GONG Readiness Status	Xoserve	17/05/2017	Xoserve's final readiness status against their internal GONG Criteria thresholds as at the Go/No Go decision. This report will feed in to any Baringa assurance reporting at the GONG decision as agreed with Ofgem.
N20.0	Report	Draft Code stability assurance report	Baringa	16/03/2017	Drafted version of N20.1.
N20.1	Report	Code stability assurance report	Baringa	20/03/2017	An updated position against the set of questions asked by Ofgem for the Code Stability assurance report in Jan 2017. This will be used to inform exit from MT Regression test. This will take the form of a short slide deck.
N21.0	Report	Draft IDR3 Entry Assurance Report (Provided to Ofgem)	Baringa	29/03/2017	Assessment of Xoserve status on IDR2 Exit, and readiness for IDR3. This will take the form of a short slide deck.
N21.1	Report	IDR3 Entry Assurance Report	Baringa	04/04/2017	Publication of the draft N21.0 shared with Ofgem.
N22.0	Report	Fallout Report pre IDR 2 template.	Xoserve	27/02/2017	A drafted template of the fallout report for Data, Functional and Non--Functional Defects.
N22.1	Report	Fallout Report pre IDR3	Xoserve	04/04/2017	An updated fallout report for Data, Functional, and Non-Functional Defects.
N22.2	Report	Fallout Report pre cutover	Xoserve	12/05/2017	An updated fallout report for Data, Functional, and Non-Functional Defects.
N22.3	Report	Fallout Report post cutover	Xoserve	07/06/2017	An updated fallout report for Data, Functional, and Non-Functional Defects.
SO1.2	Milestone	Xoserve Support Model in Place	Xoserve	14/05/2017	Operating Model that will be used to manage the live service for Project Nexus is operational.
SO1.2	Input Activity	Xoserve Support Model in Place	Xoserve	14/05/2017	Operating Model that will be used to manage the live service for Project Nexus is operational.
SO2.2	Milestone	Market Participant Support in Place	TPG	30/04/2017	Any structures or organisation defined in the market participant support model are in place. Including, if required, any participant command centre necessary to provide overall control of a cutover or post-cutover incident.
T1.5	Milestone	IDR2 Complete	Xoserve	02/04/2017	IDR2 execution complete including execution of data loads associated with the cutover process.
T1.6	Milestone	IDR3 Complete	Xoserve	07/05/2017	IDR3 execution complete including execution of the data loads associated with the cutover process.
T2.5	Milestone	Contingency Playbook Final	TPG	02/04/2017	Contingency actions for Transition scenarios that could occur during the cutover window published and made available for industry and Xoserve.
T3.1	Milestone	Start of NED Period	Xoserve	23/05/2017	Start of the cutover from the Legacy UK Link systems to the Nexus solution and the start of the non-effective day period during which transitions will not be processed by Xoserve.
T3.2	Milestone	End of NED Period	Xoserve	31/05/2017	Cutover to the new solution is complete and the non-effective day period has ended with Xoserve ready to process transactions.
T3.3	Milestone	Project Nexus Implementation Date	Xoserve	01/06/2017	Project Nexus Implementation Date.
T3.4	Milestone	Catch up Batch Complete	Xoserve	05/06/2017	Xoserve have successfully processed all the transactions "held" during the NED and VNBD period.

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Project Nexus Go Live Governance Plan - Reports

Report Title (final versions of reports)	Ref. #	Issue Date	Owner	Recipient	Distribution (Abridged and Anonymised)	Associated Meeting		Content	Decision Point/ Milestone		Input Reports
						Meeting	Date		Ref. #	Title	
MT Regression Report	N4.1	20-Mar	PwC	Ofgem	PNSG	PNSG	22-Mar	<ul style="list-style-type: none"> - Executive Summary. - Assessment against MT Regression Exit Criteria. - MT Exit Assurance. 	MT2.6	MT Regression Complete	N4.0
									N/A	MT Regression Exit Decision	
PwC G2 Interim Assurance Report	N2.2	27-Mar	PwC	Ofgem	PNSG	PNSG	06-Apr	<ul style="list-style-type: none"> - Status of the Project Nexus Success Factors and GONG criteria based on market participants' and Xoserve's self-assessments as of 16 March 2017. - Key concerns or blockers that are preventing market participants from attaining the GONG criteria. - Recommendation of market participant readiness to proceed through the G2 assessment point. - Assurance activity's findings and recommendations (restricted to market participants) i.e. exceptions, risk and associated mitigating actions that will need to be taken ahead of G3 and Go Live. 	G4.0	Assessment 2 Complete	N2.1 N3.3 N3.0 N2.0
Final G3 Assurance Report	N5.1	02-May	PwC	Ofgem	PNSG	PNSG	04-May	<ul style="list-style-type: none"> - Status of the Project Nexus Success Factors and GONG criteria based on market participants' and Xoserve's self-assessments as of 20 April 2017. - Key concerns or blockers that are preventing market participants from attaining the GONG criteria. - Recommendation of market participant readiness to proceed through the G3 assessment point. - Assurance activity's findings and recommendations (restricted to market participants) i.e. exceptions, risk and associated mitigating actions that will need to be taken ahead of Go Live. 	G5.0	Assessment 3 Complete	N5.0 N6.0 N6.1 N2.2
MP Transition Progress Dashboard	N7.0	10-May	PwC	Ofgem	PNSG	PNSG	12-May	<ul style="list-style-type: none"> - Standard template outlining market participants' progress in their own transition activity. 	N/A	N/A	N/A
	N7.1	17-May	PwC	Ofgem	PNSG	PNSG	19-May				
	N7.2	24-May	PwC	Ofgem	PNSG	PNSG	26-May				
	N7.3	31-May	PwC	Ofgem	PNSG	PNSG	02-Jun	<ul style="list-style-type: none"> - Compiled version including input received from market participants at each point in time. 			

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Updated Final GONG Assurance Report	N18.0	17-May	PwC	Ofgem	PNSG	PNSG	19-May	<ul style="list-style-type: none"> - Status of the Project Nexus Success Factors and GONG criteria based on market participants' and Xoserve's self-assessments as of 11 May 2017. - Key concerns or blockers that are preventing market participants from attaining the GONG criteria. - Recommendation of market participant readiness to proceed to Go Live. - Assurance activity's findings and recommendations (restricted to market participants) i.e. exceptions, risk and associated mitigating actions that will need to be taken for Go Live. - Status of programme risks before Go Live, it is expected that these will need to be closed or accepted through RIAG in order to achieve the Go Live. 	G6.0	GONG Decision	N6.2 N5.1
									N/A	GONG Decision	
G2 Assurance Report	N11.1	24-Mar	Baringa	Ofgem	PNSG	PNSG	06-Apr	<ul style="list-style-type: none"> - Xoserve's status against internal go live readiness criteria. - Xoserve's updated status against internal go live readiness criteria. - Completion of activities as expected for G2 i.e. Xoserve's status against the G2 assessment point threshold defined for each GONG criteria. - Risks and proposed mitigating actions that may be required prior to completing the G2 milestone and any potential risks to the Final Go Live Decision. - Recommendation on whether Xoserve are on track to achieve go live. If the recommendation states that Xoserve are on track to achieve go live it should explain how the aggregated risks will be mitigated/managed without significant disruption to the critical path. 	G4.0	Assessment 2 Complete	N11.0

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Final G3-Assurance Report	N14.1	28-Apr	Baringa	Ofgem	PNSG	PNSG	04-May	<ul style="list-style-type: none"> - Xoserve's updated status against internal go live readiness criteria. - Completion of activities as expected for G3 including any outstanding areas as highlighted in the G2 Interim Assurance Position. - Updated position on any risks to the Final Go Live Decision and the associated mitigating actions. - Recommendation on whether Xoserve are on track to achieve go live. If the recommendation states that Xoserve are on track to achieve go live it should explain how the aggregated risks will be mitigated/managed without significant disruption to the critical path. 	G5.0	Assessment 3 Complete	N14.0
Final GONG Assurance Report	N17.0	17-May	Baringa	Ofgem	PNSG	PNSG	19-May	<ul style="list-style-type: none"> - Xoserve's status against internal go live readiness criteria. - Opinion on Xoserve's readiness for go live. - Updated position on the materiality of any remaining risks and associated mitigating actions. 	N/A	GONG Decision	N14.1
									G6.0	GONG Decision	
IDR 2 Assurance Entry Report	N8.0	27-Feb	Baringa	Ofgem	PNSG	PNSG	02-Mar	<ul style="list-style-type: none"> - Controls and processes within IDR2 in place. - Implementation of recommendations and mitigation actions from IDR1. 	N/A	IDR 2 Entry Decision	N9.1
Closing or accepting risks before Go Live	N1.0	16-May	Ofgem	PwC PNSG Xoserve Baringa		PNSG	19-May	<ul style="list-style-type: none"> - Summary of Project Nexus Risk Landscape. - Go live impact of accepting open risks. Note: It is unlikely that all risks will be closed and the programme may still enter Go Live with open risks being mitigated. 	N/A	GONG Decision	GOV2.0 GOV2.1
Final IDR 2 Entry Report	N9.1	27-Feb	Xoserve	Ofgem	PNSG	PNSG	02-Mar	- Final assessment of Xoserve's RAG status of the entry criteria and outcome of the ESA to start IDR2.	N/A	IDR 2 Entry Decision	N/A

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						Meeting	Date		Ref. #	Title	Ref. #
G2 Interim Readiness Status	N10.1	24-Mar	Xoserve	Ofgem PNSG Baringa PwC	PNSG	PNSG	24-Mar	- Xoserve's final readiness status against their internal GONG Criteria thresholds as at G2. This report will feed in to any Baringa assurance reporting at G2 as agreed with Ofgem (N11.1).	G4.0	Assessment 2 Complete	N10.0
IDR 2 Exit Report	N12.1	04-Apr	Xoserve	Ofgem	PNSG	PNSG	06-Apr	- This final report will provide an outcome of IDR2, assessment against the exit criteria, lessons learnt and clarifications of issues raised from the draft report.	T1.5	IDR2 Complete	N12.0
IDR 3 Entry Report	N13.1	04-Apr	Xoserve	Ofgem	PNSG	PNSG	06-Apr	- Final assessment of Xoserve's readiness to start IDR3 and clarification raised from the draft report.	N/A	IDR3 Entry Decision	N13.0
Final G3 Readiness Status	N16.1	28-Apr	Xoserve	Ofgem PNSG Baringa PwC	PNSG	PNSG	04-May	- Xoserve's final readiness status against their internal GONG Criteria thresholds as at G3. This report will feed in to any Baringa assurance reporting at G3 as agreed with Ofgem.	G5.0	Assessment 3 Complete	N16.0
IDR3 Exit Report	N15.1	08-May	Xoserve	Ofgem	PNSG	PNSG	19-May	- This final report will provide an outcome of IDR3, assessment against the exit criteria, lessons learnt and clarifications of issues raised from the draft report.	T1.6	IDR 3 Complete	N15.0
Updated Final GONG Readiness Status	N19.0	17-May	Xoserve	Ofgem PNSG Baringa PwC	PNSG	PNSG	19-May	- Xoserve's final readiness status against their internal GONG Criteria thresholds as at the Go/No Go decision.	G6.0	GONG Decision	N14.1 N16.1
									N/A	GONG Decision	
Code stability assurance report	N20.1	20-Mar	Baringa	Ofgem	PNSG	PNSG	22-Mar	- Status update against criteria previously assessed for code stability. - Commentary on whether mitigation actions have been successfully completed.	N/A	MT Regression Exit	N20.0
									MT2.6	MT Regression Complete	

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						Meeting	Date		Ref. #	Title	Ref. #
IDR3 Entry Assurance Report	N21.1	04-Apr	Baringa	Ofgem	PNSG	PNSG	06-Apr	- Completion of activities as expected during IDR2 and that any incidents have had their root cause identified and a mitigation action developed. Evidence of this mitigation action can be demonstrated through IDR3 which will be ongoing at the time. - Xoserve's attainment of IDR2 Exit Criteria.	T1.5	IDR2 Complete	N21.0
Fallout Report	N22.0	27/02/2017	Xoserve	Ofgem	PNSG	PNSG	02-Mar	- An updated report describing any data, functional and non-functional defects and associated fallout.	T1.5	IDR2 Complete	N/A
	N22.1	04/04/2017	Xoserve	PNSG		PNSG	06-Apr		T1.6	IDR3 Complete	N/A
	N22.2	12/05/2017	Xoserve	Baringa PwC		PNSG	19-May		G6.0	GONG Decision	N/A
	N22.3	07/06/2017	Xoserve			PNSG	09-Jun				

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Project Nexus Go Live Governance Plan - Governance Meetings

Meeting Name	Meeting Date	Meeting Format	Start Time	End Time	Location	Agenda Items	Materials Issued	Comments
PNDG	28/02/2017	Call	TBC	TBC	TBC	- Progress and Pillar Updates.	23/02/2017	
PNSG	02/03/2017	F2F	10:00	14:00	TBC	- IDR2 Entry Decision. - Governance Related Contingency Scenarios. - MT Regression Contingency Checkpoint. - IRG Terms of Reference. - Updates for Pre-IDR2 US Data Load, iGT Data Load, and Inflight Testing.	28/02/2017	
PNSG	06/03/2017	Call	15:30	16:30	N/A	- Final IDR2 Entry Position. - IDR2 Delta Preparation.	TBC	
RIAG	07/03/2017	F2F	10:30	14:30	Solihull	- IDR2 Entry. - Post Go Live prep. - Next steps from previous RAID log review.	06/03/2017	
PNSG	10/03/2017	Call	TBC	TBC	N/A	- Governance Updates. - IDR2 Progress.	TBC	
PNDG	14/03/2017	Call	TBC	TBC	TBC	- Progress and Pillar Updates.	09/03/2017	
RIAG	16/03/2017	F2F	10:30	14:30	TBC	- Defect/Test post go live (post MTWG). - Disengaged Market Participants and new market entrants framework. - Assumptions check in. - Project Nexus in Wider Industry.	14/03/2017	
PNSG	17/03/2017	Call	TBC	TBC	N/A	- Governance Updates. - IDR2 Progress.	TBC	
PNSG	22/03/2017	F2F	TBC	TBC	TBC	- MTR Exit Decision. - MT Regression Report.	20/03/2017	

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Meeting Name	Meeting Date	Meeting Format	Start Time	End Time	Location	Agenda Items	Materials Issued	Comments
PNSG	24/03/2017	Call	TBC	TBC	N/A	- Go Live Simulation. - Governance Updates. - IDR2 Progress.	TBC	
PNDG	28/03/2017	Call	TBC	TBC	TBC	- Progress and Pillar Updates	23/03/2017	
RIAG	30/03/2017	F2F	10:30	14:30	TBC	- Assumptions check in - Change Overview Board check in	28/03/2017	
PNSG	31/03/2017	Call	TBC	TBC	N/A	- Governance Updates. - IDR2 Progress. - PwC Interim Assurance Report - Verbal Update. - Baringa Interim Assurance Position. - Xoserve Draft IDR2 Exit and IDR3 Entry Reports.	TBC	
PNSG	06/04/2017	F2F	TBC	TBC	TBC	- IDR3 Entry Decision. - G2 Interim Assurance Reports.	04/04/2017	
PNDG	11/04/2017	Call	TBC	TBC	TBC	- Progress and Pillar Updates.	06/04/2017	
PNSG	13/04/2017	F2F	TBC	TBC	TBC	- IDR3 Simulation of Final GONG Decision.	11/04/2017	
RIAG	13/04/2017	F2F	10:30	14:30	TBC	- Post Go Live check in.	11/04/2017	
PNSG	21/04/2017	Call	TBC	TBC	N/A	- Governance Updates. - IDR3 Progress.	TBC	
PNDG	25/04/2017	Call	TBC	TBC	TBC	- Progress and Pillar Updates.	20/04/2017	

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Meeting Name	Meeting Date	Meeting Format	Start Time	End Time	Location	Agenda Items	Materials Issued	Comments
RIAG	27/04/2017	F2F	10:30	14:30	TBC	- Assumptions check in. - Change overview board check in. - RAID log refresh to prepare for the next meeting agenda.	25/04/2017	
PNSG	28/04/2017	Call	TBC	TBC	N/A	- Baringa Final G3 Assurance Position. - Go Live Simulation. - Governance Updates. - IDR3 Progress.	TBC	
PNSG	04/05/2017	F2F	TBC	TBC	TBC	- Xoserve Final G3 Readiness Status. - PwC Final G3 Assurance Report.	02/05/2017	
PNSG	05/05/2017	Call	TBC	TBC	N/A	- Governance Updates. - IDR3 Progress.	TBC	
PNDG	09/05/2017	Call	TBC	TBC	TBC	- Progress and Pillar Updates.	04/05/2017	
RIAG	11/05/2017	F2F	10:30	14:30	TBC	- Review of RAID log to develop a list of all remaining risks/issues and the status of them for Go Live. Objective to close out, accept, appropriately manage risk ahead of the GONG Decision.	09/05/2017	
PNSG	12/05/2017	Call	TBC	TBC	N/A	- MP Transition Progress Dashboard 1 Due. - Governance Updates. - IDR3 Progress.	TBC	
PNSG	17/05/2017	F2F	TBC	TBC	TBC	- IDR3 Exit Report. - MP Transition Progress Dashboard 1 Due. - Closing or Accepting Risks before Go Live.	15/05/2017	
PNSG	19/05/2017	F2F	TBC	TBC	TBC	- GONG Decision. - PwC Updated Final GONG MP Readiness Status. - Baringa Final GONG Assurance Report. - Xoserve Final GONG Readiness Status. - PwC Updated Final GONG Assurance Report.	TBC	

Project Nexus Go Live Governance Plan - Governance Meetings

Meeting Name	Meeting Date	Meeting Format	Start Time	End Time	Location	Agenda Items	Materials Issued	Comments
PNSG	26/05/2017	Call	TBC	TBC	N/A	- Governance Updates. - Cutover Progress. - MP Transition Progress Dashboard 3 Due.	TBC	
PNSG	02/06/2017	Call	TBC	TBC	N/A	- Governance Updates. - Cutover Progress. - MP Transition Progress Dashboard 4 Due.	TBC	
PNSG	09/06/2017	F2F	TBC	TBC	TBC	TBC	07/06/2017	
PNSF	Late April/ May	F2F	TBC	TBC	TBC	- Outcome of IDR2 and IDR3. - GONG Assessments. - Go Live Preparations.	08/05/2017	

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