Risk ID	Category	Risk	Description	Potential Impact	Date Opened	Status	Pre mitigation scoring
R001	Scope scenario	Complexity of CRS solution	If the CRS solution becomes more complex than originally foreseen, there is a risk that additional DCC resource is required to support procurement activity	Additional procurement engagement and tender exercise time and/or effort leading to increased DCC procurement costs during the Transitional phase	20/06/2016	Open	2 - Unlikely (5% to <20%)
R002	Scope scenario	Number of procurement projects	If the number of procurement projects is greater than forecast as part of the baseline scenario, there is a risk that additional DCC resource is required to support procurement activity	Additional procurement engagement and tender exercise time and/or effort leading to increased DCC procurement costs during the Transitional phase	20/06/2016	Open	2 - Unlikely (5% to <20%)
R003	Non-scenario risk	Overlap between detailed design and early procurement activities	Due to the extent of overlap between detailed design development (DLS) and early procurement activities, there is a risk that changes to the solution design will require rework to procurement products and additional engagement	Additional procurement engagement effort to update products and communicate changes to industry. Major changes to scope of procurement following market engagement may reduce potential bidder confidence in the requirements and the procurement exercise	05/07/2016	Open	4 - Likely (50% to <70%)
R004	Non-scenario risk	Functional knowledge in design teams	Lack of functional knowledge in the design teams may lead to DCC playing an increased role	Increased DCC effort, potentially leading to increased costs during the Transitional phase. Costs provisioned under risks R011, R012, R020, R022, R023, R024.	05/07/2016	Open	3 - Possible (20% to <50%)
R005	Non-scenario risk	Access to DCC SMIP resource	There is a risk that the DCC Switching team will not be able to access DCC SMIP resource when required due to other priorities within DCC	Reduced SMIP input or changes to timescales for DCC activities	05/07/2016	Open	2 - Unlikely (5% to <20%)
R006	Non-scenario risk	Ofgem review approach does not result in timely, quality outputs	There is a risk that the multiple stages of review prior to approval result in delays to product approval or additional rework Products are required to be progressed through multiple governance bodies (Design Team / User Group / EDAG / DA) in order to be approved. There is a risk that the governance process does not effectively ensure that design products are of sufficient quality, resulting in delays to product approval or additional rework. Also, there is a risk that because the content generated by the design teams does not go through full review until the final step in the process, they will have different views on areas where the Design Team have already reached consensus, leading to rework	Extended timescales for DCC activities and additional effort required to update and complete products	05/07/2016	Open	3 - Possible (20% to <50%)
R007	Non-scenario risk	Poor attendance at Design Team meetings	There is a risk that poor attendance at Design Team meetings extends decision making periods and increases the risk of rework	Extended timescales for DCC activities and additional effort required to update and complete products	05/07/2016	Open	2 - Unlikely (5% to <20%)
R008	Non-scenario risk	Planning for Procurement when there is significant uncertainty	As the Procurement Plan will be produced without certainty of the exact requirements, there is a risk that DCC underestimate the effort and time that is required to procure the CRS.	Procuring the CRS may take a significantly different amount of time, resource and cost than included in the plan	27/04/2016	Open	3 - Possible (20% to <50%)
R009	Non-scenario risk	Sign-off process not defined for Procurement products	As the review and sign-off process for procurement products is not yet agreed, there is a risk that Ofgem review process (informal and formal) will be more extensive than is allowed for in the baseline scenario.	Extended timescales for DCC activities and additional effort required to update and complete products.	27/04/2016	Open	4 - Likely (50% to <70%)
R010	Non-scenario risk	New Commercial workstream lead requires rework to products	There is a risk that the new Ofgem Commercial workstream lead will have different views on areas where the Design Team have already reached consensus, leading to rework	Rework could result in extended timescales for DCC activities and additional effort required to update and complete products. Costs provisioned under risk R010.	05/07/2016	Closed	2 - Unlikely (5% to <20%)
R011	Scope scenario	Security strategy	Ofgem may require DCC to lead the development of the security strategy for switching	Increase from 'contribute' role to a 'lead' role, requiring additional effort and resource, leading to increased DCC costs	05/07/2016	Open	4 - Likely (50% to <70%)
R012	Scope scenario	Lack of clarity relating to the role and scope of service management in the Programme	As a result of the lack of clarity relating to the role and scope of service management (e.g. incident mgt/problem mgt/demand mgt/availability mgt BCDR/release mgt) in the programme, there is a risk that DCC will be required to play a greater role in service management than is planned for in the baseline scenario	Additional effort and resource required, leading to increased DCC costs	05/07/2016	Open	4 - Likely (50% to <70%)
R013	Non-scenario risk	Business processes do not exhaustively define what the solution is required to deliver	There is a risk that business processes do not exhaustively define what the solution is required to deliver	Incomplete requirements leading to increased DCC time and effort, particularly related to detailed design work and technical specification. Potential delays to procurement activity resulting in increased DCC time and effort, potentially leading to increased costs. Costs provisioned under risk R016.	05/07/2016	Closed	4 - Likely (50% to <70%)
R014	Non-scenario risk	Business processes and data open to ambiguity of interpretation	There is a risk that the method used to capture business processes and define required data is open to ambiguity of interpretation	Ambiguous requirements leading to increased DCC time and effort, particularly related to detailed design work and technical specification. Potential delays to procurement activity resulting in increased DCC time and effort, potentially leading to increased costs. Costs provisioned under risk R016.	05/07/2016	Closed	4 - Likely (50% to <70%)
R015	Non-scenario risk	Documenting knowledge within products	If knowledge and understanding, including the rationale for decisions, is not documented effectively in products, this may result in ambiguity or misunderstanding of the solution	This may lead to errors and delays to development activities, requiring additional DCC time and effort, which may result in increased DCC costs	06/04/2016	Open	2 - Unlikely (5% to <20%)
R016	Non-scenario risk	Gaps in solution design	There is a risk that the creation of the technical specification raises issues or gaps in the solution, requiring further design work. This risk could be due to: - business processes that do not exhaustively define what the solution is required to deliver - the method used to capture business processes and define required data is open to ambiguity of interpretation - the lack of overarching architecture capability ensuring coherence of data, process, application, organisation and technology leads to a risk of gaps or inconsistencies in the solution	Incomplete requirements leading to increased DCC time and effort, particularly related to detailed design work. Potential delays to procurement activity resulting in increased DCC time and effort, potentially leading to increased costs	05/07/2016	Open	4 - Likely (50% to <70%)
R017	Non-scenario risk	Scheduling of Market Engagement before DB2 is finalised	Market engagement starts within blueprint phase and there is a risk that the information built into DB1 is not detailed enough for effective market engagement.	This may reduce the effectiveness of engagement; poor initial introduction to market may impact potential bidder confidence in the procurement, which may negatively affect later procurement activities. Costs provisioned under risk R003.	27/04/2016	Closed	4 - Likely (50% to <70%)
R018	Non-scenario risk	Overarching architecture capability	The lack of overarching architecture capability ensuring coherence of data, process, application, organisation and technology leads to a risk of gaps or inconsistencies in the solution	Gaps, ambiguities and inconsistencies leading to increased DCC time and effort, particularly related to detailed design work. Potential delays to procurement activity resulting in increased DCC time and effort, potentially leading to increased costs. Costs provisioned under risks R004, R016.	05/07/2016	Closed	4 - Likely (50% to <70%)
R019	Non-scenario risk	Written feedback from Ofgem for DCC products into Switching Programme	If Ofgem feedback on DCC products does not include sufficient detail on required remedial work, this may lead to delays in the sign off process	Extended timescales for DCC activities and additional effort required to update and complete products.	20/05/2016	Open	2 - Unlikely (5% to <20%)
R020	Scope scenario	Iterate Switching solution design in response to feedback through Transition phases e.g. RFI and consultation	Ofgem may require DCC to lead iteration of all design products in response to feedback through Transition phases e.g. RFI and consultation	Increase from 'lead and contribute' role to solely a 'lead' role, requiring additional effort and resource, leading to increased DCC costs	12/07/2016	Open	2 - Unlikely (5% to <20%)
R021	Scope scenario	Outcome-based or prescriptive technical specification for CRS	Ofgem may require DCC to develop a more prescriptive technical specification to underpin the procurement of the CRS	Increase in design effort compared to outcome-based specification as planned for in the baseline scenario	12/07/2016	Open	2 - Unlikely (5% to <20%)
R022	Scope scenario	Non-CRS industry technical specifications	Ofgem may require DCC to lead development of non-CRS industry interface specifications	Increase from 'contribute' role to a 'lead' role, requiring additional effort and resource, leading to increased DCC costs	12/07/2016	Open	3 - Possible (20% to <50%)
R023	Scope scenario	Iterate Switching delivery strategy in response to feedback through Transition phases e.g. RFI and consultation	Ofgem may require DCC to lead iteration of all delivery strategy products in response to feedback through Transition phases e.g. RFI and consultation	Increase from 'lead and contribute' role to solely a 'lead' role, requiring additional effort and resource, leading to increased DCC costs	12/07/2016	Open	2 - Unlikely (5% to <20%)
R024	Scope scenario	Creation of detailed switching transition plan products for transition (including a pilot) and data migration (the next level of detail beyond the strategy documents)	Ofgem may require DCC to lead on the development of detailed transition, governance and assurance and data migration plans during DLS phase	Increase from 'contribute' role to a 'lead' role, requiring additional effort and resource, leading to increased DCC costs	12/07/2016	Open	3 - Possible (20% to <50%)
R025	Scope scenario	Procurement approach to be adopted for the CRS solution	Once more detail of the individual procurement projects is known, it may be more appropriate to follow a multi-stage refinement process rather than a competitive tender (not restricted) process	Change in procurement approach, requiring additional effort and resource, leading to increased DCC costs	12/07/2016	Open	2 - Unlikely (5% to <20%)
R026	Scope scenario	Level of technical prescription in regulatory documents	A high level of technical prescription may be required by Ofgem as part of the regulatory changes	Change in regulatory approach, requiring additional effort and resource, leading to increased DCC costs	12/07/2016	Open	3 - Possible (20% to <50%)
R027	Non-scenario risk	DCC or Ofgem internal review requires material rework to products	There is a risk that because the content generated by the design teams does not go through full review until the final step in the process, they will have different views on areas where the Design Team have already reached consensus, leading to rework	Rework could result in extended timescales for DCC activities and additional effort required to update and complete products. Costs provisioned under risk R006.	18/07/2016	Closed	4 - Likely (50% to <70%)
R028	Scope scenario	Creation of service management model	Ofgem may required DCC to lead the development of the service management model for the end-to-end switching arrangements	Increase from 'contribute' role to a 'lead' role, requiring additional effort and resource, leading to increased DCC costs	17/08/2016	Open	4 - Likely (50% to <70%)
R030	Non-scenario risk	Contract closure	For reasons outside of DCC's control, the commercial negotiations with CRS provider/s may take longer than planned to ensure an appropriate outcome is achieved	Increased DCC effort	17/08/2016	Open	3 - Possible (20% to <50%)
R029	Non-scenario risk	Increased use of temporary resource	The perm resource targets cannot be met resulting in increased use of temporary resource.	Increased staff costs	05/09/2016	Open	3 - Possible (20% to <50%)
Total							

ID	Date raised	Area	Assumption Description	Owner	Action/ Update/Notes	Status	Closed Date
A001	22-Aug-16	Scope	The plan is based on the baseline scenario	Ofgem		Open	
A002	20-Jun-16	Scope	The only work in scope for the DCC costs is that included within the Product Breakdown Structure, the associated Product Descriptions and Activity Descriptions and the DCC Switching Programme Plan	Ofgem		Open	
A003	22-Aug-16	Resource	Permanent resource will be redeployed within DCC or Capita once the resource requirement within the Switching Programme comes to an end and so redundancy costs will not be incurred	Ofgem		Open	
A004	22-Aug-16	Resource	There is spare capacity in Ibex House for 8 Switching staff. It will be possible to secure space for additional staff within Ibex House.	DCC		Open	
A005	30-Aug-16	Resource	Day rate for consultancy resource is based on the average rate for a level 4 consultant across DCC's consultancy framework providers	DCC		Open	
A006	26-Aug-16	Incentives	Before the time-based incentives become effective, DCC will to Ofgem that the plan is deliverable and that it is possible to achieve the milestones linked to the incentives. DCC will require expert assurance of the plan and deliverables to advise on its deliverability and level of risk before the incentive is brought into effect. It is assumed that an external provider will carry out the assurance.	DCC		Open	
A007	26-Aug-16	Incentives	DCC is responsible for procuring independent assurance to validate achievement of three incentivised milestones	Ofgem		Open	
A008	12-Aug-16	Governance	Ofgem will approve product/activity descriptions for DCC activities with sufficient notice to allow DCC to plan for timely delivery and mobilise appropriate resource	Ofgem		Open	
A009	28-Jun-16	Governance	DCC-led products will be submitted to parties external to the Design Team in line with the review cycle defined the relevant product description. The subsequent review and approval cycle (including all forums, e.g. User Group, EDAG, DA) will take no more than 1 month and will be completed during a single review cycle. Where review cycles are not explicitly identified in the plan, it is assumed that there will be an iterative review process during the development process.	Ofgem		Open	
A010	25-Aug-16	Governance	There will be a robust and documented change process with appropriate governance to manage all change within the programme	Ofgem		Open	
A011	26-Aug-16	Governance	DCC input to Ofgem Gateway Reviews is limited to availability for interviews and reviewing the output following the interviews	Ofgem		Open	
A012	11-Aug-16	Governance	Ofgem will provide an architecture capability that ensures alignment of the design across all architectural domains (i.e. business, data, applications, infrastructure, security, service management) and regulation during the Blueprint and DLS phases; the Ofgem Design Authority has responsibility for ensuring the design is consistent	Ofgem		Open	
A013	01-Jul-16	Governance	Ofgem Design Impact Assessment Team will be responsible for final validation that products are consistent and for packaging up the various Blueprint products ready for the RFI	Ofgem		Open	
A014	01-Jul-16	Governance	Ofgem Design Impact Assessment Team will be responsible for final validation that products are consistent and for packaging up the various products ready for the consultation during the Blueprint phase	Ofgem		Open	
A015	12-Jul-16	Governance	Ofgem Design Impact Assessment Team will be responsible for final validation that products are consistent and for packaging up the various products ready for the consultation during the Enactment phase	Ofgem		Open	
A016	11-Aug-16	Governance	Design Teams and User Groups continue to operate as per the Blueprint phase during the DLS and Enactment phases, i.e. Design Teams are led by an Ofgem workstream lead and outputs are produced by DCC and industry participants; User Groups with industry representatives reviewing outputs	Ofgem		Open	
A017	12-Jul-16	Governance	The level of DCC involvement in Switching Programme governance will not increase significantly following the Blueprint phase	Ofgem		Open	
A018	25-Aug-16	Governance	The option 2b governance model discussed at the Ofgem Programme Board has not been reflected in the plan, pending further clarification from Ofgem	DCC		Open	
A019	12-Jul-16	Design Baselines	DB2 sets out one preferred solution for Switching	Ofgem		Open	
A020	11-Aug-16	Design Baselines	Blueprint products will not require significant rework following RFI and consultation	Ofgem		Open	
A021	11-Aug-16	Design Baselines	The preferred solution will not change significantly between DB2 and DB3	Ofgem		Open	
A022	12-Jul-16	Design Baselines	DB3 concludes on one chosen solution for Switching	Ofgem		Open	
A023	11-Aug-16	Design Baselines	The detailed design products available at DB4 having been developed as part of the DLS phase, under Ofgem's oversight, will define complete, stable and unambiguous requirements for the operation of the end-to-end switching arrangements, which can be tranposed into the CRS technical specification. There will be no further top-down driven change.	Ofgem		Open	
A024	20-Jun-16	Business Case	No formal consultation with industry is required if the business case is re-baselined	Ofgem		Open	
A025	22-Jul-16	Business Case	Ofgem review and informal consultation process with industry on updates to the DCC Business Case will take no longer than 6 weeks	Ofgem		Open	
A026	25-Aug-16	Business Case	There are no reactive or ad hoc updates to the business case	DCC		Open	
A027	01-Jul-16	Design	SECAS will capture business processes and scenarios in Casewise; Casewise will have a web front end that will allow DCC and industry to provide visibility of emerging process design and licences will be available to DCC	Ofgem		Open	
A028	25-Aug-16	Design	Beyond the point at which Ofgem hands the detailed design to DCC to produce the technical specification, DCC will stand down its team supporting the Ofgem-led design teams	Ofgem		Open	
A029	26-Aug-16	Design	Following DB4 the CRS technical specification team will have access to the Design SMEs that produced the detailed design	Ofgem		Open	
A030	12-Aug-16	Design	Ofgem is responsible for ensuring the detailed design remains aligned with regulatory design	Ofgem		Open	
A031	28-Jun-16	Commercial - Procurement	Two market testing events will be required per procurement project	DCC		Open	
A032	22-Jul-16	Commercial - Procurement	DCC will not be responsible for procuring independent assurance of compliance with the procurement process	Ofgem		Open	
A033	28-Jun-16	Delivery Strategy	Ofgem will produce an overarching delivery strategy that brings together the component products to ensure the total delivery workstream output is complete and coherent. This removes the risk of rework	Ofgem		Open	
A034	12-Jul-16	Regulatory design	DCC will be required only to contribute to all Ofgem-led regulatory changes throughout the Transitional Phase	Ofgem		Open	
A035	11-Aug-16	Regulatory design	Regulatory design at DB4 is stable and does not change during the drafting of code mods during Enactment. This provides a stable basis for drafting the CRS contract schedules and tender packs	Ofgem		Open	
A036	17-Oct-16	Design	No costs have been included for any SMETS2 design impact assessment work FSPs may be required to carry out in response to the new switching arrangements	DCC		Closed	
A037	17-Oct-16	Costs	All forecasts costs are at real 16/17 prices i.e. they do not include any provision for inflation	DCC		Open	
A038	18-Oct-16	Design	No piloting activity required, in addition to the planned design proving activity	DCC		Open	
A039	21-Oct-16	Design	Reporting can be delivered through existing SAP and BPC technology at no additional software costs. Only professional services set-up costs are included	DCC		Open	

ISSUE ID	Date Created	Raised By	Workstream	Issue	Description	Impact	Owner	Resolution Options / Actions	Last Update	Status	Closed Date
I 001	31/10/2016	Anthony Lewis	Programme	Scope of DCC activities is uncertain	Potential changes to DCC's responsibilities during the Detailed Level Specification (DLS) Phase are currently under discussion with Ofgem, for example in relation to delivery strategy, security and service management. These discussions have not yet been reflected in the DCC Switching Business Case, pending further clarity on Ofgem's intent for the role that DCC will play in the Transitional Phase.	The number of products and activities that DCC is expected to lead is uncertain and therefore the level of resource that is required is uncertain. The expected level of contribution by DCC to Ofgem-led products and activities is uncertain and therefore the level of resource that is required is uncertain. This results in increased cost uncertainty within the DCC Switching Business Case.	Anthony Lewis	Ofgem and DCC are working jointly to clarify the scope of DCC's role in the Transition Phase ahead of the baselined DCC Switching Business Case being published in March 2017.		Open	
I 002	31/10/2016	Anthony Lewis	Programme	Programme phase timescales and durations are uncertain	Ofgem's programme planning of the later phases is still under development and will be subject to the key decisions on solution design and delivery strategy.	There is uncertainty on the timing, duration and extent of overlap of the DLS and Enactment phases, and therefore there is uncertainty on when activities will occur and whether DCC will need to increase the level of resource to meet them. This results in increased cost and timeline uncertainty within the DCC Switching Business Case.	Anthony Lewis	Ofgem and DCC to undertake joint planning in order to develop a robust programme delivery plan with agreed inbound and outbound dependency milestones. DCC to procure external assurance of the plan to confirm that delivery is achievable.		Open	
I 003	31/10/2016	Anthony Lewis	Programme	Product/activity timescales and durations are uncertain	Requirements for DCC's deliverables are not well defined beyond the Blueprint Phase. Product descriptions for activities and products planned to be delivered later in the Transitional Phase are not yet available and so cannot provide a firm basis for planning. where DCC is expected to lead on a product or activity, joint Ofgem and DCC planning for these tasks is yet to be undertaken.	In order to generate an indicative budget for DCC's involvement in Switching, DCC has planned based on many assumptions. This results in increased cost and timeline uncertainty within the DCC Switching Business Case.	Anthony Lewis	Ofgem and DCC to develop further product descriptions following joint planning of the DLS and Enactment phases.		Open	
I 004	31/10/2016	Anthony Lewis	Programme	Programme delivery maturity	The Switching Programme represents a unfamiliar challenge for Ofgem in terms of its responsibility for the delivery of the programme, and relevant experience across the team.	DCC has invested additional time in producing collateral and running workshops on, for example, programme planning and controls, the value of proving a design, and the need for systems integration. The time taken to communicate key lessons from SMIP and Nexus and the measures that DCC proposes to ensure that they are not repeated on the Switching Programme is greater than anticipated.	Anthony Lewis	DCC to continue to support the development of joint understanding between DCC and Ofgem in the programmatic challenges that are likely to occur and propose proportionate resolutions.		Open	

ID	Date Raised	Workstream	Activity	Dependent on activity	Owner	Due Date	Update / Notes	Status	Closed Date
D001	28/08/2016	Design	Support Ofgem in preparing business model content for RFI	Ofgem commence validation of design products and packaging for RFI	Ofgem	01/12/2016		Open	
D002	28/08/2016	Design	Support Ofgem in preparing data model content for RFI	Ofgem commence validation of design products and packaging for RFI	Ofgem	01/12/2016		Open	
D003	28/08/2016	Design	Support Ofgem in preparing solution architecture content for RFI	Ofgem commence validation of design products and packaging for RFI	Ofgem	01/12/2016		Open	
D004	28/08/2016	Design	Support Ofgem in preparing security model content for RFI	Ofgem commence validation of design products and packaging for RFI	Ofgem	01/12/2016		Open	
D005	28/08/2016	Design	Support Ofgem in preparing service management content for RFI	Ofgem commence validation of design products and packaging for RFI	Ofgem	01/12/2016		Open	
D006	28/08/2016	Delivery and Transition	Support Ofgem in preparing Testing Strategy content for RFI	Ofgem commence validation of design products and packaging for RFI	Ofgem	01/12/2016		Open	
D007	28/08/2016	Delivery and Transition	Support Ofgem in preparing Post-Implementation Strategy content for RFI	Ofgem commence validation of design products and packaging for RFI	Ofgem	01/12/2016		Open	
D008	28/08/2016	Delivery and Transition	Support Ofgem in preparing Systems Integration Strategy content for RFI	Ofgem commence validation of design products and packaging for RFI	Ofgem	01/12/2016		Open	
D009	28/08/2016	Delivery and Transition	Support Ofgem in preparing Data Cleansing Strategy content for RFI	Ofgem commence validation of design products and packaging for RFI	Ofgem	01/12/2016		Open	
D010	28/08/2016	Programme	Review relevant sections of SOC	Ofgem commence validation of design products and packaging for RFI	Ofgem	01/12/2016		Open	
D011	28/08/2016	Commercial - Procurement	Update Procurement Plan based on DB1	Design Baseline 1: Blueprint RFI and SOC published	Ofgem	17/01/2017		Open	
D012	28/08/2016	Design	Contribution to review of RFI responses and revisions to business model (inc alignment with solution architecture/data model/security model)	Ofgem RFI responses received	Ofgem	23/02/2017		Open	
D013	28/08/2016	Design	Review of RFI responses and revisions to data model (inc alignment with solution architecture/business model/security model)	Ofgem RFI responses received	Ofgem	23/02/2017		Open	
D014	28/08/2016	Design	Review of RFI responses and revisions to Solution Options (inc alignment with business model/data model/security model)	Ofgem RFI responses received	Ofgem	23/02/2017		Open	
D015	28/08/2016	Design	Contribute to review of RFI responses and revisions to security model (inc alignment with solution architecture/business model/data model)	Ofgem RFI responses received	Ofgem	23/02/2017		Open	
D016	28/08/2016	Design	Contribute to review of RFI responses and revisions to service management design (inc alignment with solution architecture/business model/data model/security model)	Ofgem RFI responses received	Ofgem	23/02/2017		Open	
D017	28/08/2016	Delivery and Transition	Contribution to review of RFI responses and revisions to wider delivery strategy (Data Migration / Governance & Assurance / Transition including pilot)	Ofgem RFI responses received	Ofgem	23/02/2017		Open	
D018	28/08/2016	Delivery and Transition	Review of RFI responses and revisions to Testing Strategy	Ofgem RFI responses received	Ofgem	23/02/2017		Open	
D019	28/08/2016	Delivery and Transition	Review of RFI responses and revisions to Post-Implementation Strategy	Ofgem RFI responses received	Ofgem	23/02/2017		Open	
D020	28/08/2016	Delivery and Transition	Review of RFI responses and revisions to Systems Integration Strategy	Ofgem RFI responses received	Ofgem	23/02/2017		Open	
D021	28/08/2016	Delivery and Transition	Review of RFI responses and revisions to Data Cleansing Strategy	Ofgem RFI responses received	Ofgem	23/02/2017		Open	
D022	28/08/2016	Design	Develop detailed business processes	Ofgem identify preferred solution	Ofgem	04/04/2017		Open	
D023	28/08/2016	Design	Develop detailed data model	Ofgem identify preferred solution	Ofgem	04/04/2017		Open	
D024	28/08/2016	Design	Develop detailed solution architecture	Ofgem identify preferred solution	Ofgem	04/04/2017		Open	
D025	28/08/2016	Design	Develop detailed service management design	Ofgem identify preferred solution	Ofgem	04/04/2017		Open	
D026	28/08/2016	Design	Develop detailed security design (Security Architecture document)	Ofgem identify preferred solution	Ofgem	04/04/2017		Open	
D027	28/08/2016	Design	Privacy Impact Assessment v2	Ofgem identify preferred solution	Ofgem	04/04/2017		Open	
D028	28/08/2016	Delivery and Transition	Contribute to the development of wider delivery plans (Data Migration / Governance & Assurance / Transition including pilot)	Ofgem identify preferred solution	Ofgem	04/04/2017		Open	
D029	28/08/2016	Delivery and Transition	Develop Testing Plan	Ofgem identify preferred solution	Ofgem	04/04/2017		Open	
D030	28/08/2016	Delivery and Transition	Develop Post Implementation Plan	Ofgem identify preferred solution	Ofgem	04/04/2017		Open	
D031	28/08/2016	Delivery and Transition	Develop SI Plan	Ofgem identify preferred solution	Ofgem	04/04/2017		Open	
D032	28/08/2016	Delivery and Transition	Develop Data Cleanse Plan	Ofgem identify preferred solution	Ofgem	04/04/2017		Open	
D033	28/08/2016	Regulatory Design	Contribute to development of regulatory arrangements (LCs, SEC structure, CRS & switching governance contained within the SEC)	Ofgem identify preferred solution	Ofgem	04/04/2017		Open	
D034	28/08/2016	Design	Support Ofgem in preparing business model content for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D035	28/08/2016	Design	Support Ofgem in preparing data model content for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D036	28/08/2016	Design	Support Ofgem in preparing solution architecture content for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D037	28/08/2016	Design	Support Ofgem in preparing security model content for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D038	28/08/2016	Design	Support Ofgem in preparing service management design content for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D039	28/08/2016	Delivery and Transition	Contribute to the elaboration of wider delivery strategy (Data Migration / Governance & Assurance / Transition including pilot) into detail required for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D040	28/08/2016	Delivery and Transition	Support Ofgem in preparing Testing Strategy content for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D041	28/08/2016	Delivery and Transition	Support Ofgem in preparing Post-Implementation Strategy content for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D042	28/08/2016	Delivery and Transition	Support Ofgem in preparing Systems Integration Strategy content for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D043	28/08/2016	Delivery and Transition	Support Ofgem in preparing Data Cleansing Strategy content for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D044	28/08/2016	Commercial - Procurement	Support Ofgem in preparing procurement content for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D045	28/08/2016	Commercial - Price Control	Support Ofgem in preparing DBT and Live Operations price control content for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D046	28/08/2016	Commercial - Price Control	Support Ofgem in preparing DBT and Live Operations charging content for consultation	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	

ID	Date Raised	Workstream	Activity	Dependent on activity	Owner	Due Date	Update / Notes	Status	Closed Date
D047	28/08/2016	Programme	Provide input into Ofgem draft OBC (other than cost estimates provided in response to RFI)	Ofgem commence validation of all design products and packaging for Blueprint consultation	Ofgem	01/06/2017		Open	
D048	28/08/2016	Design	Update and develop detailed business processes based on DB2	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D049	28/08/2016	Design	Update and develop detailed data model based on DB2	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D050	28/08/2016	Design	Update and develop detailed solution architecture based on DB2	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D051	28/08/2016	Design	Update and develop detailed service management design based on DB2	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D052	28/08/2016	Design	Update and develop detailed security design based on DB2	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D053	28/08/2016	Design	Privacy Impact Assessment v3	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D054	28/08/2016	Design	Design Proving: Scope - procure - execute	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D055	28/08/2016	Delivery and Transition	Contribute to the update and development of wider delivery plans (Data Migration / Governance & Assurance / Transition including pilot) based on DB2	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D056	28/08/2016	Delivery and Transition	Update and develop Testing Plan based on DB2	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D057	28/08/2016	Delivery and Transition	Update and develop Post Implementation Plan based on DB2	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D058	28/08/2016	Delivery and Transition	Update and develop SI Plan based on DB2	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D059	28/08/2016	Delivery and Transition	Update and develop Data Cleanse Plan based on DB2	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D060	28/08/2016	Regulatory Design	Contribute to update of regulatory arrangements (LCs, SEC structure, CRS & switching governance contained within the SEC) based on DB2	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D061	28/08/2016	Regulatory Design	Contribute to development of of code mods	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D062	28/08/2016	Commercial - Procurement	Preparatory work on Sourcing Strategies based on DB2	Design Baseline 2: Blueprint consultation (preferred solution), IA and draft OBC published (including draft licence mods)	Ofgem	28/08/2017		Open	
D063	28/08/2016	Design	Contribution to review of Consultation responses and revisions to business model (inc alignment with solution architecture/data model/security model)	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D064	28/08/2016	Design	Review of Consultation responses and revisions to data model (inc alignment with solution architecture/business model/security model)	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D065	28/08/2016	Design	Review of Consultation responses and revisions to Solution Options (inc alignment with business model/data model/security model)	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D066	28/08/2016	Design	Contribute to review of Consultation responses and revisions to security model (inc alignment with solution architecture/business model/data model)	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D067	28/08/2016	Design	Contribute to review of Consultation responses and revisions to service management design (inc alignment with solution architecture/business model/data model/security model)	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D068	28/08/2016	Delivery and Transition	Contribution to review of Consultation responses and revisions to wider delivery strategies (Data Migration / Governance & Assurance / Transition including pilot)	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D069	28/08/2016	Delivery and Transition	Review of Consultation responses and revisions to Testing Strategy	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D070	28/08/2016	Delivery and Transition	Review of Consultation responses and revisions to Post-Implementation Strategy	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D071	28/08/2016	Delivery and Transition	Review of Consultation responses and revisions to SI Strategy	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D072	28/08/2016	Delivery and Transition	Review of Consultation responses and revisions to Data Cleanse Strategy	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D073	28/08/2016	Commercial - Procurement	Review of Consultation responses and update Procurement Plan	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D074	28/08/2016	Commercial - Price Control	Review of Consultation responses and update DBT and Live Operations price control arrangements	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D075	28/08/2016	Commercial - Price Control	Review of Consultation responses and update DBT and Live Operations charging arrangements	Ofgem Blueprint consultation responses received	Ofgem	06/10/2017		Open	
D076	28/08/2016	Design	Finalise detailed business processes based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	
D077	28/08/2016	Design	Finalise detailed data model based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	
D078	28/08/2016	Design	Finalise detailed solution architecture based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	
D079	28/08/2016	Design	Finalise detailed service management based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	
D080	28/08/2016	Design	Finalise detailed security based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	
D081	28/08/2016	Delivery and Transition	Contribute to the finalisation of wider delivery plans (Data Migration / Governance & Assurance / Transition including pilot) based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	
D082	28/08/2016	Delivery and Transition	Finalise Testing Plan based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	
D083	28/08/2016	Delivery and Transition	Finalise Post-Implementation Plan based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	
D084	28/08/2016	Delivery and Transition	Finalise SI Plan based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	

ID	Date Raised	Workstream	Activity	Dependent on activity	Owner	Due Date	Update / Notes	Status	Closed Date
D085	28/08/2016	Delivery and Transition	Finalise Data Cleanse Plan based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	
D086	28/08/2016	Regulatory Design	Contribute to finalisation of regulatory arrangements (LCs, SEC structure, CRS & switching governance contained within the SEC) based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	
D087	28/08/2016	Commercial - Procurement	Update initial Sourcing Strategies based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	
D088	28/08/2016	Commercial - Price Control	Update DCC Business Case based on DB3	Design Baseline 3: Blueprint decision published, updated IA and final OBC (including refined draft licence mods)	Ofgem	22/12/2017		Open	
D089	28/08/2016	Regulatory Design	Support Ofgem in preparing regulatory content for consultation	Ofgem commence validation of design products and packaging for publication of consultation on draft code mods and licence Stat Con	Ofgem	22/12/2017		Open	
D090	28/08/2016	Design	CRS - Define processes that will be required for the CRS Service Provider(s) based on the output of Ofgem workstreams	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D091	28/08/2016	Design	CRS - Define technical requirements for the CRS Service Provider(s) based on the output of Ofgem workstreams	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D092	28/08/2016	Design	CRS - Define of all interfaces between the CRS and other systems for the CRS Service Provider(s)	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D093	28/08/2016	Design	CRS - Define all messaging in the CRS, and between the CRS and other systems for the CRS Service Provider(s)	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D094	28/08/2016	Design	CRS - Define Data Architecture, Data Structures, Flows, Classes, and Attributes for the CRS Service Provider(s)	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D095	28/08/2016	Design	CRS - Define design approach for the CRS web interface(s), usability testing approach, example wireframes for the CRS Service Provider(s)	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D096	28/08/2016	Design	CRS - Define detailed security requirements for the CRS Service Provider(s)	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D097	28/08/2016	Design	CRS - Define service management requirements for the CRS Service Provider(s)	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D098	28/08/2016	Delivery and Transition	CRS - Define testing requirements for the CRS Provider(s)	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D099	28/08/2016	Delivery and Transition	CRS - Define post-implementation requirements for the CRS Provider(s)	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D100	28/08/2016	Delivery and Transition	CRS - Define SI requirements for the CRS Provider(s)	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D101	28/08/2016	Delivery and Transition	CRS - Define data cleansing requirements for the CRS Provider(s)	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D102	28/08/2016	Delivery and Transition	CRS - Define data migration requirements for the CRS Provider(s) based on the output of Ofgem workstreams	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D103	28/08/2016	Delivery and Transition	CRS - Define transition requirements for the CRS Provider(s) based on the output of Ofgem workstreams	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D104	28/08/2016	Delivery and Transition	CRS - Define governance and assurance requirements for the CRS Provider(s) based on the output of Ofgem workstreams	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D105	28/08/2016	Delivery and Transition	Leading the DCC's planning for delivery of the CRS, transition to live service, and migration strategy and requirements	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D106	28/08/2016	Delivery and Transition	Design of the DCC test strategy and test planning	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D107	28/08/2016	Delivery and Transition	Review Transition Strategy and plans, operational requirements, and aligning to DCC's operational organisation	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D108	28/08/2016	Commercial - Procurement	Finalise Procurement Plan based on DB4	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D109	28/08/2016	Commercial - Procurement	Finalise Sourcing Strategies based on DB4	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D110	28/08/2016	Commercial - Price Control	Finalise DBT and Live Operations price control arrangements based on DB4	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D111	28/08/2016	Commercial - Price Control	Finalise DBT and Live Operations charging arrangements based on DB4	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D112	28/08/2016	Programme	Provide input into Ofgem draft FBC	Design Baseline 4: DLS finalised	Ofgem	09/02/2018		Open	
D113	28/08/2016	Commercial - Price Control	Update DCC Business Case based on DB5	Design Baseline 5: Consultation with IA on draft code mods and licence Stat Con and draft FBC	Ofgem	01/06/2018		Open	
D114	28/08/2016	Regulatory Design	Contribution to review of Consultation responses and revisions to code mods for DB6	Ofgem consultation responses received	Ofgem	27/07/2018		Open	
D115	28/08/2016	Commercial - Procurement	Procurement Framework complete	Ofgem approval of Procurement Framework	Ofgem	27/10/2016		Open	
D116	28/08/2016	Commercial - Procurement	Update Procurement Plan based on feedback	SRO and Ofgem Prog Board provide feedback and approval on Procurement Plan	Ofgem	04/04/2018		Open	
D117	28/08/2016	Commercial - Procurement	Update Sourcing Strategies with feedback	SRO provides feedback and approval on Sourcing Strategies	Ofgem	25/05/2018		Open	
D118	28/08/2016	Commercial - Procurement	Review comments and update Statement of Requirements and produce report on how we have responded to the comments	Ofgem Design Team & EDAG review Statement of Requirements and provide comments	Ofgem	16/10/2018		Open	
D119	28/08/2016	Commercial - Procurement	Update Statement of Requirements based on feedback	SRO and Ofgem Prog Board provide feedback and approval on Statement of Requirements	Ofgem	06/11/2018		Open	
D120	28/08/2016	Commercial - Procurement	Review comments and update Evaluation Methodology and produce report on how we have responded to the comments	CUG & Ofgem Design Team review Evaluation Methodology and provide comments	Ofgem	07/12/2018		Open	
D121	28/08/2016	Commercial - Procurement	Update Evaluation Methodology based on feedback	SRO and Ofgem Prog Board provide feedback and approval on Evaluation Methodology	Ofgem	28/12/2018		Open	
D122	28/08/2016	Commercial - Procurement	Review comments and update Tender Pack for Project 1 and produce report on how we have responded to the comments	Ofgem Design Team review Tender Pack for Project 1 and provide comments	Ofgem	05/02/2019		Open	
D123	28/08/2016	Commercial - Procurement	Update Tender Pack for Project 1 with feedback	SRO provide feedback and approval of Tender Pack for Project 1	Ofgem	19/02/2019		Open	
D124	28/08/2016	Commercial - Procurement	Review comments and update Tender Pack for Project 2 and produce report on how we have responded to the comments	Ofgem Design Team review Tender Pack for Project 2 and provide comments	Ofgem	05/02/2019		Open	
D125	28/08/2016	Commercial - Procurement	Update Tender Pack for Project 2 with feedback	SRO provide feedback and approval of Tender Pack for Project 2	Ofgem	19/02/2019		Open	
D126	28/08/2016	Commercial - Procurement	Review comments and update Tender Pack for Project 3 and produce report on how we have responded to the comments	Ofgem Design Team review Tender Pack for Project 3 and provide comments	Ofgem	05/02/2019		Open	
D127	28/08/2016	Commercial - Procurement	Update Tender Pack for Project 3 with feedback	SRO provide feedback and approval of Tender Pack for Project 3	Ofgem	19/02/2019		Open	

Risk ID	Category	Opportunity	Description	Potential Impact	Pre mitigation scoring
Op001	Scope scenario	Iterate Switching solution design in response to feedback through Transition phases e.g. RFI and consultation	Ofgem may only require DCC to review iterations of all design products in response to feedback through Transition phases e.g. RFI and consultation	Decrease from 'lead and contribute' role to solely a 'review' role, requiring reduced effort and resource, leading to decreased DCC costs	2 - Unlikely (5% to <20%)
Op002	Scope scenario	CRS industry interface specifications	Ofgem may only require DCC to review CRS industry interface specifications as part of the User Group	Decrease from 'lead' role to solely a 'review' role, requiring reduced effort and resource, leading to decreased DCC costs	2 - Unlikely (5% to <20%)
Op003	Scope scenario	Non-CRS industry technical specifications	Ofgem may only require DCC to review non-CRS industry interface specifications only as part of the User Group	Descrease from 'contribute' role to solely a 'review' role, requiring reduced effort and resource, leading to decreased DCC costs	2 - Unlikely (5% to <20%)
Op004	Scope scenario	Security strategy	Ofgem may only require DCC to review the development of the security strategy for switching as part of the User Group	Descrease from 'contribute' role to solely a 'review' role, requiring reduced effort and resource, leading to decreased DCC costs	2 - Unlikely (5% to <20%)
Op005	Scope scenario	Iterate Switching delivery strategy in response to feedback through Transition phases e.g. RFI and consultation	Ofgem may only require DCC to review iterations of all delivery strategy products in response to feedback through Transition phases e.g. RFI and consultation	Decrease from 'lead and contribute' role to solely a 'review' role, requiring reduced effort and resource, leading to decreased DCC costs	2 - Unlikely (5% to <20%)
Op006	Scope scenario	Creation of Switching test plan, post implementation plan, systems integration and data cleansing plan products (the next level of detail beyond the strategy documents)	Ofgem may only require DCC to review Switching test, post implementation, systems integration and data cleansing plans only through formal engagement at the User Group during the DLS phase	Descrease from 'lead' role to solely a 'review' role, requiring reduced effort and resource, leading to decreased DCC costs	2 - Unlikely (5% to <20%)
Op007	Scope scenario	Creation of detailed switching transition plan products for transition (including a pilot) and data migration (the next level of detail beyond the strategy documents)	Ofgem may only require DCC to review Switching transition and data migration plans only through formal engagement at the User Group during the DLS phase	Descrease from 'contribute' role to solely a 'review' role, requiring reduced effort and resource, leading to decreased DCC costs	2 - Unlikely (5% to <20%)
Op008	Scope scenario	Market testing (pre-procurement)	Ofgem may only require DCC to support market testing carried out by Ofgem only through formal engagement at the User Group	Decrease from 'lead' role to solely a 'support' role, requiring reduced effort and resource, leading to decreased DCC costs	2 - Unlikely (5% to <20%)
Op009	Scope scenario	Procurement approach to be adopted for the CRS solution	Once more detail of the individual procurement projects is known, it may be more appropriate to follow a competitive tender restricted) process rather than a competitive tender (not restricted) process	Change in procurement approach, requiring less effort and resource, leading to reduced DCC costs	3 - Possible (20% to <50%)
Op010	Scope scenario	Creation of detailed security design (the next level of detail beneath the security strategy)	Ofgem may only require DCC to review the detailed security design through formal engagement at the User Group during the DLS phase	Decrease from 'lead' role to solely a 'review' role, requiring reduced effort and resource, leading to decreased DCC costs	2 - Unlikely (5% to <20%)
Op011	Scope scenario	Creation of service management model	Ofgem may only require DCC to review the service management model through formal engagement at the User Group during the DLS phase	Decrease from 'contribute' role to solely a 'review' role, requiring reduced effort and resource, leading to decreased DCC costs	2 - Unlikely (5% to <20%)
Op012	Scope scenario	Creation of detailed service management design	Ofgem may only require DCC to review the detailed service management design through formal engagement at the User Group during the DLS phase	Decrease from 'lead' role to solely a 'review' role, requiring reduced effort and resource, leading to decreased DCC costs	2 - Unlikely (5% to <20%)
Op013	Scope scenario	Simple CRS solution	e.g. proven solution, with a limited number of components and customisation, limited number of interfaces, limited volume of data items stored in CRS/MIS, limited data stewardship responsibilities)	Reduced time to specify and procure solution	2 - Unlikely (5% to <20%)
Op014	Scope scenario	Single procurement project	A single procurement; and/or reduced complexity of solution as described in low scenario in Design scope table	Reduced time to specify and procure solution	2 - Unlikely (5% to <20%)
Total					