

National Grid House Warwick Technology Park Gallows Hill, Warwick CV34 6DA

Mr Keith Avis Project Management Group Ofgem 9 Millbank London SW1P 3GE

Lewis Dale Regulatory Strategy Manager

lewis.dale@nationalgrid.com
Direct tel +44 (0)1926 655837
Mobile +44 (0)7836 668442

www.nationalgrid.com

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Dear Keith

## Forward Work Programme 2016-17

The Forward Work Programme provides useful information concerning Ofgem's objectives, priorities and agenda. We agree with the Chairman's observation in his forward about the accelerating pace of change in the energy industry and therefore the need for an ambitious work programme at a time when finding resources will be increasingly challenging. The content of the programme is helpful to us in planning our activities so that we can seek to make our contributions in the forthcoming discourse as effectively as possible. In particular, we note the system operator role is relevant in a number of the priority areas identified in the work programme and we look forward to integrating our work on how this role should develop with Ofgem's thinking.

Yours sincerely

[By e-mail]

Lewis Dale Regulatory Strategy Manager