

# *Network Innovation Competition Full Submission*

## *Supplementary Answer Form*

Tick if this answer is Confidential: ☐

Tick if this answer has been provided verbally: ☐

Project code:	SPT EN 01	Question Number	22
Question date	03/09/2013	Answer date	05/09/2013
Submission section question relates to	Section 4		
Topic	Evaluation criteria b)		
Question	Please explain why it is necessary to allocate full time project managers to this project from each of the three partners.		
Notes on question			
Answer	<p>The need can be justified based on the following grounds:</p> <ol style="list-style-type: none"> <li>1. Based on the risk assessment it has been recognised that <b><u>a significant risk</u></b> for the project delivery is the complexity in the stockholder interface and project management. To address this risk, appropriate resources have to be in place. To have a dedicated focal point at each TO/SO is to ensure that the project can be processed in an co-ordinated manner;</li> <li>2. The "Project Manager" title may not be able to reflect the nature of <b><u>this comprehensive and demanding role</u></b>. Apart from the project co-ordination both internally and externally, this role (based on the innovative nature of VISOR) will require in-depth understanding of technology and contribute to the development of the project in delivery. For example, the role will involve technical and commercial assessment of the outcomes, and judgement of the practical approach to introducing the outcomes into business-as-usual practices of the organisations. It is emphasised that the role goes beyond the scheduling and co-ordinating the project activities, normally associated with a project management role. The title <b><u>"Project Lead"</u></b> for the SPT individual and <b><u>"Co-Leads"</u></b> in NGET SHET-L may be a better terminology for the role.</li> <li>3. A detailed <b><u>job description</u></b> has been attached.</li> </ol>		

	<p>From that point view, the project co-lead at SHE-Transmission (where there is at present no experience in PMU deployment), will have a more significant role in internal knowledge dissemination than the his/her counterparts in SPT or NGET; while the project manager at NGET will have particular attention on the technical indications on existing communication infrastructure, future requirements and operational procedures.</p> <p>In addition to these necessary requirements, such an arrangement of a project leader at SPT (as the funding licensee), and two co-leaders at each TOs/NETSO safeguard the <u>internal knowledge dissemination</u> (as detailed in Section 5), and <u>facilitate necessary internal culture changes</u> to position the transmission licensees to <u>be ready for the future</u>.</p>
Attachments	
Verbal Clarifications (Consultants )	