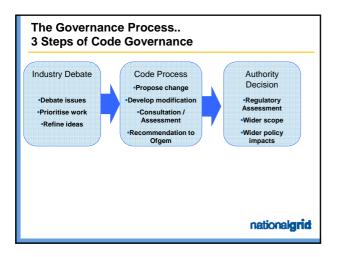
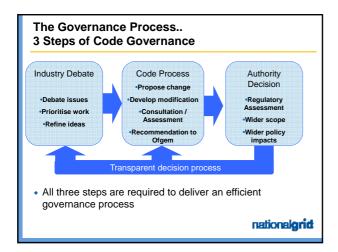
Industry Codes Governance Review A Network Operator's Perspective Alison Kay Commercial Director UK Transmission 28th February 2008 national**grid** Introduction • Why is Governance important? nationalgrid **Themes** • The Governance process • Our Aspirations for Code Governance • Our Priorities for the Review Summary national**grid**

The Governance Process.. 3 Steps of Code Governance Code Process Propose change Develop modification Consultation / Assessment Recommendation to Ofgem Process governed by the Code rules and Panels But effective process facilitated by good inputs and feedback...

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The Governance Process.. 3 Steps of Code Governance Industry Debate Code Process •Debate issues •Propose change •Prioritise work Develop modification •Refine ideas •Consultation / Assessment mendation to Ofgem • Some examples exist • Gas UNC Workstreams • Cashout Review, Access Review - no single Electricity Forum • Through Transmission Price Control – Gas Access • Through industry group – Electricity Cashout nationalgrid





Our Aspirations for Code Governance

- Inclusive and accessible
- Transparent
- Administered in an independent fashion
- · Quality analysis
- Cost effective
- Flexible
- Proportionate burden



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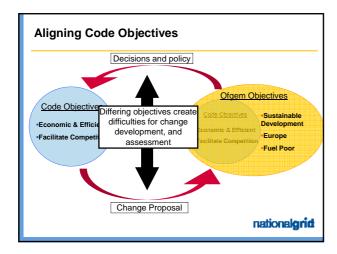
Our Priorities for the Review

- Aligning of objectives
- Better analysis of proposals
- Better prioritisation to focus on big ticket items
- Clarification of Ofgem's role at each stage
- Encouragement and implementation of best practice
- Facilitation of major/cross code changes





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Better Analysis of Proposals

- Fuller assessment of impacts and benefits
 - Quantified as fully as possible
 - Longer assessment period for more complex changes
 - Can this be achieved by applying greater rigor and discipline within the existing rules?
- Proportionate analysis
 - Need to avoid analysis paralysis
 - Clear terms of reference are vital
 - Benefits should always be 'plausible', credible not always possible to precisely quantify

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Improving The Process

- Better prioritisation to focus on big ticket items
 - Greater industry engagement prior to initiation of the formal change process
 - Self governance for some "low grade" changes
- · Clarification of Ofgem's role at each stage
 - Greater engagement in early stages
 - Greater transparency in decision phase
- Sharing best practice
 - Some differences between governance arrangements may be appropriate
- Charging Methodologies

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