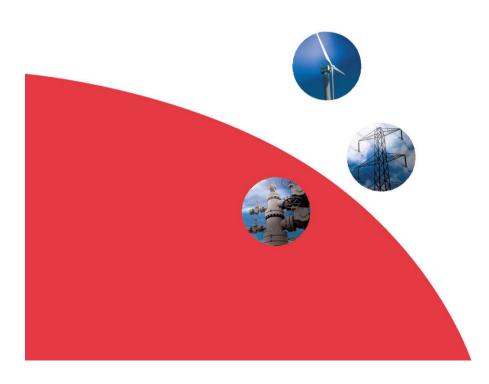
Demand side options An international perspective



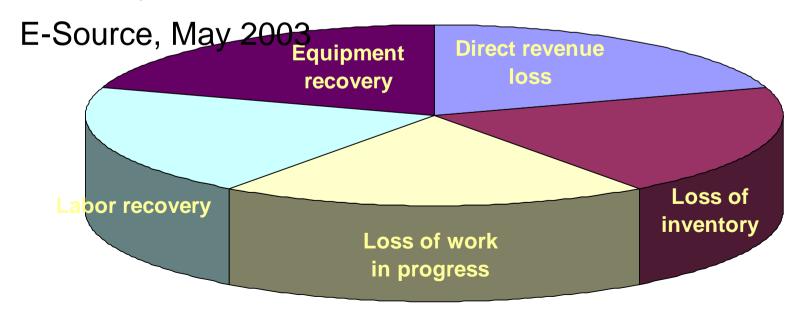
Nigel Cornwall Managing Director

What we will cover

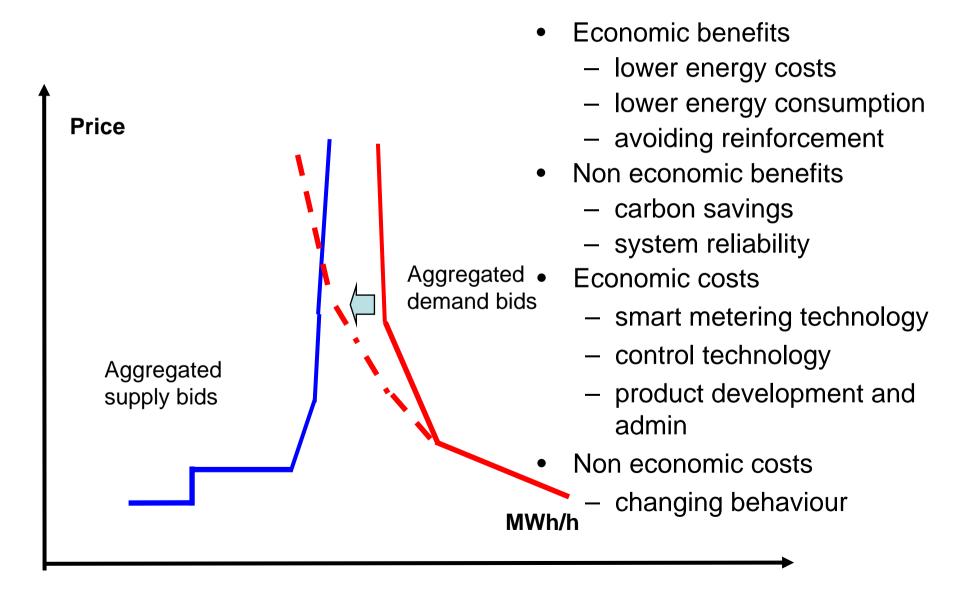
- The "problem"
- A solution
- Practical experience
- Is gas different?
- Some thoughts on possible progress

Costs of unplanned interruption

"Outages cost facilities an average of \$4,000 to \$11,000 each, although many end users suffer much greater losses. For example, one semiconductor manufacturer reports that a single five-second outage could cost the company \$12 million in lost production alone - the equivalent of its entire annual electricity bill."



Key economic costs and benefits



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Typical mechanisms

Method	Description
Real-time pricing	Customers are charged a market-based price for all or a portion of their loads. Prices are provided either day-ahead or the morning-of use, sometimes against indices. Prices may vary by hour, or by peak/off-peak period. Customers can control costs by managing usage relative to these
Voluntary load curtailment	indexed or real-time prices. Customers are offered a price for curtailing load during peak price or demand periods. Customers not obligated to respond, but are paid the energy value of their curtailment if they do.
Committed or contracted load curtailment	Customers commit to curtail loads. The commitment is generally limited to specific time-frames and to a specific number of events. Customers can be paid a capacity payment for the commitment, plus an energy price when they are required to curtail.
Committed DG	Same as committed load curtailment, except that response is backed by distributed generation or fuel switching.
"Ancillary services"	Customers commit to curtail loads when dispatched within the confines of non-spinning or replacement reserve markets. Customers are paid a capacity payment and an energy payment when dispatched.

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Example - GPU

Customer Preferences	Voluntary Loa	d Reduction Pro	gram Options	Seasonal Savings Program Options			
	VLR*AM	VLR*PM	VLR*DO	SS: 2-HR	SS: Day- Ahead	SS: Both	
Lots of Advance Notice	Day-Ahead Morning Notice	Day-Ahead Afternoon Notice	Short (2 Hr) Notice	All Short Calls	Morning Ahead Calls	Some Short Calls	
Predictable/Fixed	\circ		\bigcirc				
Incentive	No Fixed Payment	No Fixed Payment	No Fixed Payment	Fixed Payment	Fixed Payment	Significant Fixed Payment	
Limited Tolerance for Risk	Moderate Risk (once pledged)	Moderate Risk (once pledged)	Least Risky	Significant Risk	Moderate Risk	Significant Risk	
Participate Only Emergencies	(Orice pleaged)	(once pleaged)	•	- INISK		NISK	
Desire for Largest Incentive per event	Fair Share Incentive	Strong Incentive	Significant Incentive	Significant (few events)	Significant Incentive	Significant Incentive (more events)	
Limit the Number of Offers	Most Frequent Offers	Most Frequent Offers	Limited Offers	Limited Offers	Up to 20 Events	Up to 25 Events	
Flexibility in Deciding Whether to Participate	Voluntary Participation	Voluntary Participation	Voluntary Participation	No Flexibility Mandatory Participation	No Flexibility Mandatory Participation	No Flexibility Mandatory Participation	

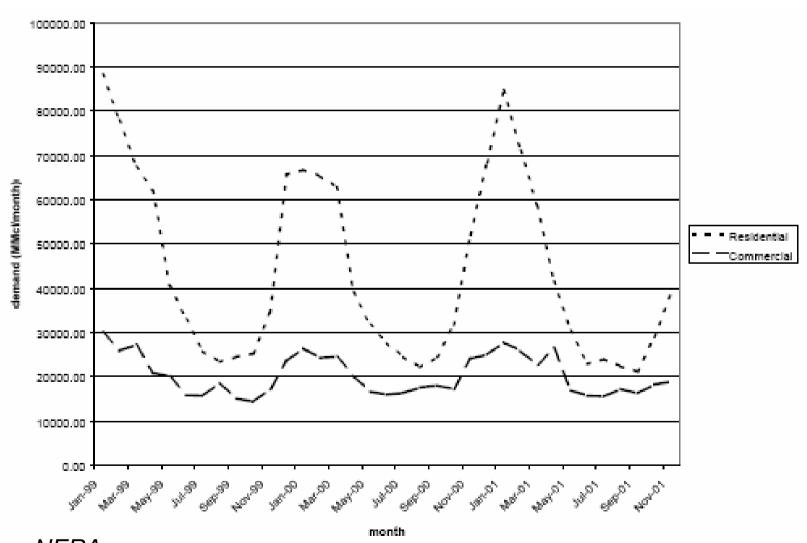
Example - RTOs

Northeast RTO Demand Response Programs							
-	Pro	ogram Type		2004 Program Usage			
	Price-Based	Reliability- Based	Achieved Reduction	Program Enrollment	Enrollment as of 2004 Peak I	-	
ISO-NE							
Real-Time Price Response Program (RTPR)	Price-Taker		9,216 MWh	108 MW	0.4%	Enrollment varies by zone. CT zone accounts for 89% of RTDR and 29% of RTPR. NEMA makes up majority (37%) of RTDR and ME is majority (91%) of Profile program.	
Real-Time Demand Response Program (RTDR)		Emergency &	0	165 MW	0.7%		
Real-Time Profiled Response Program (Profile)		Contractual	0	83 MW	0.3%		
NYISO							
Day-Ahead Demand Response Program (DADRP)	Bid-Based		3,535 MWh	377 MW	1.3%	Enrollment varies by zone. NYC and Long Island (Zones J&K) account for 53% of EDRP load,	
ICAP Special Case Resources (SCR)		Contractual	0	981 MW	3.5%	28% ICAP-SCR, & 4% DADRP.	
Emergency Demand Response Program (EDRP)		Emergency	0	581 MW	2.0%	Western superzone (Zones A-E) is 29% of EDRP, 64% of ICAP-SCR, & 73% of DADRP.	
PJM							
Economic Load Response Programs (ELRP)			48,622 MWh	724 MW	0.7%		
Day-Ahead Option (ELRP-DA)	Bid-Based		179 MWh			Economic program enrollment varies significantly by PJM Control zones. 82% of MWh reductions occurred in singlezone (AP). Two zones had no DR activity (PEPCO and RECO).	
Real-Time Option (ELRP-RT)	Price-Taker		46,561 MWh				
 Nonhourly, Metered Program (Pilot) 	Varies		1,881 MWh				
Emergency Load Response Program (Emergency)	Emergency	0	1,385 MW	1.3%		
Active Load Management (ALM)		Emergency	0	1,806 MW	1.7%		

Experience with gas (1)

- Nominations, tolerances and penalties on stress days
- Limits to contract quantities, capacity rights
 - priority customers
 - must supply, "protection" levels/insurance volumes
 - blocks of energy
 - firm, non-firm rights
- Sell back pools, daily spot markets
- Rotated curtailment, reduction queues

Experience with gas (2)



Gas is not that different

- Various grounds put forward:
 - balancing roles?
 - incentives?
 - operations daily vs. half hourly balancing?
 - response parameters?
 - participant requirements?
- Same operator, same legal framework, same objectives, similar customer issues

Barriers

Regulatory	Commercial
•Limited routes to market	Price visibility
-network operators	•Supplier uncertainty over
-customers	investment
•28 day switching rule	•Customer uncertainty over prices
-cost recovery	Prices for peak power
 Network operator incentives 	•Tariffs from supplier
•Price elasticity	*49et/9fregleipme9hdrome
•Demand elasticity	•Infrastructure has been
•Wider attitudinal barriers	dismantled
•"It will be over next year"	•Process fit
	Proven control methods
Sociological	Tachnological

Technological

Direction of longer-term work

- Explore customer attitudes to the market:
 - understanding of market design
 - level of interest in demand-side initiatives
 - expectations of suppliers and third-parties in delivering programmes
 - support for existing demand-side product offerings
 - suggestions for enhancing market design
- Database recording quantitative statistics on:
 - demand-side programmes being offered by market participants
 - level of customer involvement

Key points

- Wide experience of examples of demand side management around world
- Supply fears a factor but efficiency & innovation
- Regulatory, contractual and mixed solutions
- Electricity has been focus because of instantaneous balancing imperative but many different approaches in gas too
- Many lessons and pointers for network operators, suppliers and customers here
- An enduring requirement, not just winter 05/06

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IT'S ALL ABOUT THE CUSTOMER!



Thank you for listening

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