

- 
- Potential sale of gas distribution networks
- Section 23 licence changes required for implementation of proposed interim NTS and DN incentives

Development & Implementation Steering Group  
22 March 2005

# Outline of presentation

- Overview
- Interim NTS incentives:
  - Overview of proposed incentives
  - Implications for licence
- Interim DN incentives:
  - Overview of proposed incentives
  - Implications for licence
- Additional changes

# Background

- Initial Proposals consultation on interim incentives for NTS and DNs published 8 March, responses due 5 April 2005
- Final Proposals to be published late April 2005, including formal Section 23 consultation
- Modifications to GT licences required to implement proposed changes included Section 23
- Therefore:
  - purpose of today is to give an overview of interim incentive proposals and proposed licence modifications; and
  - we will hold a subsequent session to discuss comments.

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## Interim NTS incentives: current

- Current NTS incentives are defined up to 2006/07
- Scope and form of the current incentives are:

- Charges foregone
- Exit investment
- Interruption > 15 days

- CLNG incentive

- Common cap and collar (£1m)
- Common sharing factors (50% upside / 25% downside)

- No caps and collars
- 100% sharing factor

# Interim NTS incentives: proposed

Parameters set up to 2008/9

- Charges foregone
- Exit investment

- Common cap and collar (+/- 1m)
- Common sharing factors (50% up / 25% down)

- Interruption > 15 days
- Buyback

- **Single incentive scheme (common targets, cap and collar)**

CLNG incentive

- No caps and collars
- 100% sharing factor

Only two changes from current regime

## Interim NTS incentives: buy-back

A new buy-back incentive is required because:

- In the interim, NTS connectees will have unconstrained access to NTS exit capacity
- Transco may be required to undertake buy-backs to satisfy these requests
- However, Transco have indicated that they expect no buybacks in the interim
- The target of the buy back element is therefore set at zero

# Interim NTS incentives: buy-back

**Incentive:** Buy-back and interruption greater than 15 day

- Standard sliding scale incentive for costs of buy-backs and interruption cost to 2008/09
- Two options presented in consultation for key parameters

	Year			
	05/06	06/07	07/08	08/09
Buy back target (£m)	0	0	0	0
> 15 day interruption target (£m)	1.59	1.68	1.73	1.68
<b>Target total (£m)</b>	<b>1.59</b>	<b>1.68</b>	<b>1.73</b>	<b>1.68</b>

Applicable to 2005/06 to 2008/09	Cap and Collar (£/million)		Sharing factors	
	Cap	Collar	Upside	Downside
Option 1	Exp. cost of interruption	-5	80%	75%
Option 2	Exp. cost of interruption	-7	75%	50%

# Interim NTS incentives: buy-back

**Incentive:** Buy-back and interruption greater than 15 day

Proposed  
licence  
modifications



- Addition of new  $\text{ExCBBIR}_t$  revenue and equivalent cost term in Special Condition 8B (Pages 32/33)
- New target and measure, and proposed parameters activated 1 June 2005 (Pages 124 – 130)
- Existing interruptions incentive turned off from 1 June 2005 (Page 80 - target; Page 88 - measure)
- Both consultation options included in licence drafting

# Interim NTS incentives: CLNG

## Incentive: Constrained LNG

Incentive  
proposal



- Retain existing incentive form
- New target parameters for 2007 – 2009
- Retain existing cap, collar and sharing factors

Proposed  
licence  
modifications



- Extend targets for  $ExCIT_t$  term for final two years of interim period
- Proposed parameters on Page 76

# Interim NTS incentives: foregone charges

## Incentive: Foregone charges & exit investment

Incentive proposal



- Retain existing incentive form
- New target parameters for 2007/08 and 2008/09
- Retain existing cap, collar and sharing factors

Proposed licence modifications



- Extend targets for  $\text{ExNTSSIT}_t$  charges foregone term for final two years of interim period
- Proposed parameters on Page 81
- Two options in Initial Proposals included in drafting
- Incremental exit capacity term ( $\text{IExR}_t$ ) unchanged (Page 83)

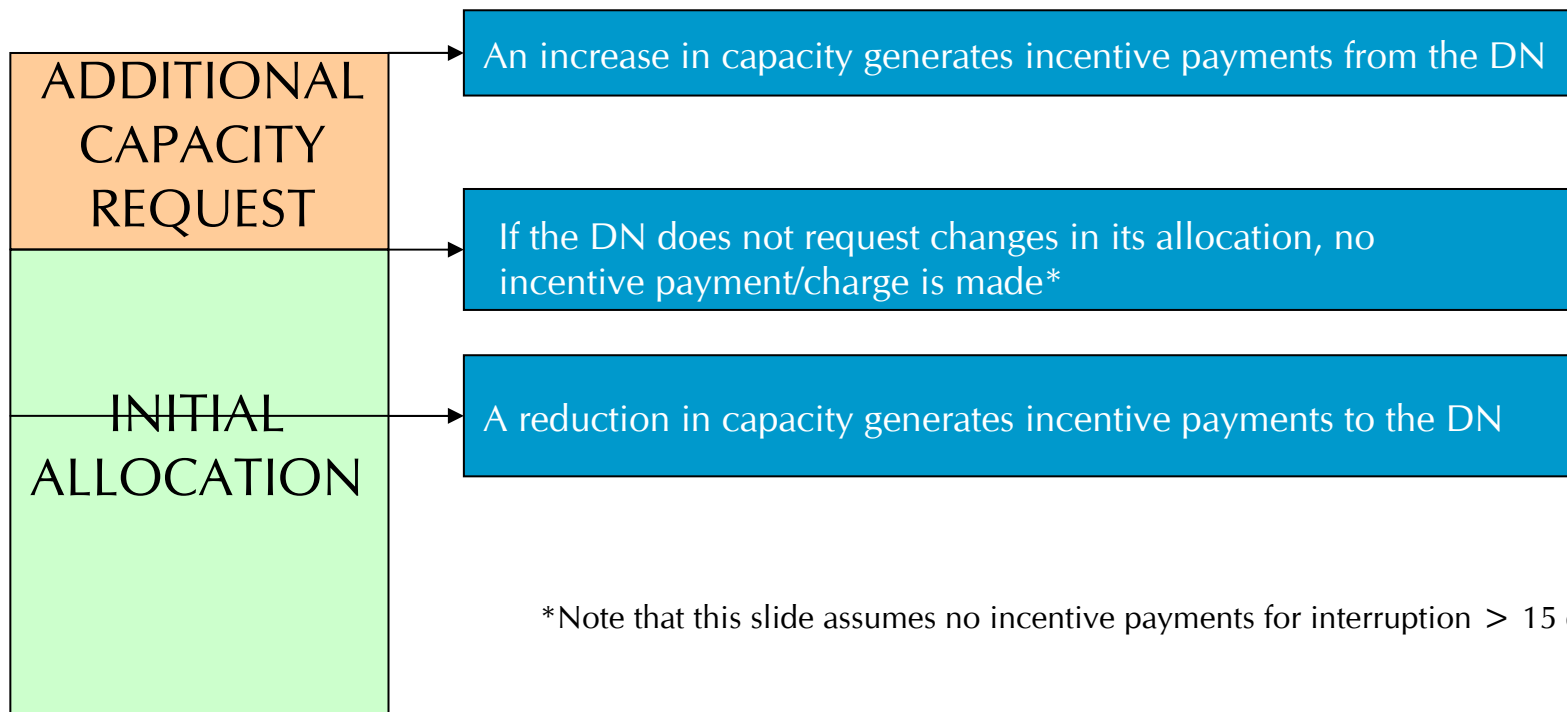
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# Interim DN incentives: background

- Incentives are based around interim offtake arrangements:
  - For the interim (until September 2008) DNs have been allocated a level of flat capacity and flexibility consistent with their 1 in 20 obligation
  - DNs will be able to request (on an annual basis) changes in their allocation of exit capacity and flexibility
  - Potential rational tendency for a DN to overbook capacity and flexibility
  - Without an appropriate incentive, shippers would eventually pay for the additional capacity requested

# DN interim incentives: objective



\*Note that this slide assumes no incentive payments for interruption > 15 days.

## Interim DN incentives: objective

DN interim incentives are designed:

- to incentivise the DNs to meet their 1 in 20 obligation in an efficient manner, given the nature of the interim offtake arrangements; and
- to allow a smooth transition to the proposed enduring DN incentive scheme.

Incentive structured as standard “sliding scale” form, with incentive cost target, cap collar and upside / downside sharing factors

# Interim DN incentives: licence mods

- Key Licence modifications made to Special Condition E2B
- New term “ $DNExCIR_t$ ” defined for interim incentive payments (Page 17):

$DNExCIR_t$



- Formula described on page 24
- Target is cost of “base” allocation of flat and flexibility capacity, and cost of interruption
- Measure is cost of “actual” allocation of flat and flexibility capacity, and cost of interruption
- Incentive payments based on difference between target and measure
- Incentive subject to cap, collar and sharing factors (page 25/26)

# Interim DN incentives

Based on deemed cost of "base allocation" of offtake rights

Based on expected cost of greater than 15 day interruptions

Incentive target

=

Target cost for flat and flexibility capacity

+

Target cost for interruptions

Performance measure

=

Actual cost for flat and flexibility capacity

+

Actual cost for interruptions

Based on deemed cost of offtake rights actually allocated

Actual cost of greater than 15 day interruptions

# Interim DN incentives: targets

Target cost for flat capacity  
(DNExCTC<sub>t</sub>)



- Base allocation of flat capacity, multiplied by relevant LDZ exit charge, summed across exit zones (Page 28)

Target cost for flexibility  
(DNExFFTC<sub>t</sub>)



- Base allocation of flexibility in each LDZ exit zone, multiplied by a reference price, summed across exit zones (Page 29)
- Reference price currently set at relevant LDZ exit charge

Target cost for interruptions  
(DNExIIT<sub>t</sub>)



- Parameters set for duration of interim period, consistent with Initial Proposals (Page 30)

## Interim DN incentives: measure

Actual cost for  
flat capacity  
( $DN_{ExCDC_t}$ )



- Actual allocation of flat capacity, multiplied by relevant LDZ exit charge, summed across exit zones (Page 32)

Actual cost for  
flexibility  
( $DN_{ExFFDC_t}$ )



- Actual allocation of flexibility in each LDZ exit zone, multiplied by a reference price, summed across exit zones (Page 33)
- Same reference price used as in calculation of target

Actual cost for  
interruptions  
( $DN_{ExIIC_t}$ )



- Actual cost of interruptions incurred by DNs (Page 33)

# Interim DN incentives: other changes

Other changes to Special Condition E2B:

- **Statement of interruption (page 36).** Retention of requirement on DNs to provide a daily statement of interruptions (movement from Part 2 of E2B)
- **Determination of adjustment (page 37).** Defines how an Income Adjusting Event may be called. Level of materiality to be determined (subject to ongoing analysis)

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# Additional changes

- Over to Suzie...

A large, central version of the ofgem logo is positioned in the middle of the slide. It features the word "ofgem" in white lowercase letters on a solid orange rounded rectangular background. The background of the slide is a light blue gradient with a faint, semi-transparent image of a three-pin electrical plug on the left side.

Promoting choice and value for all  
gas and electricity customers