## From the Chairman designate: Sir John Mogg KCMG

## Ofgem's three year strategy 2004-7

The new Chief Executive, Alistair Buchanan, and I take over our responsibilities at Ofgem and the Gas & Electricity Markets Authority shortly. You will appreciate, I am sure, our wish to look very closely at the strategic choices for the Authority in the coming years, particularly given the objectives set out in the Government's White Paper and the major developments we anticipate in environmental, European and international policy.

This examination of strategy will be conducted as quickly as possible and will include extensive consultation with interested parties. A timetable for that consultation is attached from which you will note two phases: first the publication of the Strategic Plan by mid March; and, secondly, some two months later, the detailed Corporate Plan.

In order to assist us in determining our future strategy (the current 2003-6 strategy and plan is accessible at our website, <u>www.ofgem.gov.uk</u>), the Authority would welcome your views, in particular on the following:

- 1. The key challenges you consider the industry faces in the short to medium term (for example, structural, social, environmental or technological)
- 2. What action do you consider the Authority should take to respond to these challenges?
- 3. Are there new areas of work that, you believe, should be set in train and what degree of priority should they be given?
- 4. Is there existing work that could be given greater or lesser priority or even stopped?

Please send your comments, by email if possible, to Chris Chapman, Head of Planning (<u>Chris.Chapman@ofgem.gov.uk</u>). To enable us to take full account of your comments, we need to receive them by 10 October 2003. As in the past all comments by contributors will be published on the Ofgem website.

All responses will normally be made available in the Ofgem library and on the Ofgem website. This will enable others to see and consider a wide range of responses. However, should you wish your response to remain wholly or in part confidential, please indicate this clearly in your reply. We shall also summarise the key issues raised.