

# Guidance

Ethical AI use in the energy sector			
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Guidance – Ethical AI use in the energy sector

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# Contents

Eth	ical AI use in the energy sector	. 1	
For	eword	. 4	
1.	Introduction	. 5	
2.	Our ethical approach	. 9	
3.	Governance and policies	11	
4.	Risk	15	
5.	Competencies	20	
6.	Sector-specific examples	23	
Glo	ssary	29	
App	pendices	36	
Арр	pendix 1 Legal and regulatory obligations	37	
App	pendix 2 AI standards	41	
Appendix 3 AI supply chain management			
App	Appendix 4 Data use and management		
	Appendix 5 AI and cyber security		

# Foreword

We are at a pivotal point in the energy transition. The economics of renewables, and the need to diversify our energy system, have never been more aligned. In my view, this underlines the importance of driving the energy transition, making sure that consumers benefit from a new and reshaped market, as fast as possible.

Artificial Intelligence (AI) will play a crucial role in that transition. As a member of the AI Energy Council, I have heard first-hand the opportunities that this new technology can bring: whether that is in improving our system planning, transforming our energy infrastructure through better management and real-time energy system operation, or in providing new and better services to consumers and promoting wider economic growth.

This first edition of Ofgem's guidance on the use of AI in Britain's energy sector is about realising those opportunities, enabling an ethical approach to AI adoption, and providing the sector with the tools it needs to plan for and better understand the implications of AI. This will enable both incumbents and new entrants to develop innovative products and services that will benefit consumers. We must ensure we are using AI's full potential to build a renewable energy system that will protect customers from the fluctuations in energy bills we have seen in recent years that are driven by global gas markets. This guidance is about protecting consumers: ensuring they are treated fairly and transparently, with safeguards in place to protect those in vulnerable circumstances.

One of our goals as a regulator is to drive innovation: through appropriate governance, robust risk management, and the right capabilities across the AI life cycle. We will continue to support AI-driven innovation and growth through our RIIO initiatives, such as the Strategic Innovation Fund, and our digitalisation strategy, which reinforces efforts to unlock the value of data. We will also continue to engage on broader government AI research and development initiatives, including the development of government's AI zones.

We also know that AI will continue to evolve rapidly, and this will require adaptive and forward-looking regulation. For that reason, while we consider this guidance on good practice to be proportionate today, we have not ruled out going further in future and will keep this guidance under close review as the sector's use of AI advances.

I would like to thank stakeholders for their valued input into the development of this guidance document, and I look forward to continuing our collaboration to harness the opportunities of AI to deliver the clean, secure, and affordable energy system that customers need.

#### Jonathan Brearley, Chief Executive

# 1. Introduction

- 1.1 We are the independent regulator of Great Britain's (England, Scotland and Wales) energy markets and networks. We also administer a range of environmental and social schemes for the government. Our powers, duties and objectives come from statutes enacted by Parliament.
- 1.2 Our principal guiding objective is to protect the interests of current and future energy consumers. These interests are taken as a whole and include their interests by:
  - a. maintaining the security of gas and electricity supply
  - b. promoting sustainable economic growth
  - c. supporting the UK government in meeting the 2050 net zero target and other associated targets
- 1.3 We must carry out our functions in the manner that best fulfils our objectives. Wherever appropriate, we should do this by promoting effective competition. Before we do this, we must consider whether consumers' interests would be better protected if we acted in other ways.
- 1.4 We conduct our work by following the regulatory principles of transparency, accountability, proportionality, consistency and other principles that we consider represent best regulatory practice. Our regulatory approach is to identify and mitigate risks to our objectives, including the use of AI by licensees and other regulated persons, and the harm that this potentially creates for consumers and the energy sector.
- 1.5 In our Forward Work Programme for 2025 to 2026, we committed to publishing clear regulatory guidance on AI to maximise the potential benefits and to minimise potential harms to consumers. This guidance document fulfils that commitment.

#### Purpose

1.6 The National Cyber Security Centre (NCSC) defines artificial intelligence (AI) as computer systems which can perform tasks usually requiring human intelligence. This could include visual perception, speech recognition or translation between languages. Throughout this document, we adopt NCSC's definition.

- 1.7 AI has certain characteristics that sets it apart from non-AI systems. For example, AI systems cannot be fully tested, nor completely explained. This can be due to AI dependence on training data, the complexity of the task being performed, or the very large unstructured input space. Examples of this include neural networks and reinforcement learning. In contrast, non-AI systems may be fully tested and explained. They can have well-defined tasks and do not require judgement or reasoning. Also, they are not dependent on training and training data.
- 1.8 The purpose of this guidance is to encourage an ethical approach to AI adoption in the energy sector. Our approach to AI consists of four outcomes: safety, security, fairness and sustainability. Our ethical approach chapter explains our approach.
- 1.9 This guidance sets out good practice for stakeholders to consider when evaluating opportunities to use AI. These good practices are intended to supplement and support the existing regulatory regime that applies to the energy sector.

#### Scope

- 1.10 It is recognised a wide audience might require guidance on the deployment of AI in the energy sector. This guidance is therefore aimed at all stakeholders involved with AI in the sector which includes, but is not limited to, licensees, market participants, operators of essential services, dutyholders, technology companies, AI developers, consumer groups, other regulators and government.
- 1.11 In addition to complying with Ofgem's regulatory framework, stakeholders are also required to comply with other areas of legislation that apply to the energy sector and AI use, including data protection, equality, human rights, and health and safety.

# **Pro-innovation**

1.12 To promote our growth duty, we have aligned with the government's proinnovation approach. The principle of proportionality informs our thinking and approach to AI, including any potential regulatory actions. As part of this, our good practice guidance is intended to support innovation through the use of AI and protect energy consumers from the risks. Our approach stresses the importance of risk management, that is the proportionate actions taken by stakeholders, informed by the identification and management of risks associated with the use of AI.

## Effect

- 1.13 Based on our current understanding, Ofgem considers the regulatory framework to be appropriate to govern the use of AI. Accordingly, this good practice guidance aims to provide context specific to AI use, and therefore complements Ofgem's existing regulatory framework. Licensees are already required to comply with their standard licence conditions, for example treating consumers fairly and operational capability. However, our regulatory approach may change if required as this technology and its outcomes evolve in the energy sector.
- 1.14 This guidance covers governance measures and policies to ensure effective oversight of AI, a risk approach to help stakeholders identify and manage risks associated with AI, and the competencies required for the ethical adoption of AI. The appendices provide information on the legal and regulatory obligations that stakeholders are required to comply within the energy sector (Appendix 1), AI standards (Appendix 2), key legal and regulatory expectations around AI supply chain management (Appendix 3), data use and management (Appendix 4) and AI and cyber security (Appendix 5). A glossary of key AI terminology is also provided.

## Review

1.15 Ofgem will keep the existing regulatory framework and this guidance under review to ensure our approach continues to meet the needs of regulating AI effectively in the energy sector.

## Background

- 1.16 <u>The government has set out its action plan</u> to ensure the UK realises the opportunities that AI provides. This includes enabling safe and trusted AI development and adoption through regulation, safety and assurance.
- 1.17 As the energy regulator for Great Britain, we have taken the following approach to developing this guidance:
  - a. a <u>call for input</u> was published on 4 April 2024 on the safe and responsible use of AI in the energy sector, which closed on 17 May 2024

- b. our <u>high-level strategic approach to AI</u> was published on 30 April 2024, which demonstrated our plan to have a robust method of regulation in the energy sector based on the UK government's five AI principles
- c. conducted <u>qualitative research into how people felt about AI in the energy</u> <u>sector</u>
- d. <u>consultation on this guidance document</u> (which was published on 13 December 2024), and engaged across the sector, academia, other regulators and government to ensure a collaborative approach.

# 2. Our ethical approach

- 2.1 AI technology is a continuation of the development of broader digital technologies. It builds on the foundations of hardware, software and data to create a novel capability.
- 2.2 As well as the expectations around the legal and regulatory framework and good practices outlined in this document, existing good practices covering hardware, storage (including cloud), software, supply chain, security, data, standards, and associated regulations remain applicable. This includes the full life cycle management for each of the constituent parts.
- 2.3 Stakeholders should ensure appropriate oversight and controls are in place that are relevant to both the AI and its intended use to make sure reasonable steps are taken to minimise any negative impact on safety, security, fairness and environmental sustainability. We summarise the risk around each of these in turn below, with key considerations of how to address them.

# Safe AI

2.4 AI could be used in systems ranging from applications where failure will result in negligible impact on safety through to its use in decision making for interlinked critical national infrastructure which could, for example, result in power outages if not effectively managed. Assessments of AI use must therefore consider the context of operation across the energy value chain and encompass appropriate use, and account for potential misuse (both intentional and otherwise).

# Secure AI

2.5 AI can present novel security risks alongside standard cyber security threats and risks due to the high pace of development and rate of change for this emerging technology. As a result, security should be considered at the outset and throughout the AI system life cycle.

# Fair AI

2.6 AI can introduce unintentional bias that can result in direct or indirect discrimination. Ensuring fairness in AI outcomes is crucial for fostering consumer trust and increased confidence in AI use across the energy sector. Stakeholders

must ensure AI systems serve energy consumers fairly and transparently by implementing robust governance, systems and processes.

## **Environmentally sustainable AI**

- 2.7 AI is viewed as playing an important role in the UK's economic development, national security and improving our energy system efficiency and sustainability. However, the growth of AI and other data intensive technologies is predicted to consume relatively large amounts of electricity due to the need for additional data centres and computing power.
- 2.8 Ofgem recognises that AI operates within a complex and often fragmented landscape. Policy regarding its environmental sustainability will continue to evolve. We are committed to encouraging innovation while raising awareness about environmentally sustainable practices through collaboration and where necessary the creation of guidance to help the UK to meet its net zero, and other associated, targets.
- 2.9 To deliver environmentally sustainable AI outcomes requires stakeholders to adopt good practice in the areas of policies, governance, and through life risk management.
- 2.10 In summary, delivering safe, secure, fair and environmentally sustainable AI outcomes requires stakeholders to comply with their regulatory obligations and to adopt good practice approaches. This includes governance and policies, risk and AI implementation throughout the AI life cycle including design, development, deployment, operations, monitoring, maintenance and decommissioning after use.
- 2.11 Through appropriate governance, robust risk management, and the right capability across the AI life cycle, stakeholders should be able to manage AI in line with this ethical approach. We outline good practices in relation to each of these in the following three sections.

# 3. Governance and policies

#### **Good practice**

3.1 Stakeholders have appropriate policies, processes and procedures in place to ensure proportionate and effective governance including oversight of the supply chain and use of AI systems, with clear lines of accountability established across the AI life cycle.

#### Description

- 3.2 In large and medium sized stakeholder organisations, strategies and organisational arrangements for the safe, secure, fair and environmentally sustainable use of AI are typically driven at board level, and senior management level, and take account of ethical standards. In small stakeholder organisations effective governance may be achieved through less formal arrangements. Either way, good practice governance arrangements should consider the proportionate application of the following good practices.
- 3.3 Arrangements for effective governance do not need to be AI-specific but need to account for the characteristics of AI and should consider what is proportionate given its context and associated risk to energy consumers. Strong governance arrangements should include robust independent challenge to help ensure risks are managed and opportunities are realised. Depending on the organisation this can be through, for example, board arrangements or effective management. Stakeholders' governance arrangements may need to take account of the following to ensure proportionate risk management is maintained by the:
  - a. risk appetite to systems containing AI and any associated data
  - approach to managing the AI system and associated data, including appropriate policies, standards (see Appendix 2 for AI standards), processes, procedures and, or practices which translate and embed the leadership's direction into business-as-usual activities
  - c. governance roles and responsibilities including risk ownership and risk mitigation
  - d. need for regular review to ensure governance arrangements are in line with the latest and developing AI risks and organisation's risk appetite
  - e. implementation of robust change control and data governance measures

# Practice 1: clear strategy, with articulation of outcomes and associated risks

3.4 At the outset, stakeholders should define their strategy on the use of AI, which takes account of their operating environment, associated risks, and any positive AI application implications. This strategy, if carried out effectively, can be used to ensure governance arrangements are proportionate to the risks associated with the use of AI. In some circumstances it may be necessary for the strategy to be agreed by the board (or equivalent governing body). The strategy should be communicated and reviewed periodically, in accordance with the organisation's policy, and amended due to any significant or relevant learning or change in operational environment.

## Practice 2: effective accountability and governance

- 3.5 Effective accountability should ensure that the use of AI leads to positive outcomes. There is a strong link between accountability and trust in AI. Appropriate governance and accountability arrangements should lead to acceptable standards, quality, and performance and consequentially establish trust in a specific application of AI or the technology itself.
- 3.6 Effective governance applies across the AI life cycle from concept to decommissioning. It should include aspects relating to the AI model, for example, specification, development, acquisition and the associated supply chain, training, and data management including data protection. Additionally, governance should cover the AI application including monitoring, suitable protection and mitigation against faults, consideration of the need for redress, and system modification. Further guidance around supply chain management is set out in Appendix 3, on data use and management in Appendix 4, and AI and cyber security in Appendix 5.

## Practice 3: clear guidelines and policies

3.7 Stakeholders are accountable for the consequences of AI use within their organisation and to their users. This requires robust risk management strategies and response plans for potential AI-related incidents. Where necessary, stakeholders employing AI in their operations should establish clear and proportionate guidelines and policies for its use.

#### Practice 4: clear leadership across the stakeholder's organisation

- 3.8 Effective AI governance is built on strong leadership to ensure energy consumers are protected from the most significant risk and is likely to include the following characteristics:
  - a. clear oversight: depending on organisational arrangements, oversight over AI can, for example, reside with the full board, an existing committee (for example, audit or technology, cyber security), or a newly formed committee dedicated to AI.
  - b. effective management: clear roles and responsibilities should be cascaded down through the stakeholder's management chain (including supply chain organisations) through clear and well-understood channels for communicating and escalating risks. These roles and responsibilities should be kept up-todate and may be informed using appropriate tools. Decision makers should be given the necessary authority to drive risk management activities and clear means to escalate AI risk management decision making.
  - c. access to competent persons: to help manage risks associated with AI use, stakeholders should ensure they have access to the necessary competence to ensure risks are identified and managed effectively and efficiently.
  - d. informed: to ensure effective management of AI deployment, decision makers should have access to information (for example, metrics and reports) to ensure uncertainties are taken into account, assumptions are challenged, and risks are managed. This information should focus on the potential impact the use of AI may have on safety, security, fairness, or environmental sustainability. Helpful information could include:

i. AI risk status and trajectory, including risk within the supply chain

- ii. AI performance (supported by key performance indicators)
- iii. operational experience gained from the application of AI

iv. outcome of any review (for example, risk audit, impact assessment, benchmarking)

v. outcome of any scenario planning to anticipate and mitigate potential risks (for example, data misuse or unintended AI consequences, including to the end users of the AI systems for example, consumers) vi. effective AI governance arrangements should be communicated to those impacted. These communications may vary depending on the role of individuals within the organisation.

#### Case example: Board governance

- 3.9 Strategies and organisational arrangements for the use of AI are often driven at board and senior management levels.
- 3.10 Board members should be accountable, have the ultimate oversight, and own the role of delegating responsibilities. This may include top-down strategy and principles, and policies that take account of strategic context. To undertake this role effectively, a board should have the necessary competence, access to reporting metrics, opportunities to have meaningful discussion on AI and be aware of any benefits, assumptions and potential shortcomings of models and analyses. Competencies may include, for example, appointing board members with expertise in responsible AI (technical and non-technical), ethics, and consumer interests to effectively oversee AI opportunities and risks. These can be developed by co-opting specialist board members, undertaking training and coaching sessions.

#### Case example: Project governance

- 3.11 There should be clear and agreed justification for the use of AI with goals and outcomes defined. Within a project, arrangements should be in place to enable adherence to relevant good practice through planning, documenting, monitoring, and escalating to ensure ethical use of AI and governance goals are embedded, including:
  - a. change control
  - b. data governance and risk management
  - c. testing models and procedures
  - d. regular review and internal audit
  - e. recordkeeping, including but not limited to board and other meeting minutes and associated supporting materials
  - f. ways to educate users about the use of AI and identifying errors and mitigations

# 4. Risk

#### **Good practice**

4.1 Stakeholders should evaluate the risks associated with the use of AI in the energy sector to help them effectively identify and implement measures necessary to manage those risks.

## Description

- 4.2 Our regulatory approach generally focuses on outcomes in managing risk rather than setting prescriptive rules on the application of AI. The aim is that this approach allows stakeholders to have flexibility in how they deliver desired outcomes and manage the risk while empowering stakeholders to innovate. The following risk framework is intended to assist stakeholders in understanding the energy regulator's view on AI risk and proportionality. The alternative to outcome-based regulation is a prescriptive approach, regulating through the application of rules. These rules would need to account for all eventualities which would be very difficult to implement effectively for rapidly developing technologies such as AI.
- 4.3 The use of AI can present novel risks including the risk of bias in training data, model inaccuracy and accounting for shifts in model due to adaptation or changes in the application environment.
- 4.4 From the outset it is important to consider the use of AI as a component within a larger application system. For example, this may be an AI component within a wider engineered and, or technical system or persons overseeing the use of a large language model. This is important because the technical and, or human systems that surround the AI component play an important part in managing the risk associated with the use of AI, including any uncertainty associated with the AI component and its operating environment.
- 4.5 The nascent nature of AI is resulting in several principles-based approaches to the management of the risks associated with the use of AI. These approaches are likely to mature over time. We have reviewed a number of these frameworks, including:
  - a. National risk register 2023 on GOV.UK

- b. <u>Considerations for developing artificial intelligence systems in nuclear</u> <u>applications</u>, Office for Nuclear Regulation
- c. <u>Assurance of machine learning for use in autonomous systems (AMLAS) tool v1</u> <u>user guide</u>, University of York
- d. ISO42001 AI management systems
- e. <u>AI Risk Management Framework</u>, National Institute of Standards and Technology, US Department of Commerce
- f. Microsoft Responsible AI Standard v2, General Requirements
- g. The AI Security Institute
- h. Department for Science, Innovation and Technology's (DSIT) Call for views on Cyber Security of AI
- 4.6 It is good practice that the potential users of AI in the energy sector consider the application of these framework practices in a proportionate manner in line with the safety, security, fairness and environmental sustainability risks associated with its application.

## Practice 1: ensure AI is the most appropriate technology to use

4.7 Stakeholders considering using AI clearly articulate the benefits of AI, its use and any associated risk compared with alternative or traditional technologies. As part of this, a clear plan for the entire AI project life cycle, from planning, development, deployment to monitoring, auditing and decommissioning is developed.

#### Practice 2: risk assessment and management

4.8 Use of AI is accompanied by proportionate management of risk established through an effective evidence-led risk assessment. The purpose of the risk assessment is to guide stakeholders considering using AI towards proportionate actions and ensure the risks of failure are avoided or mitigated or both. Risk is commonly expressed as the combination of the probability of something adverse happening and the consequence of the adverse event. Depending on level of risk associated with the use of AI it may be beneficial for potential users of the technology to use risk matrix frameworks, for example <u>Machine Learning</u> <u>Principles, on the NCSC website</u>, and keep a record of the assessment to aid future use. Risk areas might include, but not be limited to, operational, legal and reputational risks.

#### Practice 3: adopt good practice in specification and development

4.9 In a similar manner to conventional software, robust AI components, and wider systems intended to protect against any uncertainty associated with the use of AI, are developed using established good practice over the life cycle of the systems (that is, from concept to system end of operational life). This includes clear requirements (for example, input specification, output requirements, assumptions) and good practice in software development, data governance and management, and AI component training (including AI ethics for responsible AI use).

# Practice 4: understand the characteristics of the AI component within the broader system

- 4.10 The system containing AI is tested in a proportionate manner to develop confidence in the performance characteristics of the AI and the surrounding system (human or physical). Given the difficulty determining the reliability of any AI component it is likely that the broader system, not just the AI component, will make a large contribution towards the overall reliability. The AI component and its operational environment will likely change with time due to factors including:
  - a. ageing
  - b. environmental changes
  - c. evolution of organisational culture, for example perceived trust in the AI component
  - d. system changes, for example changes in signal sampling (known as quantisation) and timing changes

# Practice 5: identify and address potential failure modes that could impact safety, security or fairness

4.11 Users of AI assess potential failure modes and maloperation in a proportionate way to make sure that the broader systems can control and mitigate the consequences of potential failures and maloperation. The assessment of failure

modes and maloperation may very well drive the consideration of engineering protection (functional safety) or human intervention. This assessment considers an understanding of any unintended consequences, such as loss of skill base due to the introduction of AI or overreporting of positive outcomes. Monitoring can also be used to help identify any drift in behaviour of the AI system or its operating environment. This could be via the use of independent systems such as diversity in AI components, the use of digital twin comparators, or conventional systems (for example, functional safety). Arrangements for mitigating the consequences of AI component failure and recovery should be implemented to support, if necessary, the overall recovery of operations.

# Practice 6: develop confidence in the performance of the AI component within the broader system

4.12 Rigorous testing is likely to be essential in building confidence in the use of AI prior to its application. However, given the complexity and uncertainty associated with AI systems, and the complexity of the AI components, determining the overall level of uncertainty of an AI component may be difficult, and potentially impossible. Therefore, arrangements are needed to make sure the output of AI components is used appropriately. It may be beneficial to develop metrics to evaluate the performance of the AI component, and the suitability of the controls and mitigation of the broader system or systems through monitoring and evaluation.

## Practice 7: access to competent persons

- 4.13 Ensuring the necessary skills and experience needed to deploy AI effectively and safely is available and developed. This includes:
  - a. operational application knowledge including understanding the consequences of failure and maloperation
  - b. behaviour and culture to ensure the deployment of the system or systems containing AI is done in such a way as to reduce any associated risk
- 4.14 It is also important stakeholders provide appropriate training to staff generally, depending on their role, to ensure they understand AI technologies, their use and impact on their activities.

## **Practice 8: human and AI interaction**

4.15 It is important to take account of the complexity of the interaction between humans and the systems containing AI. As such, human oversight from the earliest stage is recommended as a risk control and mitigation measure. It is important to consider both overconfidence and a lack of trust in the AI components especially where human oversight is used as a risk control and mitigation measure.

## **Practice 9: monitor and review**

4.16 Arrangements are reviewed on a regular basis and in a proportionate manner to ensure they remain effective. Again, metrics may be helpful to monitor system performance.

# 5. Competencies

#### **Good practice**

5.1 Stakeholders have the right knowledge, skills and capability to understand how AI opportunities can be realised, and any associated challenges are clearly understood and appropriately mitigated. This includes the need for resilience, scalability and robust management of the associated vulnerabilities, risks, and threats.

## Description

- 5.2 For traditional software services and components, that are rules based and deterministic in nature, suitable assurance can be achieved by established testing approaches and good software engineering practices over its life cycle. Read more about this in IEC 61508, on the International Electrotechnical Commission's website. With AI based technologies, that are probabilistic in nature, new challenges, issues and risks arise. This probabilistic behaviour presents challenges for the resilience of developed services but also creates risks around untested outputs that could cause components to fail in unexpected ways, creating potential vulnerabilities and opportunities for attack.
- 5.3 AI based components and services, whether developed in-house or externally, with hosted services to be integrated into the organisation, require specialised knowledge and skills due to both AI's unique behaviour and characteristics, as well as the rapid pace of development and changing capabilities.

## Practice 1: robust training plans

- 5.4 Dependent on application and proportionate to the risk, stakeholders have a robust plan, not only to develop, but also maintain the appropriate knowledge, skills and capability in AI based technologies to ensure a robust approach to selecting, designing, developing, operating and governing the appropriate AI based solutions. Our good practices are to :
  - a. define a baseline level of foundational knowledge needed around AI for all staff, including ensuring appropriate training and testing of internal knowledge for established policies and procedures around the safe, secure, fair and environmentally sustainable use of AI

 b. define and agree the appropriate level of additional AI knowledge and skills needed by role across the organisation, including governance, management, technical and operational areas

#### Practice 2: suitably qualified decision makers and staff

- 5.5 Roles are assigned to those with the appropriate knowledge and capabilities for AI including alignment with legal, regulatory and standards, managing AI risks, and fostering transparency. Consideration should be given to the benefits of designating a person (such as an AI officer) to oversee the ethical, responsible and effective deployment of AI technologies. This person may be responsible for ensuring AI not only drives value, but does so in a responsible, transparent and compliant manner.
- 5.6 AI decision makers should have appropriate skills, knowledge, tools, and authority. Those responsible for AI risk management and treatment should be:
  - a. suitably experienced in the design, development, use and operation of AI
  - b. familiar with the operational model of the stakeholder and in relation to AI use
  - c. knowledgeable in the assets, as well as dependencies on any third parties used to deliver and support the AI services
- 5.7 Stakeholders implement a training and development plan to upskill staff around AI appropriate to their roles and responsibilities, including management, project, technical and operational roles.

#### Practice 3: knowledge management policies and procedures

- 5.8 Stakeholders ensure knowledge management policies and procedures have been updated to cover AI knowledge and skills, including managing the rapidly changing landscape of this emerging technology. This should include cyber security teams having an ongoing responsibility to monitor existing and emerging threats and vulnerabilities associated with the adoption and use of AI, both within the organisation and the external threat landscape. In addition, establishing an approach to share experiences and lessons learnt from the use of AI, such as forums and communities of practice can assist in knowledge management.
- 5.9 Stakeholders may consider using appropriate proof of concept, research and development, learning projects, collaboration and partnerships to develop and

test organisational capabilities to safely design, deliver and operate AI-based technologies.

# Practice 4: horizon scanning

5.10 Stakeholders monitor and track developments in AI, including in cyber security, to identify important areas where learning and development plans require updating and access to competent people may need to be arranged.

# 6. Sector-specific examples

6.1 The following case examples are targeted at supporting adoption of AI within the energy sector, in line with this guidance. Appropriate good practice actions are highlighted but these should not be considered exhaustive.

#### AI in consumer interactions

- 6.2 AI can be used in a range of ways to support service agent interactions with a customer. For example, it could provide case history summary including key points of previous interactions and therefore reduce the time to enter the context of a case. With increased consumer insight AI could also assist in drawing the attention of the customer interaction agent to the key issues, expectations, key policy documentation, and processes.
- 6.3 However, if ill-conceived or implemented poorly, this could result in inaccurate or irrelevant information being used to inform the customer and the potential for them to be treated unfairly. The transparent communication of appropriate information to consumers is relevant, as well as the ability of the system, human, technology or both, to interpret the relevant information to the consumer.
- 6.4 Considerations include:
  - a. the role of governance in developing, implementing and overseeing the effectiveness of AI
  - b. undertaking a risk assessment that identifies the necessary control measures throughout the life cycle, ensuring that the AI system functions as defined, treats consumers fairly, and cyber-physical systems comply with health and safety legislation
  - c. ensuring the system containing AI is designed to take account of the complexities of the AI technology and its interactions with humans
  - d. implementation of the identified control measures
  - e. implementation of mitigation measures including access to any necessary redress should consumers be treated unfairly
  - f. testing and monitoring the effectiveness of the AI model, the implemented controls, and mitigation measures

- g. training agents to help identify any incidents where consumers may be being treated unfairly
- h. any other measures necessary to reduce the risk to a tolerable level and ensure consumers are treated fairly

#### AI used to identify and assist excluded consumers

- 6.5 AI could help to identify excluded consumers and highlight relevant information for service decision making, such as during engineering works, or for the priority service registers. In addition, AI could be used to identify and adapt processes to maximise the potential for consumers to be treated fairly, and if necessary, highlighting procedures for redress. For example, this could apply to consumers in vulnerable circumstances or consumers who are digitally excluded.
- 6.6 In this scenario, identifying where consumers may be treated unfairly could be difficult. For example, consumers may be digitally excluded and therefore poorly represented in digital data used, for example, in AI training sets. Care should be taken to ensure that any intervention does not reinforce any existing bias and that consumers' data is protected according to existing legal requirements.
- 6.7 Considerations include:
  - a. the role of governance in developing, implementing, and overseeing the application of AI to ensure it is effective and not reinforcing bias
  - b. undertaking a risk assessment which identifies areas where the existing system may fail to support excluded consumers and identify measures that results in the consumer being treated fairly
  - c. implementation of the identified measures
  - d. use of scenario planning and trials with robust evaluation measures to ensure arrangements are effective and not reinforcing bias
  - e. alternative and diverse means of reaching excluded consumers including collaboration with other stakeholders to maximise transparency
  - f. implementation of mitigation measures including access to any necessary redress should consumers be treated unfairly
  - g. ensuring robust arrangements are in place to establish and maintain data privacy and compliance with the relevant regulation

- h. testing and monitoring the effectiveness of the AI model, the implemented controls, and mitigation measures
- i. any other measures necessary to reduce the risk and ensure consumers are treated fairly

## AI in predictions and forecasting

- 6.8 AI can be used in creating predictions and has been notably used in forecasts, where the models can be used to complement existing models and improve predictions. Within the energy sector, examples include:
  - a. weather forecasting, such as renewable generation considering granular weather data and satellite imagery, or to predict storm damage to networks for use in planning responses to extreme weather events
  - b. predicting time to failure of equipment and expected maintenance requirements
  - c. predicting electricity usage at different granularities and on different time scales, supporting operations and planning
- 6.9 These predictions can provide useful insight into what is going to happen in the future. In a similar way to existing methods of prediction, AI also has its limitations around accuracy and uncertainty. However, AI can be used in conjunction with existing methods to manage these limitations.
- 6.10 Considerations include:
  - a. the role of governance in developing, implementing and overseeing the effectiveness of AI
  - b. undertaking a risk assessment which identifies control measures needed through the life cycle to ensure the AI system functions as defined and results in usable predictions
  - c. identifying the likelihood and consequences of any potential failure modes and maloperation, and any controls or mitigations necessary
  - d. implementation of the identified control measures
  - e. understanding of required accuracy, biases, and the available data to support the creation of the necessary models

f. appropriateness of the AI models in comparison with traditional models, and using a combination of multiple models and methods for prediction: for example, situational use of AI models for specific conditions, or in combination with traditional models

#### AI in cyber-physical systems

- 6.11 AI can be integrated into the control of physical systems, and may provide opportunities to mitigate risk, or reduce operational costs. Examples include:
  - a. using robots and autonomous systems in hazardous environments, such as drones for inspections, can potentially reduce health and safety risks to individuals
  - b. AI automation controlling devices, such as battery storage, aligning generation and demand forecasts
  - c. AI in a cyber security context being used by network operators to monitor for potential cyber-attacks, launch risk and vulnerability assessments, and deploy automated defences. This includes situational awareness and triggering actions such as energy dispatch to mitigate risks and maintain system stability
- 6.12 If implemented poorly, these applications can result in harm to the systems they are supporting, the automation leading to maloperation that could damage both the device itself, and the systems it is connected to or operating with. This could include inappropriate shutdowns, potentially causing a cascading effect, or autonomous drones colliding with and damaging infrastructure.
- 6.13 Considerations include:
  - a. the role of governance in developing, implementing and overseeing the effectiveness of AI
  - b. undertaking a risk assessment which identifies control measures needed through the life cycle to ensure the AI system functions as defined and that in its operation, outcomes are as required
  - c. implementation of the identified control measures, for example using frameworks such as functional safety. This may include wraparound systems and guardrails, intended to ensure the system remains in a safe state

- d. appropriate consideration of the potential impact of failure on a broader system to ensure any consequential impact of the failure is mitigated
- e. ensuring the system containing AI is designed to take into account its complexities and interactions with humans
- f. testing and monitoring the effectiveness of the AI model, the implemented controls, and mitigation measures
- g. appropriate training of operators and overseers to identify incidents where the system is entering maloperation, and how to intervene
- h. identification and implementation of any other measures necessary to reduce the risk

# AI in pricing and trading

- 6.14 AI enables energy traders to make informed and profitable trading decisions by detecting market opportunities and risks. AI can analyse complex market dynamics in energy trading by processing real-time data on pricing, demand and supply trends. AI can also assist in conducting risk management, by proactively assessing market volatility and uncertainty. Energy portfolios can be optimised by simulating market scenarios, analysing sentiment, automating tasks and continually adapting to changing market conditions.
- 6.15 The use of AI in pricing and trading has the potential to adversely impact competition. Where AI is used to fix bids, prices or margins, or to exchange commercially sensitive information between competitors, particularly pricing information, it could breach competition law. The use of AI, in certain circumstances, might also amount to the abuse of a dominant market position in breach of competition law. Further information on competition law compliance obligations is set out in Appendix 1.
- 6.16 Therefore, it is important to consider:
  - a. the role of governance in developing, implementing, and overseeing the application of AI to ensure the system containing it is not operating in an anticompetitive manner
  - b. undertaking a risk assessment which identifies areas where the system may fail and identify measures that results in fair market outcomes
  - c. implementation of the identified measures

d. having appropriate oversight, monitoring and audit trail in place confirming that the AI system has been checked for compliance with competition law

#### Use of black boxes

- 6.17 The terminology black box is often used to describe systems where it is not possible to understand and quantify how the system generates its output.
- 6.18 AI, as with other forms of technology during their development, can be difficult to explain or understand. Such technologies can provide powerful capabilities, as seen with large language models (LLMs), and can be successfully adopted with the appropriate approach. However, they often have associated with them higher levels of uncertainty, which needs to be accounted for.
- 6.19 When using black box technology, the levels of increased uncertainty require users to mitigate the additional risk this creates. In addition, maloperation can occur, and be indistinguishable from normal operation without additional verification and validation, such as hallucinations in LLMs.
- 6.20 Considerations should include:
  - a. the role of governance in developing, implementing and overseeing the effectiveness of AI
  - b. undertaking a risk assessment which identifies control measures needed through the life cycle to ensure the AI system functions as defined and that in its operation, outcomes are as required
  - c. implementation of the identified control measures
  - d. testing can be used to increase the understanding of the characteristics of the AI system, including empirical assessments of bias and accuracy. Sufficient assurance of the system performance should be combined with appropriate control measures
  - e. monitoring and corroboration: it may be necessary to validate output against known good data, research or expertise
  - f. explainability: stakeholders have a duty to provide the appropriate level of explanation of the AI that it uses
  - g. risk: the residual uncertainty and its potential impact after mitigations must be considered by the stakeholder, and the organisation must decide as to whether it can tolerate the risk, and act accordingly

# Glossary

## A

**Adaptivity**: the ability to identify patterns, reason, and make decisions in contexts and ways not directly envisioned by human programmers or outside the context of a system's training data. (DSIT, 2024)

**AI agents or agent, autonomous agent**: AI systems that are capable of accomplishing multi-step tasks in pursuit of a high-level goal with little or no human oversight. AI agents may do things like browsing the internet, sending emails, or sending instructions to physical equipment. (DSIT, 2024)

**AI deployers**: any individual or organisation that supplies or uses an AI system to provide a product or service. Deployment can be internal, where a system is only used by the developers, or external, allowing the public or other non-developer entities to use it. (DSIT, 2024)

**AI developers**: organisations or individuals who design, build, train, adapt, or combine AI models and applications. (DSIT, 2024)

**AI end user**: any intended or actual individual or organisation that uses or consumes an AI-based product or service as it is deployed. (DSIT, 2024)

**AI life cycle** or **AI product life cycle**: all events and processes that relate to an AI system's lifespan, from inception to decommissioning, including its design, research, training, development, deployment, integration, operation, maintenance, sale, use, and governance. (DSIT, 2024)

**AI risks**: the combination of the probability of an occurrence of harm arising from the development or deployment of AI models or systems, and the severity of that harm. (DSIT, 2024)

**Algorithm**: a set of instructions used to perform tasks, such as calculations and data analysis, usually using a computer or another smart device. (UK Parliament POST, 2024)

**Algorithmic bias**: AI systems can have bias embedded in them, which can manifest through various pathways including biased training datasets or biased decisions made by humans in the design of algorithms. (UK Parliament POST, 2024)

**Algorithmic transparency**: the degree to which the factors informing general-purpose AI output, for example recommendations or decisions, are knowable by various stakeholders. Such factors might include the inner workings of the AI model, how it has been trained, what data it is trained on, what features of the input affected its output, and what decisions it would have made under different circumstances. (DSIT, 2024)

**Alignment**: the process of ensuring an AI system's goals and behaviours is in line with its developer's values and intentions. (DSIT, 2024)

**Artificial intelligence (AI)**: describes computer systems which can perform tasks usually requiring human intelligence. This could include visual perception, speech recognition or translation between languages. (NCSC, n.d.)

**Artificial general intelligence (AGI)**: a potential future AI system that equals or surpasses human performance on all or almost all cognitive tasks. A few AI companies have publicly stated their aim to build AGI. However, the term AGI has no universally precisely agreed definition. (DSIT, 2024)

**Autonomy or autonomous**: capable of operating, taking actions, or making decisions without the express intent or oversight of a human. (DSIT, 2024)

**Automated decision-making**: automated decision-making is the process of making a decision by automated means without any human involvement. These decisions can be based on factual data, as well as on digitally created profiles or inferred data. (ICO, n.d.)

#### В

**Black box**: a system, device or object that can be viewed in terms of its inputs and outputs, without any knowledge of its internal workings. (ICO, 2023)

## С

**Capabilities**: the range of tasks or functions that an AI system can perform and the proficiency with which it can perform them. (DSIT, 2024)

**Cognitive tasks**: tasks involving a combination of information processing, memory, information recall, planning, reasoning, organisation, problem solving, learning, and goal-oriented decision making. (DSIT, 2024)

**Compute**: computational resources, required in large amounts to train and run generalpurpose AI models. Mostly provided through clusters of graphics processing units (GPUs). (DSIT, 2024)

#### D

**Deep learning**: a set of methods for AI development that leverages very large amounts of data and compute. (DSIT, 2024)

**Deployment**: the process of releasing an AI system into a real-world environment, such as a consumer-facing AI system. (DSIT, 2024)

**Disinformation**: deliberately false information generated or spread with the intent to deceive or mislead. (DSIT, 2024)

#### F

**Foundation models**: machine learning models trained on very large amounts of data that can be adapted to a wide range of tasks. (DSIT, 2023)

**Frontier AI**: highly capable general-purpose AI models that can perform a wide variety of tasks and match or exceed the capabilities present in today's most advanced models. (UK Parliament POST, 2024)

## G

**Generative AI**: an AI model that generates text, images, audio, video or other media in response to user prompts. It uses machine learning techniques to create new data that has similar characteristics to the data it was trained on. Generative AI applications include chatbots, photo and video filters, and virtual assistants. (UK Parliament POST, 2024)

## Ι

**Input (to an AI system)**: the data or prompt fed into an AI system, often text or an image, which the AI system processes before producing an output. (DSIT, 2024)

#### L

**Large language model (LLMs)**: machine learning models trained on large datasets that can recognise, understand, and generate text and other content. (DSIT, 2024)

#### Μ

**Machine learning (ML)**: the set of techniques and tools that allow computers to 'think' by creating mathematical algorithms based on accumulated data. (ICO, 2023)

**Massive multitask language understanding (MMLU)**: a widely used AI research benchmark that assesses a general-purpose AI model's performance across a broad range of tasks and subject areas. (DSIT, 2024)

**Memorisation**: a phenomenon in which AI tends to memorise specific details from examples rather than learning general patterns, affecting model generalisation, security, and privacy. (Jiaheng Wei, 2024)

**Misinformation**: incorrect or misleading information, potentially generated and spread without harmful intent. (DSIT, 2024)

**Model drift**: where the domain in which an AI system is used changes over time in unforeseen ways leading to the outputs becoming less statistically accurate. (ICO, 2023)

**Model poisoning**: attacks in which the model parameters are under the control of the adversary. Model poisoning attacks attempt to directly modify the trained machine learning model to inject malicious functionality into the model. (NIST, 2024)

## Ν

**Narrow AI**: an AI system that only performs well on a single task or narrow set of tasks, like sentiment analysis or playing chess. (DSIT, 2024)

# 0

**Open-ended domains**: scenarios or environments that have a very large set of possible states and inputs to an AI system, so that developers cannot anticipate all contexts of use, and thus cannot test the AI's behaviour in all possible situations. (DSIT, 2024)

**Open source**: open source often means the underlying code used to run AI models is freely available for testing, scrutiny and improvement. (UK Parliament POST, 2024)

# Ρ

**Pre-training**: the first stage of developing a modern general-purpose AI model, in which models learn from large amounts of data. Pre-training is the part of general-purpose AI training that requires the most data and computational resources. (DSIT, 2024)

**Prompt injection**: attacker technique in which a hacker enters a text prompt into a large language model or chatbot designed to enable the user to perform unintended or unauthorised actions. (NIST, 2024)

## R

**Risk factors**: elements or conditions that can increase downstream risks. For example, weak guardrails constitute a risk factor that could enable an actor to malicious use an AI system to perform a cyber attack (downstream risk). (DSIT, 2024)

**Responsible AI**: often refers to the practice of designing, developing, and deploying AI with certain values, such as being trustworthy, ethical, transparent, explainable, fair, robust and upholding privacy rights. (UK Parliament POST, 2024)

# S

**Safety and security**: the protection, wellbeing, and autonomy of civil society and the population. In this publication, safety is often used to describe prevention of or protection against AI-related harms. AI security refers to protecting AI systems from technical interference such as cyber-attacks or leaks of the code and weights of the AI model. (DSIT, 2024)

**Shadow AI**: a form of **Shadow IT**. Unknown AI assets, for example services and components, are used by individuals within an organisation for business purposes. These assets are not authorised, governed, accounted for by asset management, nor aligned with corporate IT processes or policy. (NCSC, n.d.)

**Shadow IT**: refers to the unknown IT assets that are used within an organisation for business purposes. These assets are not accounted for by asset management, nor aligned with corporate IT processes or policy. (NCSC, n.d.)

**Synthetic data**: data, such as text and images, that has been generated artificially, for instance by general-purpose AI models. Synthetic data might be used for training general-purpose AI models, such as in cases of scarcity of high quality natural data. (DSIT, 2024)

# Т

**Transfer learning**: a machine learning technique in which a model's completed training on one task or subject area is used as a starting point for training or using the model on another subject area. (DSIT, 2024) **Transformer architecture**: a deep learning architecture at the heart of most modern general-purpose AI models. The transformer architecture has proven particularly efficient at converting increasingly large amounts of training data and computational power into better model performance. (DSIT, 2024)

**Training datasets**: the set of data used to train an AI system. Training datasets can be labelled, for example pictures of cats and dogs labelled 'cat' or 'dog' accordingly or unlabelled. (UK Parliament POST, 2024)

#### U

Use case: an AI application or problem an AI system intends to solve. (ICO, 2023)

#### W

**Weights**: parameters in a model that are akin to adjustable dials in the algorithm. Training a model means adjusting its parameters to help it make accurate predictions or decisions based on input data, ensuring it learns from patterns it has seen. (DSIT, 2024)

**White box**: a system deployed without restrictions such that a user can access or analyse its inner workings. (DSIT, 2024)

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# Appendices

# Index

Appendix	Name of Appendix	Page No.
1	Legal and regulatory obligations	37
2	AI standards	41
3	AI supply chain management	42
4	Data use and management	44
5	AI and cyber security	46

# Appendix 1 Legal and regulatory obligations

### Introduction

A1.1 Great Britain's energy sector is governed by a layered regulatory framework with components that reside in binding legislation, regulations, licences and energy industry codes. Complementing these are codes of practice and guidance documents. Currently, we consider the existing regulatory framework to be appropriate to govern the use of AI, complemented and supported by this guidance document, which sets out good practices for stakeholders to consider when deploying or procuring AI.

A1.2 There are competition law risks associated with the deployment of AI and stakeholders are responsible for ensuring their use of AI complies with the <u>Competition</u> <u>Act 1998</u>.

A1.3 Our regulatory toolkit includes various enforcement powers and actions where the use of AI breaches relevant licence conditions and other relevant requirements, and the competition rules.

### Ofgem's statutory remit

- A1.4 Ofgem's key statutory functions are underpinned by:
  - a. Gas Act 1986
  - b. Electricity Act 1989
  - c. Competition Act 1998
  - d. Utilities Act 2000
  - e. Enterprise Act 2002
  - f. Energy Acts of 2004, 2008, 2010, 2011, 2013, 2016 and 2023
  - g. The Gas and Electricity (Consumer Complaints Handling Standards) Regulations 2008
  - h. Electricity and Gas (Market Integrity and Transparency) (Enforcement etc.)
    Regulations 2013, known as REMIT the Regulation on Wholesale Energy
    Market Integrity and Transparency
  - i. Network and Information Systems Regulations 2018
  - j. Domestic Gas and Electricity (Tariff Cap) Act 2018

A1.5 Stakeholders are also required to comply with other areas of legislation that apply to the energy sector and AI use, including data protection, equality, human rights, and health and safety.

#### **Regulatory framework components**

A1.6 Certain activities within the energy sector cannot be carried out unless a person has a licence. Ofgem has powers to grant those licences. Licences may be granted to suitably qualified operators for the purposes of engaging in specified activities within the energy sector, such as supply, smart meter communication, distribution, transportation, transmission, generation and interconnection. The licences list the conditions that all licensees must abide by to engage in the specified activities. Licence conditions can be prescriptive or principles-based and licences may contain both. Prescriptive conditions tend to be detailed and specific, identifying how licensees must achieve a certain outcome. Principles-based conditions have more general requirements, such as 'to treat customers fairly', which places the onus on licensees to determine how compliance should be achieved. This approach also provides opportunities for the licensee to innovate so long as the risks are appropriately managed.

A1.7 Under REMIT, which is a regulatory framework specific to wholesale energy markets, market participants are not required to be licensed but are required to register before trading wholesale energy products.

A1.8 Under their respective licences, licensees are required to maintain, become party to, and, or comply with energy industry codes. These are detailed multilateral agreements that define the terms under which licensees can access the electricity and gas networks, and the rules for operating in energy markets.

A1.9 We also publish other information to help licensees understand and comply with their obligations. This includes guidance documents and decisions from investigations.

A1.10 Licensees and regulated persons are reminded that they are required to comply with their standard licence conditions (SLCs), energy industry codes and other obligations. For licensees this includes Treating Consumers Fairly (for example SLCs 0 and 0A of the supply licence, SLC 10AA of the distribution licence) and Operational Capability (for example, SLC 4A of the supply licence). Similarly, market participants are required to comply with their REMIT obligations and designated operators of essential services are required to comply with their obligations under the Network and Information System Regulations 2018.

#### **Ofgem's competition law functions**

A1.11 Ofgem is a competition authority, and the use of AI has the potential to adversely impact competition. Ofgem is required to act in a manner we consider will best further our guiding principal objective of protecting consumers' interests by promoting effective competition in the activities we regulate wherever appropriate. Ofgem also has Competition Act 1998 duties and powers including the power to conduct dawn raids and to issue notices requiring the recipient to provide specific documents or information.

A1.12 The Competition Act 1998 contains two prohibitions: the Chapter I prohibition relates to anti-competitive agreements such as price fixing, bid rigging or market sharing. The Chapter II prohibition relates to the abuse of a dominant market position. The inappropriate use of AI may breach the Chapter I prohibition if the effect of the AI programme is to fix bids or prices or margins or to exchange commercially sensitive information, particularly pricing information. The inappropriate use of AI may, in certain circumstances, also breach the Chapter II prohibition.

A1.13 It is stakeholders' responsibility to ensure that their use of AI technology complies with the Competition Act 1998. Stakeholders are responsible for the AI tools they choose to deploy or procure. Stakeholders, including IT Directors and IT Managers, can bear personal responsibility for a breach of competition law and will therefore need to ensure that their AI system does not produce anti-competitive effects. Stakeholders are required to have an appropriate audit trail in place confirming that they have checked their use of AI for compliance with competition law. In this context it is vital stakeholders can explain how they have minimised the likelihood of the system containing the AI resulting in an adverse impact on competition. In addition, stakeholders shall be able to assure themselves, and competition authorities, that the system containing AI is not operating in an anti-competitive manner.

#### **Enforcement powers**

A1.14 This guidance has been developed to enable stakeholders to use AI in an appropriate and risk informed manner. However, under existing enforcement powers Ofgem can impose financial penalties of up to 10% of a regulated person's turnover in sectoral matters. Ofgem can also make consumer redress orders and issue provisional and final orders, where appropriate, for breaches of relevant licence conditions and other relevant requirements (and certain other provisions) under the Gas Act 1986, the Electricity Act 1989 and certain other regulations or legislation with which licensees or other regulated persons must comply.

A1.15 Under the Competition Act 1998 we can impose penalties up to 10% of global turnover on companies for competition law infringements. We can also apply to the court to disqualify directors for a maximum of 15 years who are involved in breaches of competition law where their conduct would make them unfit to be a director in a company.

A1.16 There should be nothing in the guidance to excuse or prevent licensees or other regulated persons from complying with their obligations under licence conditions and other rules. Where they use AI, they must nevertheless comply with these obligations. Any breach of those obligations derived from the use of AI does not excuse or mitigate breach. Therefore, licensees or other regulated persons must ensure they have and maintain appropriate processes, systems and governance to ensure AI does not cause them to breach their regulatory obligations.

A1.17 Further details on our enforcement policies and processes are set out in our <u>Enforcement Guidelines</u>.

### **Conflict and hierarchy**

A1.18 In the event of any conflict between this guidance and:

- a. Ofgem's statutory remit
- b. regulatory framework components
- c. Ofgem's competition law functions

the hierarchy of legal frameworks referred to above shall prevail in the order of precedence noted. Also, it is important to note that this guidance does not constitute legal advice, and therefore stakeholders are assumed to seek their own advice as required.

## **Appendix 2 AI standards**

A2.1 AI is a nascent technology, and standards and frameworks have been and continue to be developed to support the ethical use of AI. Standards are agreed ways of doing something. These cover, for example, how to make a product, manage a process, or deliver a service. Standards are open, consensus-based guidance that represent good practice. Standards are produced by national and international standards bodies (such as the British Standards Institute in the UK and the International Organisation for Standardisation). These product and quality standards are outside of Ofgem's remit but can be used by stakeholders to manage risks associated with AI use. Ofgem may take adherence to standards and frameworks into account when assessing compliance with legal and regulatory obligations.

A2.2 Read the standards listed on the AI Standards Hub.

## Appendix 3 AI supply chain management

A3.1 There is a well-established principle that, regardless of the arrangements for procured services and components, an organisation cannot outsource responsibility or accountability for safety, security (including data privacy and confidentiality), fairness or sustainability.

A3.2 Stakeholders should ensure effective supply chain management is in place to deliver safe, secure, fair, and sustainable use of AI. Arrangements should be put in place to ensure users of AI can influence their supply chain through their procurement, contractual, purchase or developer decisions such that they clearly articulate any legal responsibility and liability. These arrangements may include:

- a. ensuring that AI developers have robust arrangements in place to build confidence in the development of safe and responsible AI
- b. effective and auditable training of AI systems
- c. appropriate testing
- d. arrangements for anonymisation of data, governance, triangulation of data risk management (for example, drawing correlations between data sets that are misleading) and incident reporting
- e. data provenance records and adhere to commercial data assurance

A3.3 Users of AI may have limited input into the AI system design and development and be heavily reliant on guidance, policies, copyright statements and other materials and communication issued by AI developers. The supply chain, for both external AI services and internal AI-based components and systems, should be understood and should have sufficient transparency, traceability, validation and verification processes in place to ensure the desired outcome is achieved. Users should be able to access information regarding what and where the AI is used, its characteristics, any failure modes and necessary risk control measures needed (including cyber security risk control) and how to identify issues such as incorrect or misleading results (often referred to as hallucinations).

A3.4 The supply chain for AI systems adds additional complexity to developing secure systems, for example exacerbating data issues. <u>NCSC identify securing this supply chain</u> as the first point in their 'Secure development' of AI. This challenge is similar to that faced with the cloud. Due to the supply chain challenges, NCSC produced guidance, stating 'the service provider should ensure that its supply chain meets the same security standards that the organisation sets for itself [...] if this principle is not implemented,

supply chain compromise can undermine the security of the service and affect the implementation of other security principles'.

A3.5 AI can also present new vulnerabilities and threat vectors due to their complexity, rapid development and the potential opacity of the supply chain. Novel vulnerabilities and cyber security threats with AI include:

- a. training data and model poisoning: injection of malicious or corrupt data
- b. prompt injection: attackers feed the AI malicious prompts
- c. model memorisation: models remembering specific detail
- A3.6 Stakeholders should ensure that:
  - a. where data is exchanged with externally developed, hosted and operated services there is a clear and thoroughly documented understanding of the data flows, data use, data storage and retention
  - b. supply chain managers address relevant technical aspects of procured services and components and these are reflected in commercial arrangements, including data ownership, privacy, confidentiality and cyber security
  - c. the supply chain management arrangements are continually reviewed and updated to reflect the pace of development

### Appendix 4 Data use and management

A4.1 This appendix does not cover cyber security concerns (see Appendix 5).

A4.2 In addition to the potential uncertainties associated with AI, the accuracy, availability and completeness of data used to train AI system components is likely to impact the usefulness of the AI materially.

A4.3 AI is also likely to exacerbate issues currently experienced regarding the collection, storage and use of data. AI requires training data, whether purchased from a third-party supplier, tuned, or trained internally. It is essential that the relevant data management and governance practices are in place to ensure that this can be carried out appropriately, and existing data regulations are complied with. For example, during the creation of any AI, it is necessary to consider GDPR and security classification of the data. Currently, practical and robust methods for removing data from AI are not available. Due to this, it is necessary to consider data removal prior to the creation, or purchase of any AI. The implications of the right to erasure will need appropriate measures in place to ensure that this obligation can be met. This could be achieved by using data not subject to GDPR erasure considerations or putting in place appropriate processes for safely and securely deleting the AI and entries from the base dataset, before training the AI on the new dataset. <u>Read more about Right to erasure | ICO</u>

A4.4 <u>Ofgem's Data Best Practice Guidance</u> aims to create interoperability in data across the energy sector to maximise its value. Best practice is intended to be used to mitigate risks associated with data use and management. This relates to input data, the output of AI and data used for training purposes. It is important to remember that the AI model itself is a data asset in its own right. Stakeholders should ensure:

- a. appropriate data governance is in place, covering the entire data life cycle from collection to disposal. Data used to train and operate the AI is fit for use for the application, accurate and complete
- b. data used to train AI models is appropriately prepared. Relevant steps are taken such as to remove biases, and address unfairness where it is captured in the data. This should include versioning datasets, recording weaknesses and assumptions
- c. training and operational data is appropriately managed (including the AI), and secured, with appropriate consideration to data accumulation risks, for example large or combined datasets becoming more sensitive than their

components. This should include access to and use of AI models, with arrangements in place to protect the AI as both a software and data asset

- d. data collection methods and associated data generated are appropriately secured against intentional and unintentional compromise, through the relevant measures, for example physical and technical security at weather stations
- e. appropriately secure methods are in place for the disposal of both AI systems, and the data processed, with the relevant governance and assurance in place
- f. appropriate monitoring and validation arrangements are implemented to identify shifts in behaviour, for example model drift

## Appendix 5 AI and cyber security

### The use of AI and its impact on cyber security

A5.1 The application of AI has the potential to improve resilience to cyber attack. For example, intruder detection by monitoring for subtle changes in system performance. However, the uncontrolled, unauthorised and ungoverned risk of any technology, particularly emerging technologies, can cause exposure to an unknown number of existing and emerging cyber security threats and vulnerabilities. The rapid proliferation of AI technologies, the ease of availability of AI services particularly Generative AI, the widespread interest in their use, and that AI has such a broad array of uses may lead to AI being used without knowledge or authorisation. This rapid proliferation of emerging technology is not a new risk and has been observed before when, for example, internet access and cloud computing were made commonly available at the office desktop.

A5.2 To maintain effective cyber security hygiene, stakeholders should ensure AI is used in a controlled manner. A key element for robust cyber security hygiene is that the stakeholder is always aware what technology is being used, for what purpose and where it is being used, and that it is being used in a controlled manner by appropriately authorised staff and systems.

A5.3 AI technology is a continuation of development of broader digital technologies including hardware, software and data, each of which have associated cyber guidance and good practice. Good practice should be applied with the same consideration and rigour, based on applied risk analysis and assurance methodologies. This includes guidance provided by:

- a. NCSC Secure Design Principles
- b. NCSC Secure Development and Deployment
- c. NCSC Cloud Security Principles
- d. ICO GDPR Guidance
- e. Ofgem Data Best Practice Guidance

A5.4 In addition to established guidance and good practice, it is necessary to consider the novel and exacerbated security risks that are AI-specific due to the unique behaviours and characteristics of AI based systems and processes. This good practice should be applied in a manner appropriate to the role of the stakeholder within the energy sector, the nature and criticality of the systems and processes where the technology is being used, and the risk and threat assessment and other non-functional needs of the use case being developed.

A5.5 <u>NCSC continue to assess cyber security impact of AI and captured this in a case</u> <u>study</u> and specific <u>machine learning guidance</u> and <u>AI guidance</u>. In addition, <u>the ICO has</u> <u>published guidance on how AI systems can exacerbate known security risks and make</u> <u>them more difficult to manage</u>.

A5.6 The suitability of each stakeholder's established cyber risk management approach should be assessed. This includes identifying, assessing, mitigating and managing threats and risks to their organisation and customers associated with AI use.

A5.7 To manage cyber security risks associated with the use of AI, stakeholders are also expected to consider:

- a. AI's impact on existing cyber security, risk management and incident response arrangements
- b. the need for any additional controls to prevent the unauthorised or uncontrolled use of AI, for example, preventing the use of shadow AI through additional education and technical controls
- c. the effectiveness of governance and accountability arrangements (see Governance and policies)
- d. competency within the stakeholder's organisation (see Competencies)
- e. supply chain management (see Appendix 3)

A5.8 Regarding the AI supply chain, stakeholders should apply appropriate mitigations based on the identified and assessed risk, including potential emerging threats and vulnerabilities, and assessed impact on services and assets, such as recommended in the following guidance:

- a. NCSC Basic risk assessment and management method
- b. NCSC Cloud security principles
- c. NCSC Supply chain security principles
- d. NCSC Machine learning principles: securing your supply chain

#### Managing offensive AI threats

A5.9 There is evidence that the emergence of AI is increasing the volume, sophistication and effectiveness of existing cyber attack tactics. This can also change the

threat landscape with new AI-based attacks, new vulnerabilities and opportunities for cyber threat actors.

A5.10 <u>NCSC has analysed the near-term impact of AI on the cyber threat landscape and</u> <u>provided an assessment</u>. The assessment provides an overview of AI's potential uses as a tool for cyber attack.

A5.11 Stakeholders should update their threat intelligence gathering to include AI and consider increasing the frequency of review and breadth of intelligence sources. This will enable an organisation's cyber risk assessment and associated controls to take account of AI-related threats.

A5.12 It will also be necessary for stakeholders to ensure that cyber security management and technical team's skills, knowledge and capability are kept up to date with the latest developments in AI and associated threat intelligence.

A5.13 <u>NCSC offers guidance in intelligent security tools</u> for stakeholders considering including defensive AI-based security tools in security posture. The impact of the loss of internal security knowledge and skills from the introduction of such tools should be considered.