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20 December 2022

Dear Colleague

### **Last Resort Supply Payment Claim from British Gas**

On 7 October 2022, British Gas submitted a claim for a Last Resort Supply Payment (LRSP) for Ofgem's consent under Supply Licence Standard Licence Condition (SLC) 9. British Gas is seeking to recover additional costs incurred in complying with a Last Resort Supply Direction<sup>1</sup> to act as Supplier of Last Resort (SoLR) to customers of the former People's Energy.

On 4 November 2022 Ofgem published a minded to position in relation to that claim for consultation.<sup>2</sup> Responses to this consultation and consultations on other SoLR claims can be found within this document.

In addition, we conducted internal assurance of our minded to position.

### **Decision to consent**

After taking into consideration the consultation responses and the results of our internal assurance process, on 20 December 2022 Ofgem consented to British Gas making a LRSP claim of up to £60,974,384.57.

This letter is the notice of reasons for Ofgem's decision to consent to British Gas making a LRSP claim from relevant network operators. Our decision will allow British Gas to claim for costs relating to:

- Additional wholesale costs incurred as a result of commitments to supply energy to SoLR customers;
- protecting the credit balances owed to former customers of People's Energy;
- financing costs incurred on becoming a SOLR;
- other costs reasonably incurred on becoming a SOLR.

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<sup>1</sup> Link: [Appointment of British Gas as Supplier of Last Resort \(ofgem.gov.uk\)](https://www.ofgem.gov.uk/appointment-of-british-gas-as-supplier-of-last-resort)

<sup>2</sup> Link: [Last resort levy true-up claim minded-to position | Ofgem](#)

We have assessed this LRSP claim in accordance with our policy decision on the true-up process, published 21 September 2022<sup>3</sup>, and consistent with our published *Guidance on supplier of last resort and energy supply company administration orders*.<sup>4</sup> In addition, in making this decision, we have had regard to Ofgem's principal objective of protecting the interests of current and future energy consumers<sup>5</sup>, the public sector equality duty<sup>6</sup> relevant licence provisions, and the particular circumstances of the case.

Nothing in this decision should be taken as setting a precedent for any future claims, which would also be considered on their merits and on a case-by-case basis, taking into account all relevant circumstances.

An overview of British Gas's LRSP claim together with the reasons for decision with respect to this claim are set out below.

## Background

### The SoLR process

Electricity and gas supply is a competitive activity in Great Britain. While competition has the potential to bring many benefits to consumers, in a competitive market, companies that are not operating efficiently may fail. This applies as much in relation to the gas and electricity supply markets as it does to other markets. The failure of a supplier may affect a range of groups including its consumers, the wider market and other consumers. Ofgem has discretionary powers that enable it to address these consequences.

It is Ofgem's statutory duty to protect customers' interests when suppliers fail including their interests in the security of energy supply to them<sup>7</sup>. Under Supplier SLC 8 Ofgem can issue a Last Resort Supply Direction to direct any gas or electricity supplier to take over responsibility for a failed supplier's customers.

Generally suppliers are open to taking on the role of SoLR because they acquire a large number of new customers who may remain with them over the longer-term and allow the supplier to increase its margins. As a result, suppliers may compete to be appointed.

In considering which supplier to appoint as SoLR, Ofgem must be satisfied that the SoLR can supply additional customers while continuing to supply its existing customers and to fulfil its contractual obligations for the supply of gas or electricity<sup>8</sup>.

Ofgem's criteria for the selection of a SoLR are set out in its "Guidance on supplier of last resort and energy supply company administration orders"<sup>9</sup> and our stated policy preference is to appoint a SoLR that has volunteered for the role. To understand the terms on which suppliers are willing to volunteer as SoLR, Ofgem requires potential SoLRs to provide information about a number of issues, including customer service, how the supplier would meet SoLR obligations, whether it would make any LRSP claim and, if so, for what categories of costs and with what upper limit. This is done by way of a Request for Information (RFI).

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<sup>3</sup> <https://www.ofgem.gov.uk/publications/decision-last-resort-levy-claims-true-process>

<sup>4</sup> [https://www.ofgem.gov.uk/system/files/docs/2016/10/solr\\_revised\\_guidance\\_final\\_21-10-2016.pdf](https://www.ofgem.gov.uk/system/files/docs/2016/10/solr_revised_guidance_final_21-10-2016.pdf)

<sup>5</sup> s4AA Gas Act 1986 and s3A Electricity Act 1989

<sup>6</sup> Equality Act 2010 Part 11 Sections 149 to 157 [Equality Act 2010 \(legislation.gov.uk\)](https://www.legislation.gov.uk/ukpga/2010/15/section/149)

<sup>7</sup> See section 4AA (1A) (b) Gas Act 1986 and section 3A (1A) (b) of the Electricity Act 1989

<sup>8</sup> See Supplier SLC 8(1)(b)

<sup>9</sup> [Supplier of Last Resort: Revised Guidance 2016 | Ofgem](#)

Once a Last Resort Supply Direction has been issued, the responses to the RFI become supplier commitments, which under Supplier SLC 8.3 the SoLR must take all reasonable steps to honour. Under Supplier SLC 8 a supplier must comply with a Last Resort Supply Direction, whether or not it volunteered for the SoLR role.

As part of its regulatory responsibilities Ofgem has discretion under Supplier SLC 9<sup>10</sup> to determine the amount of compensation that a SoLR can recover for additional costs incurred as a result of complying with a Last Resort Supply Direction<sup>11</sup>. Ofgem's subsequent exercise of that discretion can not be limited by any response that a supplier makes to an RFI before a Last Resort Supply Direction is issued. SLC 9 makes clear that in deciding whether or not to approve a SoLR levy claim, Ofgem must consider what it considers to be '*appropriate in all the circumstances of the case*'. In making that decision, Ofgem's principal objective is to protect the interests of existing and future consumers and we are very mindful that all amounts consented under SoLR levy claims are paid for by customers.

It is well understood by suppliers that Ofgem must make complex regulatory choices about the allocation of risks and when a supplier has failed. It must do so having regard to the future operation of the market. In particular, Ofgem must balance the need to ensure that its approach to claims for a LRSP ensures that suppliers are not disincentivised from volunteering to become SoLRs while not creating a moral hazard by encouraging suppliers to make commitments on the basis that any losses subsequently incurred could be recovered by way of a LRSP. This is a complex balancing assessment carried out by Ofgem as regulator, having regard to its principal objective to protect consumers.

### Failed Supplier event

On 20<sup>th</sup> September 2021, we appointed British Gas as the SoLR for Peoples Energy gas<sup>12</sup> and electricity<sup>13</sup> customers, following its announcement that it had ceased trading. This followed an appointment process aimed at getting the best deal for consumers. We outlined the material factors behind our decision to appoint British Gas as the SoLR to those customers in our decision letter published on 23<sup>rd</sup> June 2022<sup>14</sup>.

### Last Resort Supply Payment

Under SLC 9.1, SoLRs are entitled, with Ofgem's consent, to make a claim for a Last Resort Supply Payment ("LRSP") from each Relevant Gas Transporter and Electricity Distribution Operator ("network operators").

SLC 9.4 provides that the total amount of the LRSP must not exceed the amount by which the total costs (including interest on working capital) reasonably incurred by the SoLR in supplying customers under the Last Resort Supply Direction and a reasonable profit plus any sums paid or debts assumed by the SoLR to compensate customers in respect of any customer credit balances plus any additional (actual or anticipated)

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<sup>10</sup> See in particular Supplier SLC 9.5 and 9.6

<sup>11</sup> A consent given by Ofgem under SLC 9 may be varied, amended or remade and may be made subject to conditions – see Supplier SLC 2.7.

<sup>12</sup> Link: [Ofgem appoints British Gas to take on customers of People's Energy | Ofgem](#)

<sup>13</sup> Link: [Direction to appoint British Gas Trading Limited as Electricity Supplier of Last Resort for customers of People's Energy \(Supply\) Limited | Ofgem](#)

<sup>14</sup> Link: [Appointment of British Gas Trading Limited as Supplier of Last Resort for People's Energy \(Supply\) Limited | Ofgem](#)

interest and finance costs associated with a financing arrangement approved under SLC 9.7C are greater than the total amounts recovered by the SoLR through charges for that supply.

SLC 9.6 makes clear that Ofgem may determine that an amount other than the one calculated by the SoLR is a more accurate calculation of the relevant amount and, in such cases, the amount specified by Ofgem must be treated as the relevant amount when the licensee submits its claim to each relevant electricity or gas network licensee in accordance with SLC 9.8.

LRSPs are paid for by the relevant network operators, who then recover the cost through charges to suppliers. SLC 38B of the Electricity Distribution Licence and Standard Special Condition A48 of the Gas Transportation Licence set out the details of this.

### Multi-stage claims

During winter 2021/22 we introduced a number of changes to the process for making LRSP claims, which were designed to ensure that the SoLR process continues to protect consumers in the current market conditions. The changes included the temporary introduction of a faster, multiple-claims process whereby SoLRs are able to submit more than one claim in relation to each Last Resort Supply Direction.

This involves SoLRs submitting an 'initial claim' for costs faced in serving SoLR customers (typically wholesale commodity costs) in the period immediately after appointment. SoLRs may then follow this claim with a subsequent claim (or claims) for any additional and otherwise unrecoverable costs reasonably incurred under their SoLR Direction. We refer to these additional claims as 'true-up' claims for additional costs reasonably incurred during the relevant period. SoLRs entered into a 'True-up Agreement' with Ofgem to support the faster process. Initial claim consents, subsequent claims and true-up claims are conditional on SoLRs complying with the True-up Agreement. The true-up process is intended to reconcile suppliers' initial claims with actual costs incurred and determine any additional payments or repayments that should be made.

In line with our faster, multiple claims process, by December 2021 we had consented to SoLRs making initial levy claims totalling £1.83 billion. At the time, we set out that we would give further due consideration to a number of issues and consult with stakeholders before assessing any subsequent claims by SoLRs who submitted initial claims.

On 23 June 2022, we issued a consultation seeking views on our 'minded-to' positions on the fair approach to reflecting the costs suppliers faced in providing energy to customers after being appointed as a SoLR between September 2021 and December 2021. A decision document was published on the 21 September 2022<sup>15</sup> that set out our policy decisions on the approaches SoLRs should take with regards to these true-up claims. We applied these policies in order to reach our minded-to position on this claim, which we published for consultation on 4 November 2022.

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<sup>15</sup> <https://www.ofgem.gov.uk/sites/default/files/2022-09/Decision%20on%20the%20last%20resort%20levy%20claims%20true-up%20process.pdf>

### Decision-making process

Under SLC 9.5, Ofgem must decide whether it is appropriate in all the circumstances of the case for the SoLR to make the claim notified to it in accordance with Standard Licence Condition 9.3. In making this decision Ofgem has considered evidence provided by British Gas, its own knowledge of the energy markets, and responses to consultation on the minded-to position on this claim.

In exercising this decision-making function Ofgem has had regard to the interests of current and future consumers of gas and electricity, and has considered the public sector equality duty.

Ofgem published a minded-to position on this claim and invited consultation responses. British Gas was offered the opportunity to meet with us to clarify aspects of the minded-to position during the consultation period. In reaching its decision Ofgem has taken into consideration any additional evidence provided by British Gas during the consultation period and any consultation responses received in relation to the published minded-to position.

In reaching its decision Ofgem carried out:

- a. A quantitative check of British Gas's methodology for each cost item claimed. This included determining how each total cost item was calculated based on data sent to us by British Gas and ensuring these costs were in line with commitments British Gas made at the time of its SoLR appointment;
  - b. A true-up and cross check of any evidence that may result in a change to the initial claim made by the SOLR;
  - c. Undertaking validation of some assumptions with other data sources, where appropriate;
  - d. Review and assurance of the calculations made in the published minded-to position; and
  - e. A qualitative and quantitative assessment of the claim for costs related to wholesale costs, credit balances, financing and other costs in accordance with our criteria and methodology, set out below.
- **Additional:** whether the costs claimed are additional to the costs to the SoLR of existing customers. In addition, we consider whether these costs would have been expected at the time of the SoLR's bid and whether any commitments were given in relation to these costs in their competitive SoLR bid.
  - **Directly incurred as part of the SoLR role:** whether the costs were incurred as a result of taking on customers in an emergency situation as opposed to normal customer acquisition routes.
  - **Otherwise unrecoverable:** whether the SoLR could have recovered the costs through other means. It would not be appropriate for us to allow the

SoLR to claim for costs it could have recovered – or reasonably be expected to recover - through the administration process or customer charges, for example.

- **Economic:** whether the SoLR had made all reasonable efforts to avoid the cost in the first instance or absorb the cost.

#### *Overview of British Gas's claim*

British Gas indicated at the time of our SoLR appointment process that it would not waive its right to make a claim for a LRSP for costs and that it would claim for the cost of wholesale credit balances, financing costs and certain other costs.

The initial claim(s) were consented to in December 2021. Consistent with the terms of that consent and the True-up Agreement between the SoLR and Ofgem, we have taken that claim into consideration in reaching our decision on this claim.

#### **Summary of decision**

Ofgem has consented to British Gas claiming a LRSP of up to £60,974,384.57 conditional on British Gas confirming that this claim is a Subsequent Levy Claim for the purposes of the True-up Agreement and that the terms of the True-up Agreement continue to apply to this and subsequent claims in respect of the Last Resort Supply Direction.

The reasons for the decision are set out below. This decision should not be taken as setting a precedent for any future claims, which would also be considered on their merits and on a case-by-case basis, taking into account all relevant circumstances.

*Table 1: Summary table*

Item	Cost	Initial Claim Approved	True-Up claim (this claim)	Minded-to deductions on this claim	Decision on deductions for this claim	Amount approved for this claim
1	Wholesale	£270,446,442.30	-£211,904.70	£14,553,548.99	£14,253,128.20	- £14,465,032.90
2	Credit balances	£0	£58,471,878.12	£1,128,584.20	£1,128,584.20	£57,343,293.92
3	Working capital	£11,300,569.70	£8,698,044.47	£0.00	- £35,001.32	£8,733,045.79
4	Other costs	£839,412.00	£9,933,580.06	£570,502.30	£570,502.30	£9,363,077.76
Total:						£60,974,384.57

## General points raised in consultation

### Summary

We received eight responses to our minded-to positions, with seven responses from SoLRs and one from a consumer group. We received wide-ranging support and recognition for working efficiently throughout the assessment period to ensure each LRSP claim was given due consideration whilst maintaining engagement with stakeholders. We note several general points made by suppliers on the wider SoLR levy process, including the potential for further claims, and concerns regarding the policy decision to limit the additional, otherwise unrecoverable, wholesale costs that SoLRs can claim to the cost of energy delivered by the end of March 2022, or within six months of being appointed, whichever is later, the latter of which we have responded to in the wholesale section of this document. We have expanded below upon each general issue raised in consultation responses to the minded to position.

### Changes in approach during consultation

Several suppliers claimed in their consultation responses that we had changed our approach during the process, including one supplier who believed that Ofgem had disallowed sums previously agreed in principle. Ofgem made it clear throughout the entirety of the claims process that we would assess each claim on a case-by-case basis, considering the evidence and circumstances of each case before making a decision. Ofgem could not have made a decision on claims before considering all the information provided by SoLRs and any responses to our consultation on our minded-to positions. This was clear from our minded-to positions, which explained that the purpose of the consultation letter was to provide interested parties with an opportunity to make any representations to us, ahead of us making our final decision and that we would take such representations into account when reaching our final decision, making changes to our minded to position if considered appropriate. We also made it clear that our decision might reflect changes resulting from an additional assurance process.

This applies to all LRSP claims made by SoLRs. Ofgem has exercised its statutory discretion to ensure all decisions are fair and reasonable, taking into account the statutory framework, the relevant licence conditions, all the relevant circumstances and no irrelevant factors. The reasons for our decisions with respect to this claim are set out in subsequent sections of this letter. This should not be taken as setting a precedent for any future claims, which would also be considered on their merits and on a case-by-case basis, taking into account all the relevant circumstances of the particular case.

### Volunteering to be SoLR in the future

Several suppliers noted that, due to our positions on certain elements of their claims, they may be less willing to volunteer as SoLR in the future. We note suppliers' concerns. However, Ofgem must make complex regulatory choices about the allocation of risks and costs in the event that a supplier has failed and must do so having regard to the future operation of the market<sup>16</sup>.

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<sup>16</sup> see *R (on the application of Scottish Power Energy Management Ltd v Gas and Electricity Markets Authority* [2005] EWHC 2324 (Admin) paragraph 97.



'In particular, Ofgem must balance the need to ensure that its approach to claims for a LRSP ensures that suppliers are not disincentivised from responding to the SoLR RFI to become SoLRs, whilst not creating a moral hazard, namely, circumstances where suppliers do not respond appropriately or take excessive risks when responding , knowing that any losses subsequently incurred could be recovered by way of a LRSP. This is a complex balancing assessment carried out by Ofgem as regulator, having regard to its principal objective to protect consumers<sup>17</sup>.'

We are confident that the process we have undertaken for assessment of these claims has been appropriate, in particular to protect consumers during the current cost of living crisis. In exercising its statutory discretion Ofgem has ensured all decisions are fair and reasonable, taking into account the statutory framework, the relevant licence conditions, and to be reasonable in all the circumstances.

#### Lack of sufficient evidence

One supplier noted that they were surprised by Ofgem's statements regarding a lack of sufficient evidence being provided to support claims. Where we have identified insufficient evidence, teams have worked to engage with SoLRs throughout the process to raise issues and request further information where appropriate to ensure that sufficient evidence is provided for us to consider. We are grateful for all SoLRs continuing engagement in this regard. As noted in the policy decision we published in September 2022, the consultation provided interested parties with an opportunity to make representations to us, ahead of us making our final decision. During the consultation period we engaged with SoLRs that had not submitted enough evidence initially, giving them an opportunity to provide more and better evidence for Ofgem to consider. Ofgem has carefully scrutinised the evidence provided by SoLRs in relation to each claim and where it considers the evidence provided to be insufficient, has only allowed claims if additional evidence has been provided which justifies that the costs claimed (or an element of those costs) should be approved. We believe that this was a reasonable approach to balancing the need for rigorous and robust evidence, whilst recognising the need for suppliers to be compensated for costs meeting our criteria described above as a result of acting as a SoLR.

#### External Assurance

The consumer group restated the view, previously put in their response to our September policy consultation, that external assurance of all LRSP claim is required. Due to the scale of the LRSP claims, they do not believe that an internal audit is sufficient. We have decided to apply the policy decision published in September and not to require external auditing of these LRSP claims. This is because we consider that adding a requirement for external audit at this stage would be unreasonable. We will, however, consider this point ahead of any future LRSP claims.

#### Further claims

Several suppliers voiced their view that further LRSP claims should be permitted, generally to allow further reconciliation of wholesale costs incurred. The possibility of further claims was echoed by the consumer group, which considered that further claims may be required to ensure that SoLRs are not overcompensated. However, the consumer

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<sup>17</sup> see *R (on the application of Scottish Power Energy Management Ltd v Gas and Electricity Markets Authority* [2005] EWHC 2324 (Admin) paragraph 97.



group also pointed to the clear commercial incentive SoLRs have to use any further claims to argue that they have been undercompensated.

As part of that faster multiple-claim levy process, each of the SoLRs entered into a true-up deed with us. Under the True-up Agreement between British Gas and Ofgem, Subsequent Levy Claims may be made following the Initial Levy Claim and before a final True-up claim. As set out in the consultation for this claim, we were minded to consider this claim to be a Subsequent Levy Claim for the purposes of the True-up Agreement.

Following the consultation on this claim, we consider that this remains a reasonable approach. Accordingly, Ofgem has made its consent to this LRSP claim conditional on confirmation by British Gas that this claim is a Subsequent Levy Claim for the purposes of the True-up Agreement and that the terms of the True-up Agreement continue to apply. This includes an obligation to submit true-up information as requested and to refund any amounts by which British Gas has been overcompensated by a LRSP.

This would mean that the final True-up claim under the True-up Agreement will be made next year or later. This will allow additional time for suppliers to provide additional supporting evidence for the limited instances where we have specified that our decision on certain costs is not final. In addition, this will allow additional time to make the final True-Up decision to ensure that the benefit of any monies recovered from the administrators of the failed suppliers can be utilised for consumers' benefit.

For the avoidance of doubt, unless we have specified otherwise in respect of certain costs suppliers are seeking to claim, our decision on each Subsequent Levy Claim is a final decision, and we do not expect suppliers to seek to revisit those final decisions.

We have made clear in this decision where we consider that we have not yet made a final decision on a particular element of this subsequent claim; and/or where we expect to make a revision to the amounts approved here under the True Up Deed (or amended or otherwise varied consent), especially should additional evidence be forthcoming or once additional validations have taken place.

### Status of SoLR RFI responses

We note that when suppliers respond to an RFI to become a SoLR, they may include certain requests in their response to the RFI and ask us to consider them, for example the recovery of costs over a longer period. However, while we use the information provided in responses to the information request issued at the time of the SoLR appointment to inform our decision on which supplier to appoint, this should not be seen as an endorsement of any particular requests that a supplier included in their RFI response. The supply licences provide that the SoLR would be able to make a claim to recover its reasonable incremental costs incurred in taking on the new customers where those costs are additional to the total amounts recovered from the customers for the supply where it has not waived its right to do so. We cannot give assurance, prior to the appointment of the SoLR, as to what costs can be claimed for, or over what period. The onus is on the SoLR to submit a claim that is supported by evidence and demonstrates why the amounts claimed meet the criteria for SoLR levy claims and should be allowed. Ofgem will then take all relevant information into account in deciding on whether to consent to any claim, or not, given all the circumstances of the case.

## Reasons for decision

### General

Ofgem's general preference is for a SoLR not to make a claim for a LRSP for costs it has incurred carrying out its role. However, we do recognise that circumstances may exist which would justify a departure from this general rule and that the costs of this claim will ultimately be paid by consumers. In our assessment of the claim, consideration has been given to the interests of current and future consumers, particularly those in more vulnerable circumstances.

Historically, some SoLRs have waived their right to make that claim through the SoLR processes. Recent SoLRs have not waived those rights as the recent costs associated with becoming a Supplier of Last Resort have been significant. In the particular circumstances of this claim, and in line with the relevant licence conditions, we consider it appropriate to allow for the additional and otherwise unrecoverable costs summarised in Table 1 to be recovered via a LRSP.

In granting consent for this claim, the net costs incurred by the supplier acting as a SoLR in an emergency situation will be spread across all consumers, rather than borne solely by the SoLR and its customers. We consider it to be in the interest of current and future consumers to allow this claim to ensure that the consumer safety net provided by the SoLR process remains viable into the future, and the stability of the retail energy market is not further undermined to the detriment of all consumers.

### Condition

Ofgem has made its consent to this LRSP claim conditional on confirmation by British Gas that this claim is Subsequent Levy Claim for the purposes of the True-up Agreement between British Gas and Ofgem and that the terms of the True-up Agreement continue to apply to this and subsequent claims in respect of the Last Resort Supply Direction. We have made this decision because it has the effect of allowing additional time to finalise claims for LRSPs following multiple Last Resort Supply Directions in difficult market conditions. We consider that it will enable suppliers to provide additional supporting evidence for costs that have not yet been approved by Ofgem, as well as allowing Ofgem to ensure the benefit of any monies recovered from the administrators of the failed suppliers can be utilised for consumers' benefit.

## Cost category: Wholesale

In our published decision on the claims true-up process<sup>18</sup> we explained that all SoLRs appointed in the period from September – December 2021 should be able to recover additional and otherwise unrecoverable wholesale costs reasonably incurred as part of the SoLR role relating to energy delivered up until 31 March 2022 or until the end of their 6-month SoLR direction, whichever is later. This has been necessary largely as a result of a period of extreme wholesale energy price volatility and record high prices, resulting in wholesale direct fuel costs often far exceeding those assumed in the default tariff price cap over the period. The bulk of these costs were considered in the December

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<sup>18</sup> [Decision on last resort levy claims true-up process | Ofgem](#)

2021 initial claim, by which time most initial wholesale energy purchases had taken place.

In this assessment we have analysed the information provided by suppliers, to:

- Assess whether costs being claimed for are consistent with the criteria set out earlier in this letter and our September 2022 Decision on the true up process
- Assess the reasonableness of assumptions made and decisions taken, including for example demand forecasting and hedging strategies, against the criteria we consider in assessing claims
- Assess the specifics of the reported wholesale market trades, including trade date, contract type, price, and volume. Specifically, we have considered whether trade prices are consistent with market benchmarks and price assessments
- Assess cost per MWh and cost per customer to facilitate comparisons between claims
- Assess the amounts deemed to have been recovered from customer charges, including the applicability of various price cap allowances, and hence offset against the wholesale costs incurred

### **Decision**

The British Gas true-up claim for People's Energy submitted on 7 October 2022 includes -£211,904.70 in wholesale costs (ie a negative adjustment compared to the amount allowed under the initial claim). Following the above assessments, and having considered the responses received to our minded to position consultation, as well as carrying out further assurance of our own calculations we consider that the claimed amount is not fully consistent with our criteria and we have decided to consent to the claim with the following deductions:

- A deduction of £6,005,506.60 has been made for People's Energy as part of our final decision for the revenue received from SoLR customers in respect of the Backwardation allowances in the price cap. Our final decision is unchanged from our minded to position, other than a small adjustment to reflect rounding.
- A deduction of £6,090,415.06 has been made for People's Energy as part of our final decision for the revenue received from SoLR customers in respect of the Contracts for Difference (CfD) Interim Levy Rate (ILR) allowance in the price cap in cap period 7. Our final decision is adjusted from our minded to position for the reasons set out in the following sections.
- A deduction of £2,157,206.54 has been made for People's Energy as part of our final decision for the revenue received from SoLR customers in respect of the retrospective shaping allowances in the price cap. Our final decision is unchanged from our minded-to position, other than a small adjustment for rounding.

The final total deduction for People's Energy is £14,253,128.20, which is £300,420.78 less than the proposed deduction of £14,553,548.99 in the minded-to decision. This results in a net wholesale true-up claim of -£14,465,032.90, as opposed to -£14,765,453.69 set out in the minded-to decision. When accounting for the initial claims made in December 2021, the total wholesale costs approved are £255,981,409.40, as opposed to £255,680,988.61 set out in the minded-to decision.

Table 2: Summary of wholesale costs

Item	Cost	Initial Claim	True-up claim	Deduction category	Deduction amount (minded-to)	Deduction amount (final decision)	Minded-to position on claim	Final position on claim
1	Wholesale	£270,446,442.30	-£211,904.70	Backwardation	£6,022,296.61	£6,005,506.60		
				Contracts for Difference	£6,349,207.38	£6,090,415.06		
				Deduct retrospective shaping allowances	£2,182,045.00	£2,157,206.54		
							£14,765,453.69	£14,465,032.90

Note: We are unable to calculate the proportion of the wholesale claim made up of backwardation, CfD and retrospective shaping allowances. As such, we have shown the deductions above in relation to the overall wholesale claim.

### **Backwardation**

#### **Summary of minded to position**

In February 2022 Ofgem introduced a retrospective allowance into the default tariff cap to allow suppliers to recover the systematic and unrecoverable backwardation cost for winter 2021/22, beyond the normal basis risk inherent in the cap. An amount of £8 per customer (at typical consumption) was included within the cap for the year starting 1 April 2022, and a further allowance of £6 per customer was introduced in August 2022, to be recovered in the year from 1 October 2022.

In our minded to decision, the relevant backwardation deduction for each supplier was based on our best view (given the information submitted by the supplier as part of its claim) of:

- a) the number of SoLR customers that remained with that supplier as of the end of winter 2021/22 and
- b) the annualised demand of those customers.

We noted that we preferred this to an approach based on suppliers' own forecasts of their SoLR customers' demand in the period from 1 April 2022, because the latter approach would result in deductions that are dependent on suppliers' forecasts of future customer numbers which have proved to be highly uncertain and prone to error in this unprecedented time for the market (as seen by previous 'unexpected SVT demand' allowances). We preferred it to an approach based on the number of SoLR customers at the time of appointment, because that approach would not account for the fact that

some SoLR customers may have since switched to fixed tariffs or other suppliers which did not take on any SoLR customers in winter 2021/22.

### Summary of consultation responses

In relation to the standardised backwardation deduction, three suppliers that responded to our consultation confirmed that they understood and did not oppose the rationale for making this deduction in principle. Some respondents raised challenges regarding the specific demand-base used, suggesting that this would overstate the revenue that would be recovered under the backwardation allowance. One supplier questioned whether the deduction was consistent with Ofgem's decision not to allow claims for costs relating to supply after the six-month direction period.

Specifically in relation to this claim British Gas has acknowledged that the backwardation deductions applied to the wholesale claims are the right course of action by Ofgem, based on their understanding that these deductions have been applied fairly across all claims for all suppliers. However, they note that the current backwardation deductions do not account for customer churn or declining demand and therefore propose that Ofgem allow a further true-up claim (in 2023) that reflects actual churn and consumption figures once these are known.

### Reasons for decision

We have decided to deduct an amount from British Gas' claim to reflect the backwardation allowances in the cap, for the reasons set out in our minded-to position.

We have decided that it will be open to SoLRs to submit a further claim in 2023 in relation to the backwardation deduction if they consider that new evidence exists to support such a claim. We note that an important consideration in assessing any such claim will be the extent to which it is appropriate to base the amount to be deducted on outturn demand, rather than seasonally normal demand (given the potential inconsistency with how costs for winter 2021/22 have been treated).

Finally, we note that, in calculating the backwardation deduction for the minded-to decision, Ofgem relied on inputs which were rounded to different numbers of decimal places. For consistency, we have for our final decision used unrounded inputs, as they appear in the relevant workbook submitted by suppliers alongside their claim, or annex to the default tariff cap. This results in small adjustments to backwardation deductions for all claims.

### **CfD**

#### Summary of minded-to position

The default tariff cap relating to electricity customers includes an allowance for costs incurred in relation to the CfD scheme, which is a government scheme aimed at supporting low carbon electricity generation. The charges that suppliers face under the CfD scheme depend on wholesale electricity prices, with higher prices resulting in lower costs for suppliers (all else equal). The allowance included in the cap is based on Low Carbon Contract Company (LCCC) forecasts of the relevant charges as they exist prior to

the cap being set,<sup>19</sup> which are in turn based on forward prices observed at that time of the forecast.

The increases in wholesale prices which followed the cap for winter 2021/22 being set in August 2021 led to SoLRs paying prices for wholesale electricity for the customers of the failed suppliers which were well in excess of the direct fuel allowances included in the cap. However, increases in wholesale electricity prices also resulted in CfD costs for those customers that were significantly lower than the relevant allowance in the cap.

As we set out in our February 2022 price cap decision on the potential impact of increased wholesale volatility on the default tariff cap, for non-SoLR customers, this benefit was not realised in most cases, as suppliers had hedged their CfD risk earlier in 2021, when wholesale prices were lower. However, we consider that this is unlikely to apply to SoLR customers. This is because, where a supplier hedged their CfD exposure for SoLR customers, this would have been at much higher wholesale prices given the timing of the SoLRs, locking in a lower CfD cost than included in the cap. And where a supplier did not hedge, they would have realised the outturn CfD cost – which given high Day Ahead wholesale prices would have been a net payment back to the SoLR in question through the CfD scheme.

To avoid SoLRs over-recovering in relation to wholesale costs of their SoLR customers, we were therefore minded to deduct an amount from claims equivalent to the demand-weighted interim levy rate component of the default tariff cap for period 7 multiplied by the volume of electricity being claimed for, on the basis that the revenue generated under the CfD allowance would have offset the wholesale costs incurred by suppliers.

#### Summary of consultation responses

In relation to the standardised CfD deduction, three suppliers that responded to our consultation confirmed that they understood and did not oppose the rationale for making this deduction, and one supplier did not comment on this deduction. Some respondents raised challenges at the demand-base used. One supplier questioned if the CfD deduction was consistent with the rest of the price cap, and that Ofgem were being selective about deductions made when some elements of the price cap may adversely affect suppliers.

Specifically in relation to this claim in its response, British Gas said that it supported Ofgem's stance of removing wholesale costs that have already been accounted for under the price cap, including supplier charges relating to CfDs, provided that these deductions have been applied proportionately across all claims from all suppliers.

#### Reasons for decision

Our decision to disallow an amount from the British Gas claim to reflect the CfD allowance in the price cap remains unchanged from our minded-to position.

Subsequent to publishing the minded-to letter, Ofgem has made an adjustment to ensure that the deductions relating to CfD for the claims pertaining to People's Energy match the intent of our policy position. In particular, in the deduction calculated for the minded-to decision we identified through internal audit checks that we had inadvertently included electricity volumes supplied in September 2021, in addition to winter 2021/22.

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<sup>19</sup> [August 2021, Default tariff cap, Annex 4](#)

The correct start date – based on our stated intent to make this deduction for CfD costs in cap period 7 only – should have been October 2021. This has been corrected to align with the CfD deduction calculated for other suppliers.

Finally, we note that in calculating the CfD deduction for the minded-to decision, Ofgem relied on inputs which were rounded to different numbers of decimal places. For consistency and greater accuracy, we have for our final decision used unrounded inputs, as they appear in the relevant annex to the default tariff cap. This results in small adjustments to the CfD deductions for all claims.

### **Retrospective shaping allowance**

#### **Summary of minded-to position**

In our minded to decision, we noted that elements of shaping were included in the claim by British Gas. Ofgem stated in our policy decision in September 2022 that, to avoid overcompensating SoLRs through the levy, any SoLR seeking to claim for further incremental shaping and imbalance costs must demonstrate that the costs for their SoLR customers were more than those faced by their non-SoLR customers.<sup>20</sup>

Based on our checks of the data submitted, and a comparison with the alternative approach of relying only on the shaping allowances in the cap rather than actual short-term shaping trades, our view was that the approach taken by British Gas showed that the shaping costs it had incurred for the SoLR customers were below those allowed for in the shaping allowance. As this did not represent 'further incremental shaping and imbalance costs' above the allowances, and aligned with our criteria for assessing claims (in particular the criteria that SoLRs should make all reasonable efforts to avoid or absorb any costs that are being claimed for), we set out our minded-to decision to accept this aspect of the claim.

In our minded to position we noted that as shaping costs were included in the claim submitted by British Gas, the additional wholesale allowances which were included in the price cap for winter 2021/22 were rightly accounted for and offset in British Gas' claim.

British Gas also made a deduction to reflect the retrospective shaping allowance that was introduced in February 2022 to reflect costs incurred in winter 2021/22, with a value of £12 per electricity customer (at typical consumption), and recovered in the year starting 1 April 2022. However, in our minded-to decision, we set out our proposal to disallow a larger amount than had been deducted by British Gas from its claim. This alternative estimate of the required deduction was based on our best estimate of the remaining SoLR customer accounts as of the end of winter 2021/22, combined with an estimate of annualised demand for those customers.

#### **Summary of consultation responses**

In its response to the consultation, British Gas noted that it supported Ofgem's stance of removing wholesale costs which had already been accounted for under the price cap for shaping, provided the deductions were applied proportionately across suppliers.

However, as with the backwardation deduction, it flagged that the retrospective shaping deduction proposed by Ofgem did not account for customer churn or declining demand,

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<sup>20</sup> [Decision on last resort levy claims true-up process | Ofgem](#)



and therefore propose that Ofgem allow a further true-up claim (in 2023) that reflects actual churn and consumption figures once these are known.

#### Reasons for decision

Having reviewed the responses to our consultation, we do not consider that any points have been raised that require us to move away from our proposal to deduct the specified amount from British Gas' claim to reflect the retrospective shaping allowances in the price cap. We have therefore decided to maintain this position, for the reasons set out in our minded-to letter.

As we have described above in the context of the backwardation deduction, it will be open to British Gas to submit a further claim in relation to the retrospective shaping allowance deduction in 2023 if it considers that new evidence exists to support such a claim.

Finally, we note that in calculating the deduction for the retrospective shaping allowance in the minded-to decision, Ofgem relied on inputs which were rounded to different numbers of decimal places. For consistency, we have for our final decision used unrounded inputs, as they appear in the relevant workbook submitted by the supplier alongside its claim. This results in a small adjustment to the deduction for retrospective shaping allowance in the claim compared to the value set out in the minded-to position

#### **Cost category: Credit balances**

Under SLC 9.4(b) a SoLR can claim 'any sums paid or debts assumed by the licensee to compensate any Customer in respect of any Customer Credit Balances'.

#### Decision

British Gas claimed £58,471,878.12 in compensation to ex-customers of Peoples Energy for their credit balances. We consider that the claimed amount is not consistent with our criteria. We have consented to British Gas claiming up to £57,343,293.92, which we consider to be a more accurate calculation of the amount of customer credit balances to be paid as part of a LRSP claim.

*Table 3: Summary of claims and decision for credit balances*

Item	Cost	Initial Claim	This claim	Minded-to deductions	Decision on deductions	Decision on this claim
2	Credit Balances	£0	£58,471,878.12	£1,128,584.20	£1,128,584.20	£57,343,293.92

#### Summary of minded-to position

British Gas requested our consent to claim £58,471,878.12 through the LRSP for the cost of refunding credit balances of customers and former customers held at the time the Peoples Energy direction was issued.

In our minded-to-position we noted that SoLR could claim sums paid or debts assumed to compensate customers of the failed supplier in respect of customer credit balances.

We were minded-to not allow claims for the value of uncashed cheques where the SoLR had compensated customers for credit balances by sending cheques. In our minded-to position we explained that this was because we did not consider that it would be appropriate to allow SoLRs to claim for closed account credit balance cheques until the point that they are actually cashed for the following reasons:

- To avoid consumers bearing the cost of compensation for credit balances never in fact received by customers of the failed supplier.
- To ensure that the SoLR does not profit from a situation where some credit balance cheques are never presented; and
- Noting that a future LRSP claim can be made so that British Gas can recover the cost of any credit balance cheques presented after the cut off point for the current claim.

In our minded-to-position we considered whether the amount British Gas is seeking to claim for credit balances is otherwise unrecoverable; it may still be the case that British Gas is able to recover some of this claimed amount through the ongoing administration process for People's Energy to which British Gas has, in accordance with the requirements of the LRSP process, submitted a subrogated creditor claim for the sums paid to compensate customers for credit balances. In our minded-to-position we noted that, as we propose to make our decision on the claim ahead of the conclusion of the liquidation process, the timescale of which is uncertain, we were minded-to approve this element of the claim, subject to the outcome of the People's Energy liquidation process.

### Summary of consultation responses

We received one stakeholder response from British Gas on our minded-to-position on credit balances. It supported our stance of allowing all credit balances refunded to customers to be reclaimed via the levy. It also stated that it supports the pragmatic approach for uncashed cheques that will allow it to claim any issued cheques that are cashed by customers in the future.

### Reasons for decision

British Gas requested our consent to recover £58,471,878.12 for the cost of refunding credit balances to some former customers of People's Energy Social.

In our minded-to position, Ofgem stated that in principle we are minded-to allow the claim, with a deduction for the value uncashed cheques. In their consultation response, British Gas said that it supported our stance of allowing all credit balances refunded to customers to be reclaimed via the levy and that it supported the pragmatic approach for uncashed cheques that will allow it to claim any issued cheques that are cashed by customers in the future. We have considered the consultation response, noting British Gas' support for our approach. We are satisfied that the claim is consistent with our criteria and have decided to consent to a LRSP claim of £57,343,293.92 for sums paid to compensate customers for credit balances, with a deduction of £1,128,584.20 for uncashed cheques.

## Cost category: Working capital

The policy decision on last resort levy claims true-up process<sup>21</sup> explained what would be required for SoLRs to claim for financing or working capital costs incurred. The policy decision also set out the requirement for suppliers to demonstrate, with evidence, that their financing cost claim delivers value for money for consumers and is the best possible rate they could achieve given their individual circumstances.

### Decision:

British Gas claimed £9,777,186.18 for the cost of working capital, followed by a revised claim totalling £8,698,044.47. The calculation includes costs incurred and the timescale for the recovery of those costs as set out in our published policy decision.

We consider that the revised claim amount is consistent with our criteria. Following corrections made by us to reflect corrections in other cost categories, we have consented to British Gas claiming £8,733,045.79 as part of an LRSP.

*Table 4: Summary of claims and decision for working capital*

Item	Cost	Initial Claim	This claim	Revised true-up	Minded-to deductions	Decision on deductions	Decision on this claim
3	Working capital	£11,300,569.70	£9,777,186.18	£8,698,044.47	£0.00	- £35,001.31	£8,733,045.79

### Summary of minded-to position

British Gas submitted a claim for the cost of working capital amounting to £9,777,186.18. It submitted evidence that detailed its expenditure relevant to its claim for working capital costs, as well as justification for why it had applied the interest rate that it had. Based upon our assessment of the submitted evidence against our overall criteria, which included reviewing commitments made when British Gas was appointed as SoLR and comparing the rate against all other claims submitted to Ofgem on 7 October 2022, we stated in our minded-to letter that we were satisfied that British Gas has provided adequate evidence to demonstrate the rate of interest they faced in respect of working capital costs is reasonable. We further stated that we believe that British Gas's proposed rate is reasonable when compared against the range of rates secured for initial claims and the overall market movements since the submission of initial claims. As noted in our minded-to letter, our minded-to decision as to a reasonable rate of interest on working capital in this case has been taken considering our criteria for these SoLR levy claims and what we consider to be reasonable and appropriate in all these circumstances and for these purposes only.

<sup>21</sup> <https://www.ofgem.gov.uk/sites/default/files/2022-09/Decision%20on%20the%20last%20resort%20levy%20claims%20true-up%20process.pdf>

### Resubmission of claim for working capital

In our minded-to letter we stated that working capital may only be claimed on costs that meet our criteria for assessing claims<sup>22</sup>. In light of our minded-to position to make deductions to other cost categories and/or to make deductions where further evidence is not forthcoming, the total amount of working capital claimed for of £9,777,186.18 was subject to British Gas resubmitting a revised working capital claim taking into account the deductions in our minded-to position. In order to fully assess the working capital aspect of the claim, we therefore required British Gas to recalculate the working capital element of their claim using, as costs incurred, the amounts we stated we were minded-to consent to in our minded-to letter.

In our minded-to letter we also stated our expectation that British Gas should follow the same methodology, and apply the same rate, as their 7th October submission, and to clearly set out which costs have been reduced or removed. We also asked that British Gas submitted their full calculations to allow us to undertake these calculations on working capital unilaterally for our decision, so that we can work out what their working capital allowance should be, without having to revert to British Gas. While we noted that, based on the evidence submitted to us, the claim appeared consistent with our criteria, in order to arrive at a decision on working capital costs we required that suppliers submit to us their calculations that we could unilaterally validate and replicate and amend for final decision, without having to revert to the supplier. In the Minded-to Position process we had been unable to replicate what suppliers had done on working capital, and could not deduct the disallowances made through the minded-to position.

In our minded-to letters we requested that the SoLRs provide further evidence which would allow us to effectively assess the costs claimed against our criteria. With the exception of one supplier, all SoLRs provided the evidence required from them in order to support their working capital claims. We thank suppliers for being so engaged with Ofgem during the consultation period.

### Summary of consultation responses

Ofgem thanks suppliers and consumer groups for responding to our consultation, and for their active engagement with the consultation process, and Ofgem, during this period. We did not receive any specific comments on our minded-to position on working capital costs from British Gas, in relation to this claim.

### Reasons for decision:

As noted above, British Gas submitted a revised working capital claim totalling £8,698,044.47, taking into account the deductions in our minded-to position. The re-submitted calculations were sufficiently clear to allow us to unilaterally undertake additional recalculations to account for adjustments to the deductions set out in our minded-to letter. No additional evidence was required from British Gas.

Based upon our assessment of the evidence provided, the submitted re-calculation of the claim, and the relevant consultation responses received, we consider that the rate at

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<sup>22</sup> [Last resort levy true-up claim minded-to position | Ofgem](#)

which working capital has been calculated, and the methodology followed, is consistent with our criteria and reasonable in this case, and for these purposes only. Our decision on the reasonableness of the rate applied by British Gas applies in this case, and for this purpose only, and means that we may take a different view as to what is a reasonable rate, or approach to, financing for other purposes or in other cases.

In arriving at our decision on whether the rate submitted by British Gas demonstrated that their financing cost claim delivered value for money for consumers, and considering the evidence submitted to us as part of the consultation process, we have undertaken the following approach. For companies that secured financing through intra-group company arrangements, we have looked at whether the rate secured through these arrangements could have been improved had the supplier gone to market. In order to undertake this assessment, we looked at the range of rates approved in the initial claims, and the market movements since the initial claims decision. For companies that have gone to market for their financing, we looked at the rate that they have claimed for, and whether that rate is consistent with the range of rates approved in the initial claims, and the market movements since the initial claims decision.

For their working capital claim, British Gas applied a variable rate of interest over the period September 2021 to October 2022. In their covering letter British Gas stated that this was tied to the Bank of England base rate ("BoE"). For the calculation of rates for the period between September 2021 and October 2022, this resulted in a variable rate that increased from September 2021 to October 2022. From October 2022 onwards they applied a flat rate linked to the BoE rate at the time of submission. Taking into account the range of rates secured for initial claims, and the overall market movements, we consider this rate to be consistent with our overall assessment criteria. We recognise that working capital costs continue to be incurred over the coming financial year, and we consider the rate that British Gas has applied to costs during the financial year 2023/24 to also be consistent with our assessment criteria. For the avoidance of doubt, we consider this rate to be a fixed rate, not a floating rate tied to the Bank of England base rate. Our decision is therefore to approve the working capital claim at the variable rates provided between October 2021 and October 2022, and to 'lock-in' a rate for costs that will be incurred between October 2022 and March 2024. Our decision on the reasonableness of the rate applied by British Gas applies in this case, and for this purpose only, and means that we may take a different view as to what is a reasonable rate, or approach to, financing for other purposes or in other cases.

#### Further adjustments

In light of our decision to make further adjustments to other cost categories, we have adjusted the working capital calculation further by unilaterally adjusting the values deducted from the model provided by British Gas.

This has resulted in the working capital claim being adjusted from £8,698,044.47 to £8,733,045.79.

Therefore, we are proceeding with the decision that we proposed in our minded-to position, to approve a LRSP claim of £8,733,045.79 for working capital. Our decision is therefore to consent to the recovery of these costs.

## Cost category: "Other costs"

We understand that other costs may have been incurred when undertaking activities as part of becoming a SOLR (for example, legal fees). We have used the criteria set out in our published policy decision to assess whether these costs are appropriate and should be recovered through a LRSP. The other costs that British Gas has claimed are detailed below.

British Gas claimed £9,933,580.06 in other costs incurred as a result of complying with the Last Resort Supply Direction. We consider that the claimed amount is not consistent with our criteria.

We have consented to British Gas claiming up to £9,363,077.76 which we consider to be a more accurate calculation of the amount of other costs to be paid as part of a LRSP claim.

*Table 5: Summary of claims and decision for other costs*

Item	Cost	Initial Claim	This claim	Minded-to deductions	Decision on deductions	Decision on this claim
4	Administrator costs	£0	£2,100,915.00	£0	£0	£2,100,915.00
	Migration costs	£839,412.00	£2,251,346.00	£570,502.30	£570,502.30	£1,680,843.70
	Meter read reconciliation costs	£0	£5,581,319.06	£0	£0	£5,581,319.06

## Administrator Costs

### Summary of minded-to position

British Gas requested our consent to claim £2,100,915 for Administrator costs incurred when onboarding former customers of People's Energy. British Gas had provided sufficient evidence, including a transitional service agreement, invoices and explanatory narrative to support their claim and satisfy us that these costs were additional, directly incurred as part of the SoLR role, otherwise unrecoverable, unavoidable and efficient in relation to British Gas' role as a SoLR for People's. In our minded-to position we accepted that British Gas could recover these costs.

### Summary of consultation responses

British Gas agreed with our minded-to position on Administrator costs for People's Energy. We did not receive any further responses about the British Gas request to claim for Administrator costs incurred as a result of migrating former customers of People's Energy to British Gas.

### Rationale for decision:

We recognise that working with the administrator of a failed supplier and having transitional service agreements in place was required to allow successful transfer of customers from People's Energy and these costs were incurred as a direct result of British Gas acting as a SoLR, were additional and otherwise unrecoverable. Therefore, based on the information submitted as part of the claim and within the particular circumstances of this case, we consider it reasonable to allow British Gas to recover these costs and we have approved the full amount claimed.

## **Customer Migration**

### Summary of minded-to position

British Gas requested our consent to claim £2,251,346.00 for migration costs incurred when onboarding former customers of People's Energy. Included with this are costs relating to:

- Internal project team resource
- Communication costs
- System updates
- Device updates
- Customer service calls

Included within the migration costs British Gas submitted a claim for £570,502.30 for internal project team resource relating to People's Energy. This related to internal resource that was reallocated to the project team working on SoLR activity. We were not minded to approve the internal project team costs as we considered them not be additional to those which British Gas would have faced in the course of normal retail operations. This is because the costs related to existing staff who were transferred from their existing functions temporarily, and British Gas would have incurred these salary costs irrespective of acting as a SoLR. This position aligns with the position we took when assessing initial claims during winter 2021/22.

British Gas also claimed for £226,129.12 for communication costs associated with emails to former customers of People's Energy and £596,657.59 for call handling relating to customer complaints. British Gas supplied evidence to show that the costs have been incurred. We were minded to allow the communication costs provided that British Gas submitted further evidence to demonstrate that the costs were additional to those they would have incurred if the customers were acquired through normal acquisition routes and that reasonable efforts had been made to minimise the costs.

British Gas' claim included £858,056.99 for migration costs relating to system updates, device updates and customer service calls. British Gas submitted evidence and explanatory narrative as to why these costs meet our criteria. In our minded-to position, we approved the migration costs and accepted that they meet our criteria in that they have been directly incurred as a result of British Gas acting as a SoLR for former customers of People's Energy.

### Summary of consultation responses



British Gas engaged in bilateral meetings with Ofgem throughout the consultation period, and British Gas provided additional evidence about the communication costs and an explanatory narrative as to why they believe that these costs meet our criteria and are a direct result of acting as a SoLR in an emergency situation during the consultation period. British Gas also submitted evidence and explanatory narrative as to why these costs meet our criteria.

In their formal consultation response, British Gas disagreed with our minded-to position not to consent to the costs for internal project team resource. British Gas considered that it may set a precedent that future SoLRs may exclusively use third-party staff to enable them to recover these costs through the levy. Furthermore, they highlighted that having staff working on the onboarding of customers meant that they were diverted from other duties.

British Gas noted that they have interacted with us over the communications costs and the requests for additional evidence.

British Gas agreed with all our other minded-to positions on other costs. No other stakeholders commented on British Gas' minded-to positions.

#### Rationale for decision:

We recognise that staff within British Gas have been reassigned to support the migration of customers from People's Energy to British Gas and there would be an opportunity cost here. We also recognise that British Gas could have used external resourcing to support migration activity, but the fact they were able to carry out this activity using internal staff meant that this could reduce the overall LRSP claim. As we have set out previously, we consider that suppliers should make *'all reasonable efforts to avoid the cost in the first instance or absorb the cost'*<sup>23</sup>, and therefore this disallowance does not set a precedent, as Suppliers utilising external resource would need to justify that they had first considered other options available to them to avoid or absorb the cost. After considering all the available information we consider that these costs were not additional to British Gas' expected costs and were not unavoidable, as they could be absorbed into existing staffing costs. Since staff resources were reassigned to support the migration, we do not consider these costs were additional costs directly incurred as a result of acting as SoLR. Therefore, based on the information submitted as part of the claim and within the particular circumstances of this case, we do not consider it reasonable to allow British Gas to recover these costs and we have not approved the amount claimed.

Following our minded-to position, British Gas provided additional evidence about the communication costs and an explanatory narrative as to why they believe that these costs meet our criteria and are a direct result of acting as a SoLR in an emergency situation. After considering the information provided by British Gas, we are satisfied that the costs were additional to those they would have incurred if the customers were acquired through normal acquisition routes and that reasonable efforts had been made to minimise the costs. We consider that British Gas has demonstrated that these costs were additional, directly incurred as part of the SoLR role, otherwise unrecoverable, unavoidable, and efficient. Therefore, based on the information submitted as part of the claim and within the particular circumstances of this case, we consider it reasonable to

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<sup>23</sup> [Last resort levy claims true-up process consultation \(ofgem.gov.uk\)](https://www.ofgem.gov.uk/last-resort-levy-claims-true-up-process-consultation)

allow British Gas to recover these communication costs and we have approved the full amount claimed.

Having reviewed the evidence and explanatory narrative submitted by British Gas through the consultation period, we are satisfied that they are additional, directly incurred as part of the SoLR role, otherwise unrecoverable, unavoidable, and efficient. Therefore, based on the information submitted as part of the claim and within the particular circumstances of this case, we consider it reasonable to allow British Gas to recover these costs and we have approved the full amount claimed.

## **Meter Point Reconciliation**

### Summary of minded-to position

British Gas requested our consent to claim £5,581,319.06 for meter read reconciliation costs. British Gas has revised its claim following our minded-to position and submitted new finalised amounts, which we have accepted. As a result, the amounts in our decision on these costs are different from the amounts in our minded-to position. These costs were incurred due to British Gas correcting customer meter readings which did not align with initial settlement readings provided to them by the administrator of People's Energy. British Gas has provided an explanation as to why the costs were unforeseen at the time of the SoLR bid. In trying to ensure continuity for customers, British Gas has been under-compensated as a result of reimbursing consumers the cost of misaligned readings in settlement. In the case of People's Energy, they have incurred costs as a result of the reconciliation process. In addition to the explanation British Gas provided; a calculation sheet was submitted for review in the assessment period. In our minded-to position, we were satisfied that the evidence submitted demonstrates that British Gas acted in an economic manner by making all reasonable efforts to avoid the cost in the first instance or absorb the cost.

### Summary of consultation responses

In their consultation response British Gas agreed with our minded-to position. We did not receive any further responses referencing British Gas' request to claim for a LRSP for meter read reconciliation costs incurred as a result of migrating former customers of People's Energy to British Gas.

### Rationale for decision:

We are satisfied that the evidence submitted by British Gas demonstrates that the costs incurred were additional, directly incurred as part of the SoLR role, otherwise unrecoverable and unavoidable. Furthermore, in acting to resolve the settlements correctly and British Gas made all reasonable efforts to ensure that customers had the correct meter readings and did so in the most economic manner. Therefore, based on the information submitted as part of the claim and within the particular circumstances of this case, we consider it reasonable to allow British Gas to recover these costs and we have approved the full amount claimed.

## **Recovery of LRSP claim**

British Gas will be paid the amounts specified in the Ofgem's consent documents, published alongside this letter, by the relevant licensed gas and electricity network operators. This will be recovered by the network operators in proportion to the total number of nationwide gas and electricity supply points.

Yours faithfully,

**Neil Lawrence**  
**Director of Retail**