

To all network companies and their representatives

Email: Mohammad.miah@ofgem.gov.uk

Date: 13 June 2022

Dear network companies,

The Low Carbon Network Fund Second Tier Reward

This letter sets out our¹ assessment process and determination of the financial reward for the Second Tier Reward (STR) of the Low Carbon Network Fund (LCNF).

Completion of the Second Tier Reward Application

Before completing the Second Tier Reward application, please refer to Section Three of the LCN Fund Governance Document² regarding Funding Directions and Intellectual Property Rights.

It is not a mandatory requirement for network companies to submit an application for the STR. Where a network company wishes to apply for the STR, only one application per Second Tier Project will be accepted and each application must be submitted at the project level (i.e. each Second Tier Project with a published Close-Down Report which has not previously been submitted for a Second Tier Reward can submit a Second Tier Reward Report for that specific project)³. Where a network company has completed multiple projects that are eligible for the first assessment window of the STR, a separate application must be completed for each project.

¹ The terms Ofgem, the Authority, "we", "us" and "our" are used interchangeably in this document. The Authority is the Gas and Electricity Markets Authority. Ofgem is the Office of the Authority.

² Low Carbon Networks Fund Governance Document v.7

³ Paragraph 3.4 of Section two – Discretionary Funding Mechanism of the Low Carbon Networks Fund Governance Document v.7

There will be a fixed "project level" page limit of up to 32 pages, with a minimum permitted font size of ten. There will be no appendices allowed. The DNOs can include images and tables where appropriate within the body of the application.

The application should be self-contained, where reasonably possible, and should contain succinct evidence that supports the demonstration of the reward criteria. Where possible the evidence should not be new (i.e. evidence that has been presented in their close-down report, in project update reports or evidence that has been previously presented to Ofgem) and may be audited and verified by Ofgem.

The submission should be developed in line with the following guidance:

- Executive summary 1 page
- Description of project and a summary of how the evidence put forward in the STR application align with each Reward Criterion- 3 pages
- Description and evidence of project compliance with reward criteria, based on the detailed guidance below – 28 pages

The following table must be included within this section

Table 1: Summary of Tier 2 Project

Tier 2	License	Project	Tier 2	Licensee	Other	Link to
Project	е	summary	funding	compulsory	contributions	Close-
name		(2	£k*	contribution	£k*	Down
		sentences)		£k*		Report

*Nominal prices

Section 4.1 of the LCNF Governance Document, relating to the Successful Delivery Reward (SDR) requires network projects to be "*well managed and completed to at least the standard that could be expected*", therefore as a guiding principle for the STR, network companies should explicitly state, where possible, the level assessed for the SDR and how their project outcomes were exceeded, whendemonstrating exceptionality for the STR assessment.

A. Reward Criterion A (up to 20 pages)

Criterion A is about exceptional performance of a project against one or more of the following Detailed Criteria:

- i. Accelerated the development of a low carbon energy sector and has delivered net financial benefits to future and/or existing customers, and/or
- ii. Value for money provided to distribution customers in the delivery of the Project, and/or
- iii. Sharing of knowledge amongst all DNOs, and/or
- iv. Relevance and timing of the project, and/or
- v. Demonstration of a robust methodology and that the Project is ready to implement.

In order to ensure that the award criteria are relevant to an ex post assessment it has been determined that that detailed criterion A parts i - v are captured under a single set of requirements as per the tables below. Where there are synergies between the Detailed Criteria we have sought to capture them under a single requirement (therefore the Sub Criteria below may not exactly match the Detailed Criteria shown in the LCNF Governance Document).

When presenting costs and benefits and, unless specified otherwise, network companies should endeavour to present costs and benefits in the **Guidance on quantification of costs and benefits** section below.

For applicants to be eligible for the full amount of reward under this criterion, DNOs are to provide evidence of exceptional performance against the requirements in the table below. For clarity, each sub criteria should form an individual header within this section. If a particular sub criterion is not relevant to the DNO's case, then please state 'Not applicable' and provide a short explain why.

For each sub criteria, where applicable, the application should provide clear page and paragraph references to the relevant Close-Out report.

No	Criterion A	Minimum Mandatory	Additional information required
	Sub Criteria	evidence to be	where relevant
		supplied	
A1	Aspects of the	Applicants must provide	Where possible, applicants are
	Carbon Plan	an explanation of the	encouraged to provide sustained
	and/or Clean	network issue(s) that the	evidence of effectiveness. For
	Growth	project has proven to	example by providing the example
	Strategy that	have solved (e.g.	of not just "connecting a 1MW solar
		connecting a 1MW solar	project" but " connecting a 1 MW

No	Criterion A	Minimum Mandatory	Additional information required
	Sub Criteria	evidence to be	where relevant
		supplied	
	have been	project) with clear	solar project with evidence of MWHr
	facilitated	reference to the Carbon	output directly attributable to the
		Plan and/or Clean Growth	project."
		Strategy.	
		For the avoidance of	
		doubt applicants should	
		provide demonstrable	
		evidence of where the	
		project has delivered	
		aspects of the Carbon	
		Plan and/or Clean Growth	
		Strategy and not just	
		predictions.	
A2	Releasing	Applicants must provide a	Where relevant, applicants should
72	network	quantified and well	provide a robust justification for
	capacity	justified assessment of	other network issues that the
	capacity	the level of network	project could solve that were not
		capacity that the project	actively tested in the project.
		has released. Applicants	delively tested in the project.
		are required to set out	
		the actual and projected	
		benefits in terms of MW	
		released.	
A3	Delivering	Applicants must provide a	Where relevant, the applicant
	Financial	quantified and well	should explain its approach to
	Benefits	justified assessment of	maximising the value of
		the costs and financial	background and foreground
		benefits with evidence of	intellectual property assets to
		delivering the solutions	customers in the delivery of its
		as business as usual	project.
		based on actual	Please include benefits that may
		experiences in the trial,	accrue to non-DNO parties; that is,
		compared to the	some LCNF projects have
		traditional approach.	
		traditional approach.	

No	Criterion A	Minimum Mandatory	Additional information required
	Sub Criteria	evidence to be	where relevant
		supplied	
			beneficiaries beyond the DNO and
			DNO connected customers.
A4	Rollout across	Applicants must provide a	Where relevant, the DNO should
	the DNO's	quantified and well	explain its approach to knowledge
	system and	justified assessment of	dissemination where the DNO
	across GB	the current use of the	considers it to be exceptional.
		project on the DNO's	
		system and across GB.	
		This should only include	
		situations in which there	
		is clear evidence for the	
		use of the project and	
		provide clear evidence of	
		the applicability of	
		learning to other DNOs.	
		Applicants must also	
		provide a quantified and	
		well justified assessment	
		of the future use of the	
		project on the DNO's	
		system and across GB.	
		This should be linked to	
		the DNO's and other	
		DNOs' planning processes	
		and provide strong	
		justification of how,	
		when, and where it may	
		be used, with reference	

No	Criterion A	Minimum Mandatory	Additional information required
	Sub Criteria	evidence to be	where relevant
		supplied	
		to the current use of the	
		project.	
		Applicants should	
		consider whether other	
		innovations developed	
		through the LCN Fund,	
		NIC or elsewhere could	
		be used instead of the	
		innovations developed	
		through their project.	
		Where there are similar	
		innovations, the DNO	
		must demonstrate why	
		their innovations would	
		be used over the similar	
		solutions. The DNO must	
		also demonstrate how it	
		has ensured there is no	
		double counting of	
		benefits across its	
		projects for similar	
		solutions.	
A5	Value for	Applicants must also	Where relevant, the applicant
	money to	provide a quantified and	should demonstrate value for
	customers	well justified assessment	money by i) demonstrating its
		of how project funding	approach to minimising the cost of
		was used to achieve the	resources used or required, for
		greatest outcome for	example competitive processes
		present and future	such as contract/ supplier
		customers.	management ii) demonstrating the
			efficient use of funding, that is the
			relationship between the stated
			project outputs and the funding to
			achieve them iii) demonstrating the
			effective use of funding, that is the
			relationship between the intended

No	Criterion A	Minimum Mandatory	Additional information required
	Sub Criteria	evidence to be	where relevant
		supplied	
			and actual results of funding, i.e.
			how wisely was the funding spent.
A6	Relevance and	Applicants must provide	Where possible/ relevant, describe
	timing of	quantitative or qualitative	and provide evidence of what
	project	evidence of exceptional	exceptional efforts were undertaken
		efforts undertaken to	to achieve those outcomes of the
		achieve the outcomes of	project, and how those outcomes
		the project and how	are being used in the DNO's day to
		those outcomes are being	day activities.
		used in future business	
		planning in order to	
		resolve issues identified	
		in project scope.	
A7	Methodology	Applicants must	Where possible/ relevant, describe
	robustness and	demonstrate what	and provide evidence of how and
	project	exceptional efforts were	why the final methodology adopted
	readiness	undertaken that resulted	for the project had evolved to
		in the project's	exceed the specifications in the Full
		methodology exceeding	Submission.
		those specified in the Full	Where possible/ relevant, describe
		Submission and the	and provide evidence of how the
		reasoning why this was	project was delivered ahead of the
		appropriate.	Project Plan. Where a project was
		Applicants must also	not delivered ahead of the Project
		demonstrate what	Plan, please describe what
		exceptional efforts were	circumstance led to delayed
		taken so that the	delivery and what exceptional
		Project's readiness	efforts were taken to ensure that
		exceeded the Full	delays were minimised.
		Submission (eg Project	
		was delivered in timely	
		manner and delivered in	
		ahead of Project Plan).	
A 0	Other Benefits		Whorever relevant applicants
A8			Wherever relevant, applicants
			should provide a qualitative

No	Criterion A	Minimum Mandatory	Additional information required
	Sub Criteria	evidence to be	where relevant
		supplied	
			explanation of other learning that
			has been developed through the
			project and has had a direct impact
			on the way the DNO operates. This
			could include learning from failed
			innovations or learning that was
			either unexpected or tangential to
			the project's aims. This should
			include an explanation of how this
			learning has been used by other
			DNOs, customers and third parties.
			Where possible, applicants should
			provide a quantitative estimate of
			the financial benefits of this other
			learning, although we recognise
			this may be difficult.

B. Reward Criterion B (up to 3 pages)

Criterion B is "To invest the DNO's own money (over and above any compulsory funding) to enable the project to be successfully delivered".

In order to ensure that the award criteria are relevant to an ex post assessment it has been determined that applicants should demonstrate whether any funding above the 10 per cent compulsory contribution has been invested to enable the project to be successfully delivered.

For applicants to be eligible for the full amount of reward under this criterion, DNOs are to provide evidence against the requirements in the table below. For clarity, each sub criteria should form an individual header within this section. If a particular sub criterion is not relevant to the DNO's case, then please state 'Not applicable' and provide a short explain why.

For each sub criteria, the application must provide clear page and paragraph references to the relevant Close-Out report.

No	Criterion B	Minimum Mandatory	Additional information
	Sub Criteria	evidence to be	required where relevant
		supplied	
B1	Details and	Applicants must provide	Where applicable,
	significance of	details of any additional	applicants may also
	DNOs additional	DNO funding above the	provide details of any
	contribution	10 per cent compulsory	additional external funding
		contribution that has	(from sources such as UK/
		been invested to enable	Scottish Government or
		the project to be	the EU) that has been
		successfully delivered.	invested to enable the
			project to be successfully
			delivered.
			Where possible applicants
			may also provide details of
			any additional 'funding in
			kind' items that are difficult
			to financially quantify, e.g.
			discounted goods and
			services, free use of
			facilities etc.
			Applicants must
			demonstrate how the
			additional external funding
			helped maximise learning.
B2	Issues that justified	Applicants must provide	
	the additional	a description of the	
	contribution	issues that arose that	
		would have prevented	
		the project from being	
		successfully delivered	
		and that justified the	
		additional contribution.	
		Applicants must also	
		justify why the issues	
		that arose had to be	
		addressed through the	

		injection of additional	
		funding, including a	
		description of the other	
		options that the DNO	
		considered.	
B3	Demonstrable	Applicants must	
	benefits to	demonstrate how the	
	customers	DNO ensured the	
		additional funding was	
		spent in a way that	
		benefits customers.	

C. Reward Criterion C (up to 5 pages)

Criterion C is "To undertake **exceptional** effort to ensure the projects exceeds the expected delivery outcomes and the learning from the project is maximised for the good of all DNO customers".

In order to ensure that the reward criteria are relevant to an ex post assessment it has been determined that applicants must provide evidence against all of the requirements in the table below. For clarity, each sub criteria should form an individual header within this section. If a particular sub criteria is not relevant to the DNO's case, then please state 'Not applicable' and provide a short explain why.

For each sub criteria, the application must provide clear page and paragrpahe references to the relevant Close-Out report.

	Criterion C	Minimum Mandatory	Additional information
No	Sub Criteria	evidence to be	required where relevant
		supplied	
C1	Demonstrate	Applicants must	As applicable, applicants should
	where the	provide evidence of	provide full details and evidence
	project has	where the project has	of:
	delivered more	delivered more	I. Instances in the project where
	learning than	learning than was	a planned solution has delivered
	was expected	expected at the	learning that may accrue to non-
		outset. Applicants	DNO parties; that is, some LCNF
		must also provide	projects have beneficiaries
		evidence that	

[have a d the DNO and DNO
		demonstrates how the	beyond the DNO and DNO
		additional learning has	connected customers.
		been utilised.	
			II. Instances in the project where
		The DNO should link	a planned solution provides other,
		its evidence in this sub	unexpected uses than planned
		criterion to the original	(i.e. it addresses other aspects of
		expected learning	the Carbon Plan). Also include an
		within its LCNF	explanation of what has been
		submission document	done to realise these unexpected
		which was used to	uses.
		justify the initiation of	
		the project.	III. Other unexpected learning
			that has arisen that is not directly
			relevant to the solution (i.e. novel
			approach to engaging with other
			parts of the business, working
			with stakeholders, new
			approaches to knowledge
			management).
C2	Additional	Applicants must	Evidence should include how a
CZ			
	learning as a	provide evidence of	DNO has actively looked for these
	result of	what additional	opportunities. The submission
	exceptional effort	learning there has	should also refer to how any new
	of the DNO	been, and to what	benefits relate to any additional
		extent this has been	expenditure incurred compared to
		as a result of	the original budget.
		exceptional effort on	
		its part, rather than it	
		being incidental	
		learning that would be	
		expected on an	
		innovative project	
		without exceptional	
		effort.	

C3	Exceptional	Applicants must	Where applicable, applicants
	capture and	provide substantiated	should provide evidence of
	dissemination of	evidence of how it has	effective dissemination of the
	learning in a way	exceptionally captured	learning gained by those
	that maximises	and disseminated the	organisations who were involved
	value for all	learning in a way that	in the successful completion of
	customers	maximises its value for	the project, to allow that role to
		all customers; as well	be completed by the DNO or
		as substantiated	another third party during and in
		evidence of the	the event of rollout.
		impact.	
		This should not	
		necessarily be	
		undertaking the same	
		dissemination plans as	
		originally planned for	
		the project, but	
		tailoring to the type of	
		innovation and	
		audience.	

Guidance on quantification of costs and benefits

When presenting costs and benefits and, unless specified otherwise, network companies should endeavour to present costs and benefits on a consistent basis in line with the guidance below. We recognise that in some cases this may not be appropriate.

Financial Benefits

- Should be presented on a **cumulative basis**.⁴
- At an appropriate part of the submission, you should provide a clear narrative describing the benefits and how they were calculated and, where relevant, set out the context for the benefits (e.g. compared with the overall value of GB losses).

⁴ Cumulative is defined as the sum of the benefits (financial or carbon/environmental) that are projected to have accrued by the specified dates e.g. by 2030, 2040, etc. since the start of the Project.

- The information should be **prepared on a Net Present Value (NPV)** basis. The appropriate discount rate to be applied is 3.5% for the first 30 years and 3.0% thereafter.
- Figures should be presented in real terms using 2021/22 prices.
- Benefits (in NPV terms) should, where possible, be presented on a cumulative basis:
 - For forecast benefits, these should be presented for the years 2030, 2040 2050 amd 2060.
- Financial benefits must be broken down to show the actual and expected proportion of the benefits that will accrue to the electricity network as opposed to other parts of the energy supply chain.
- Only one scenario about the future network development should be used; the narrative can refer to the sensitivity of the outcome to other scenarios.

Carbon/environmental benefits

- At an appropriate part of the submission, you should provide a description of the assumptions made (for example, the additional capacity to be released).
- Where these are quantified, where possible, they should be presented:
 Every ten years for forecast benefits 2030, 2040, 2050 and 2060.
- Where the carbon benefits are quantified, these should be **expressed in terms of tonnes equivalent of carbon dioxide emitted** on a **cumulative basis**.

Submission Assessment and timetable

Application deadline

DNOs should submit their STR applications by email to <u>Mohammad.miah@ofgem.gov.uk</u> Please also notify <u>networks.innovation@ofgem.gov.uk</u> The deadline for the applications is 17:00 on 1 August 2022. Any application submitted after this time will not be assessed.

We will publish the STR applications on our website⁵. Therefore if the application contains confidential material, separate public (for publishing) and confidential (the version we will assess) versions should be submitted.

If the data size of the application is above 28 MB, please contact Ofgem prior to submission to find an alternative means of file transfer.

⁵ Subject to redactions

Process timetable

Appendix A provides an indicative timetable for the assessment. During the Ofgem assessment period we may ask companies supplementary questions to clarify aspects of the submissions. We would not expect this process to result in any changes being made to the submissions.

The Expert Panel will review applications against the reward criteria and produce a report recommending and justifying whether an application should qualify for the STR and those that do not.

Reward allocation

Based on the report from the Expert Panel, we will determine how much funding is awarded. This will be dependent on the extent to which we consider DNOs are meeting and exceeding the criteria set out above. We expect to publish our decision by 30th November 2022 (this date may change and you will be notified should it do so). At this point the DNOs' application will also be published on the Ofgem website.

The percentage weighting that has been assigned to each criterion are as follows:

- Criterion A: 80%
- Criterion B: 5%
- Criterion C: 15%

The overall weighting of the STR will not change based on the number of criterion that are submitted.

The maximum reward available to each DNO will be limited to the value of the applicant's project.

Appendix A: Indicative Timetable

	Description
Stage 1- Ofgem initial assessment	
1 st August 2022 @ 17:00	Deadline for the submission of Second Tier Reward Reports
Ofgem assessment period (7th August 2022-25th September 2022)	 Key stages over this period: initial high level review by Ofgem Briefings provided to panel Look back on project life cycle
Stage 2- Expert Panel assessment wind	dow
Ofgem will confirm the specific timelines of the submission deadline.	this period of work at least one month before
25th-25th October 2022	Initial evaluation by the Expert Panel
25th-25th October 2022	 Initial evaluation by the Expert Panel Evaluation by panel and raising any questions (if applicable).
25th-25th October 2022 25 th October-25th November 2022	Evaluation by panel and raising any
	Evaluation by panel and raising any questions (if applicable).
	 Evaluation by panel and raising any questions (if applicable). Evaluation continues Expert Panel Report (Second Tier Reward Recommendation Report)

*Please note the dates above are only indicative at this stage. We expect to have a finalised picture of the review process by the panel and ofgem decision once the submissions have been processed.