

# Guidance

<b>Net Zero Pre-construction Work and Small Net Zero Projects Re-</b>
opener Governance Document

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We are consulting on the additions tracked into this version of the document. The reasons for the changes are set out in the Reason and Effect document for the statutory consultation on the RIIO-2 Licence Drafting modifications.

This Governance Document is for the Net Zero Pre-construction Work and Small Net Zero Projects Re-opener.

It sets out the arrangements for gas transmission and gas distribution network companies to use this re-opener – including details on the scope, process, and materiality thresholds.

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# 1. Introduction

### The Net Zero Pre-Construction Work and Small Net Zero Projects Re-opener

1.1. The Net Zero Pre-construction Work and Small Net Zero Projects Re-opener (NZASP)<sup>1</sup> was created to allow gas distribution (GD) and gas transmission (GT) network companies to undertake early design, development, general pre-construction work, and net zero facilitation capital projects that will enable the achievement of Net Zero Carbon Targets<sup>2</sup>.

#### **NZASP Governance Document**

- 1.2. This document is the Net Zero Pre-construction Work and Small Net Zero Projects Reopener Governance Document. It is issued by the Authority under Special Condition (SC) 3.9.6 of the Gas Transporter Licence. It sets out the governance and administration of this re-opener.
- 1.3. In this document we use the terms 'Ofgem' and 'the Authority' as well as the terms 'we', 'us' and 'our' interchangeably. Ofgem is the Office of the Gas and Electricity Markets. The Authority is the Gas and Electricity Markets Authority and is the governing body of Ofgem, consisting of non-executive and executive members.
- 1.4. In this document "network licensee" means the holder of a gas transporter licence in relation to its gas distribution or gas transmission activities, regulated through the RIIO price control framework.

#### Compliance

1.5. Network licensees are required to comply with this governance document in accordance with SC 3.9.5.

<sup>&</sup>lt;sup>1</sup> Gas Transporter Special Condition 3.9.

<sup>&</sup>lt;sup>2</sup> As defined in Special Condition 1.1 of the Gas Transporter Licence

# Review

1.6. Ofgem may from time to time, following consultation with network licensees and other interested parties, revise this NZASP Governance Document in accordance with Part B of SC 3.9.

# 2. Scope, Process and Materiality Thresholds

# **Scope and Eligible Projects**

- 2.1. The NZASP is an Authority-only triggered re-opener. The Authority can trigger the re-opener at any time when the conditions set out in Part A SC 3.9 of the re-opener are met and will do so by asking network licensees to submit a detailed application, in line with the Post-Trigger Detailed Assessment phase outlined in Table 1 below.
- 2.2. The NZASP has a broad scope. Some examples of projects that may fall under the NZASP include:
  - early development, design and general pre-construction work that will enable the achievement of Net Zero Carbon Targets<sup>3</sup>;
  - Front-End Engineering Design (FEED) studies, conceptual design pre-FEED and general feasibility work required for large capital projects;
  - Net Zero projects that exceed the £2m materiality cap of the Net Zero and Reopener Development use-it-or-lose-it <u>allowance</u> (NZARD UIOLI) or are otherwise not suitable for the NZARD UIOLI;
  - Net Zero projects that do not meet the materiality<sup>4</sup> threshold for the Net Zero Reopener; and
  - Net Zero facilitation (green Gas and hydrogen) projects and hydrogen projects that are required as part of the Department for Business, Energy & Industrial Strategy Hydrogen Grid Research and Development Programme, including projects that may be interpreted as innovative – where there is a clear need and it is appropriate for network consumers to fund.
- 2.3. We may, over time, update the detailed scope of this re-opener list above in accordance with Part B of SC 3.9.

<sup>&</sup>lt;sup>3</sup> As defined in Special Condition 1.1 of the Gas Transporter Licence's held by National Grid Gas plc and the Gas Distribution Networks.

<sup>&</sup>lt;sup>4</sup> The materiality threshold for each network licensee if defined in Special Condition 1.1 of the Gas Transporter Licenses.

## **Materiality Threshold**

- 2.4. The materiality threshold for this re-opener is £1m per project. Licensees may not achieve this threshold by aggregating different types of projects.
- 2.5. The materiality threshold may be met through anticipated costs.

#### **Process**

- 2.6. There is a wide spectrum of projects that may come through this re-opener so applying a rigid, uniform process for it to be triggered may not be appropriate.
- 2.7. To achieve agility in our decision making, we will actively engage with relevant stakeholders to establish, in principle, the needs case for an investment before the reopener is triggered.
- 2.8. The key elements of the re-opener process are illustrated in Table 1 below with further additional information below Table 1.

# **NZASP Contributions**

- 2.9. Where a potential NZASP project is substantially innovation related (for example, it could also be eligible for funding under either the Strategic Innovation Fund or Network Innovation Allowance) a contribution should be considered. We expect companies to follow a similar approach to that set out in the Strategic Innovation Fund governance document<sup>5</sup> in considering whether a contribution to the project should be provided:
  - the default level of expected contribution is 10%

<sup>&</sup>lt;sup>5</sup> https://www.ofgem.gov.uk/publications/sif-governance-document

- network licensees can justify higher or lower contributions as appropriate for a specific project, based on considerations such as levels of risk and financial benefit.
- 2.10. Contributions can be made from the funding company or its project partners and can include benefits-in-kind.<sup>6</sup> This can include funding from government where there is a contractual commitment and the contribution is directly related to activities being funded by Ofgem.
- 2.11. In some cases, we may consider wehter it is appropriate to confirm our expectations for the level of the contribution in the Pre-trigger Engagement Phase of the NZASP Reopener Process, following engagement with the network licensee. Based on this, the network licensee should then confirm the contribution it proposes to make towards its project within its application.

<sup>&</sup>lt;sup>6</sup> This includes any non-cash benefit (eq resources/services) of monetary value that are provided for the delivery of the project by project partners.

Table 1: The NZASP re-opener Process

Pre-trigger Engagem	ent Phase: exploring whether there is a needs case
Step	Purpose
Engagement	Active engagement to understand the project need and establish a
	needs case, in principle:
	What is being proposed;
	The project cost;
	<ul> <li>The aim of the project and evidence that it fits into wider strategic goals;</li> </ul>
	Why it is appropriate for this to be funded by network
	consumers through this re-opener, and how the funding should be treated from a regulatory point of view; and
	The timelines for the project including its anticipated length
	and the submission dates for the detailed assessment
	phase (see below).
	This Engagement Phase will be informed, and developed, over time
	through engagement with the relevant stakeholders, including
	network licensees and government.
Information gathering	A process manged by Ofgem to draw out the key information
	above and any additional information to help establish the needs
	case.
	Where appropriate, Ofgem will provide further guidance on
	structures and templates for this information.
Post-trigger Detailed	Assessment Phase: after needs case, in principle, is established
Step	Purpose
Licensee application	For funding to be provided under the NZASP re-opener, the
	network licensee will need to submit an application to us.
	Unless otherwise specified by us, this should include:
	A full needs case;
	Detailed cost information, including cost/benefit analysis,
	and the proposed regulatory treatment of the costs;
	An engineering justification paper; and

	A policy justification paper, which explains why an
	adjustment to allowances is justified and how the project
	aligns with overall strategic aims <del>;</del> and
	Any contributions towards the project.
	We may request that a specific proforma(s) is used for the
	application. We expect any specific proforma(s) to have been
	considered, and in some cases, developed through the
	'engagement phase' above.
	As part of the 'engagement phase', we will work with network
	licensees to develop appropriate timelines for application
	submissions.
	The licensee application guidance provided above should be read
	in conjunction with the guidance provided in the RIIO-2 Re-opener
	Guidance and Application Requirements Document <sup>7</sup> .
Consultation	Based on the characteristics of the project we will determine
	whether a formal_policy_consultation is appropriate and the length
	of time.
	This is in addition to the required consultation on the proposed
	funding decision.
Funding decision	The Authority makes a funding decision and directs the relevant
	changes.
	This will include a decision on the regulatory treatment of
	approved funding. Further information on this is below this table.
	approximation on the leader the table.

 $<sup>^{7}\</sup>underline{\text{https://www.ofgem.gov.uk/system/files/docs/2021/02/reopener guidance and application requireme} \\ \underline{\text{nts document.pdf}}$ 

How we will assess the information submitted through the Detailed Assessment Phase

- 2.12. Under the Detailed Assessment Phase of the project, we will endeavour to take a proportionate approach to assessment to make quick decisions where this is appropriate. Some of the things we will consider are:
  - The value of the work or project;
  - The complexity of the work or project;
  - How the work or project aligns with strategic policy aims; and
  - Whether or not our funding decision will set a precedent for future projects.
- 2.13. Ofgem's general approach to managing all RIIO-2 re-opener application assessments in a proportionate way, will be is set out in a separate guidance document to be published in Summer 2021. This document is expected to includes further information on how we will manage the applications pipeline and how we will assess applications in a proportionate way, including indicative timescales.
- 2.14. This document should be read in conjunction with this further guidance, once it is published.

## Funding decision

- 2.15. Throughout NZASP Re-opener Process, we will engage network licensees on the potential regulatory treatment of the approved funding and may÷ require network licensees to adopt conditions in relation to a project in order for it to receive funding under this Re-opener.
  - Require network licensees to share knowledge in a way which is broadly consistent with other innovation funding mechanisms;
  - Adopt 'Project Directions'<sup>9</sup> in a similar manner to the Network Innovation
     Competition (NIC) to record and hold licensees to account for specific deliverables;
     and

<sup>8</sup> https://www.ofgem.gov.uk/publications/riio-2-indicative-re-opener-application-assessment-process-working-document

<sup>9</sup> As defined in Special Condition 1.1 of the Gas Trasnporter Licence

- Socialise approved funding across all consumers throughout issuing directions under this re-opener.
- 2.16. Prior to a funding decision being made, we will consult on the proposed funding decision. This will include any draft conditions to hold licensees to account for specific project deliverables, such as evidence to be reported to Ofgem or milestones that may require Ofgem approval before the project can progress further.
- 2.16.—Once the consultation is published, Ofgem will engage with the network licensee on the wording of the draft conditions and may make clarifications or amendments as a result of the consultation.
- 2.17. Prior to a funding decision being issued, the licensee should indicate, in writing, that it will comply with the conditions following any amendments made by Ofgem.
- 2.17.—2.19. At the end of the project, Ofgem will expect a close-down report from the network licensee setting out how it has met the conditions and any instances of under or non-delivery. Under or non-delivery may be permissible subject to a well reasoned justification from the network licensee. Where Ofgem determines the network licensee has been unable to justify under or non-delivery, it may consider that some of the funding should be returned to consumers. In this case, Ofgem may adjust the funding awarded through this re-opener using the statutory modification process.
- 2.18. As part of our funding decision we may also:
  - Require network licensees to share knowledge in a way which is broadly consistent with other innovation funding mechanisms;
  - Socialise approved funding across all consumers through issuing a direction under
     Special Condition 6.1 of the National Grid Gas Transporter licence.
- 2.18.2.19. 2.20. We may consider whether further licence changes are needed to support different regulatory treatments under this re-opener in relation to each project, for example to:
  - To direct a different split between upfront funding and longer-term fund (through the regulatory asset value);

<ul> <li>Apply the Totex Incentive Mechanism<sup>10</sup> to socialised costs; andor</li> <li>Use a Price Control Deliverable.</li> </ul>
2.21. If the licence is amended, we would expect to amend this governance document to provide further information on the regulatory treatment options under this re-opener.

 $<sup>^{10}</sup>$  As defined in Special Condition 1.1 of the Gas Trasnporter Licence